



# Corporate Plan 2020-2024

## Performance Measure Report Index

### Environmental and Development Services Committee

**Team: Organisational Development and Performance**

**Date: May 2021**



Our Environment | Our People | Our Future

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# Performance Measure Report Index

## Corporate Plan 2020-2024

### Summary

The Corporate Plan 2020-2024 has 35 Corporate Measures which underpin the Council's three priorities Our Environment, Our People, Our Future.

The following Committees are responsible for overseeing the delivery of the following key aims and outcomes:

Environmental and Development Services Committee (E&DS) are responsible for 12 Corporate measures under the key aims:

- E1. Improve the environment of the District
- E2. Tackle climate change
- E3. Enhance the attractiveness of South Derbyshire
- P2. Supporting and safeguarding the most vulnerable
- F2. Support economic growth and infrastructure

Housing and Community Services Committee (H&CS) are responsible for seven Corporate measures under the key aims:

- E3. Enhance the attractiveness of South Derbyshire
- P1. Engage with our communities
- P2. Supporting and safeguarding the most vulnerable

Finance and Management Committee (F&M) are responsible for 16 corporate measures under the key aims:

- E3. Enhance the attractiveness of South Derbyshire
- P2. Supporting and safeguarding the most vulnerable
- P3. Deliver Excellent Services
- F1. Develop skills and careers
- F2. Support economic growth and infrastructure
- F3. Transforming the Council



# Environmental and Development Services Committee (E&DS) are responsible for the following 12 Corporate measures

## Our Environment

### Measure

- Household waste collected per head of population
- % of collected waste recycled and composted
- Number of fly tipping incidents
- Improve the quality of the District through the Local Environmental Quality Survey
- % of eligible new homes and commercial developments to achieve net gain in Biodiversity by a minimum of 10% compared to the site's predevelopment baseline.
- Reduce South Derbyshire District Council carbon emissions
- % of new homes to meet water efficiency targets as set out in the Part G optional standard of 110 litres of potable water usage per person per day
- Proportion of good quality housing development schemes

## Our People

### Measure

- Continue to undertake interventions per year to keep families out of fuel poverty

## Our Future

### Measure

- Speed of decision on discharging conditions on housing applications
- % of planning applications determined within the statutory period
- Secure new facilities and contributions through Section106 to mitigate impacts of development. Achieve all necessary highway, education, healthcare, and recreation contributions



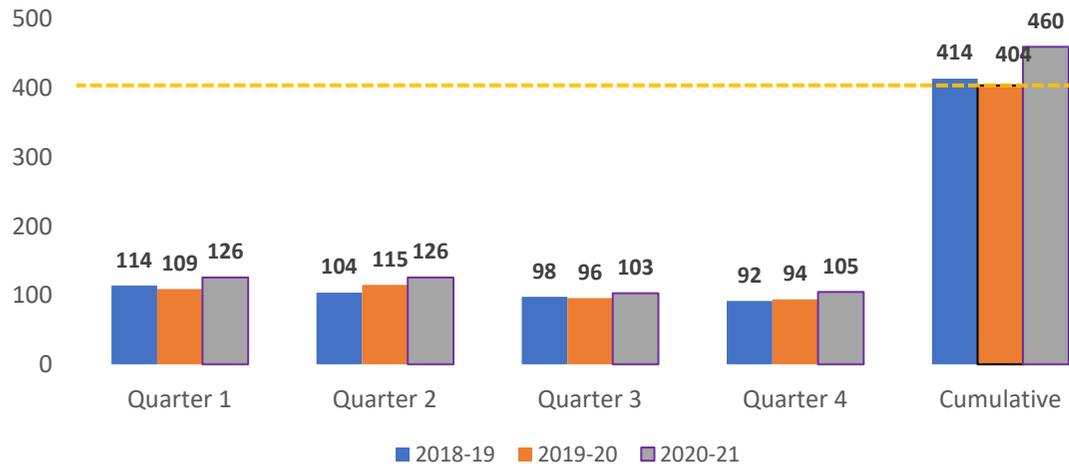
**PRIORITY: OUR ENVIRONMENT**

**OUTCOME: E1.1 Reduce the amount of waste sent to landfill**

Measure and Ref	E1.1A- Household waste collected per head of population (kg)			Committee	E&DS
<b>Definition</b>	This indicator is the number of kilograms of household waste collected per head of population. 'Household waste' means those types of waste which are to be treated as household waste as defined by the Environmental Protection Act 1990.			<b>Why this is important</b>	To measure the change in household waste disposal levels as a result of householders' waste reduction and recycling activities
<b>What good looks like</b>	Top performing authorities outturn <400kgs per year				
<b>History with this indicator</b>	The Council employs 40 staff and utilises 15 vehicles and a number of external contractors to deliver waste collection services.			<b>Mitigating actions</b>	A consultation is being considered to review the way the Council collects household waste, to encourage more recycling in the District.
<b>2019/20 baseline data</b>		The estimated figure reported in Q4 was 407 kgs. This figure has now been validated and the confirmed out turn for Q4 is 404 kgs.			
	<b>Annual target</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
2020/21	Sustain Current levels	126 kgs	250kgs	355kgs	460kgs
2021/22	Sustain Current levels				
2022/23	Downward Trend				
2023/24	Downward Trend				
<b><u>Performance Overview – Quarterly update</u></b>				<b><u>Actions to sustain or improve performance</u></b>	
The figure of 460 kgs is well above the figure reported this time last year. The target for 2021/22 is to sustain the current levels. The increase directly relates to the lockdown measures put in place due to the Covid 19 pandemic, in particular more waste being generated at home.				The review of waste collection services completed in quarter 2 identified a number of service delivery options and identified removal of bring banks and the Saturday freighter service to reduce the amount of	



**E1.1A Household waste collected per head of population (kgs)**



waste collected. Consultation on removal of bring banks to commence in May.

**Benchmarking**

Annual benchmarking will be provided when available through the Government's Wastedataflow reporting tool.



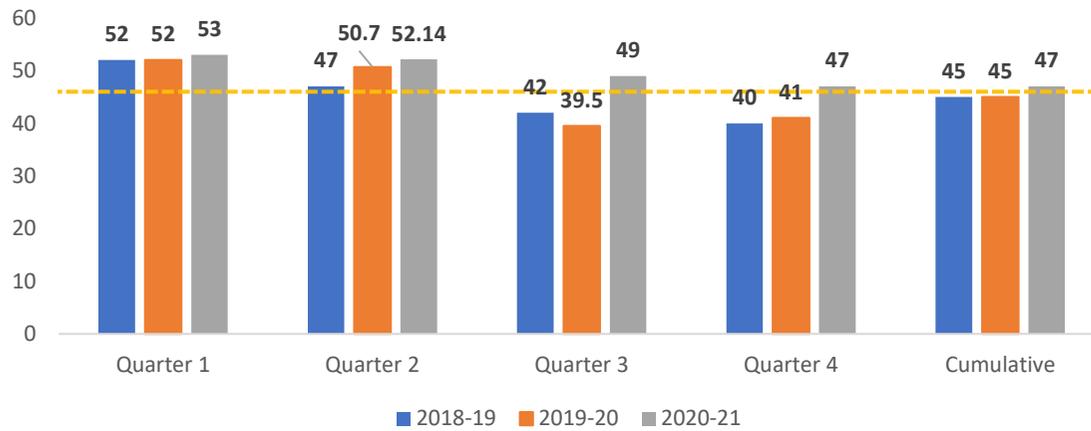
**PRIORITY: OUR ENVIRONMENT**

**OUTCOME: E.1.1 Reduce waste and increase composting and recycling**

Measure and Ref	E1.1B - % of collected waste recycled and composted			Committee	E&DS
<b>Definition</b>	Kerbside collected household waste is waste presented for collection by households in the black, green and brown bins and the normal alternate week collections. Recycled or composted is waste presented in the green and brown bins.			<b>Why this is important</b>	To establish the success of the Council's recycling scheme and to ensure the compost scheme continues to perform
<b>What good looks like</b>	The top performing authorities achieve >60%, the top 25% achieve >50%				
<b>History with this indicator</b>	Currently on a downward trend, the tonnages collected have remained stable, however increasing residual waste is pushing the percentage down.			<b>Mitigating actions</b>	The current contract expires in 2021 and full waste service review will be undertaken in 2020 to establish future delivery standards and delivery model.
<b>2019/20 baseline data</b>		The estimated figure reported in Q4 was 46%. This figure has now been validated and the confirmed out turn for Q4 is 45%.			
	<b>Annual target</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
2020/21	>45%	53%	52%	49%	47%
2021/22	>45%				
2022/23	>45%				
2023/24	60%				
<b>Performance Overview – Quarterly update</b>				<b>Actions to sustain or improve performance</b>	
The outturn for Q4 of 47% is a significant increase compared with 2019/20 of 41%. This is mainly due to the increased tonnages collected on the kerbside recycling scheme during to the pandemic and further lockdowns. Unfortunately, residual waste tonnages have also risen.				The review of waste collection services completed in quarter 2 identified a number of service delivery options and identified removal of bring banks and the Saturday freighter service to reduce the amount of	



### E1.1B % of collected waste recycled and composted



waste collected. Consultation on the removal of the bring banks will commence in May.

#### Benchmarking

Annual benchmarking will be provided when available through the Government's Wastedataflow reporting tool.



**PRIORITY: OUR ENVIRONMENT**

**OUTCOME: E1.2 - Reduce fly tipping and litter through education, engagement and zero tolerance enforcement action where appropriate**

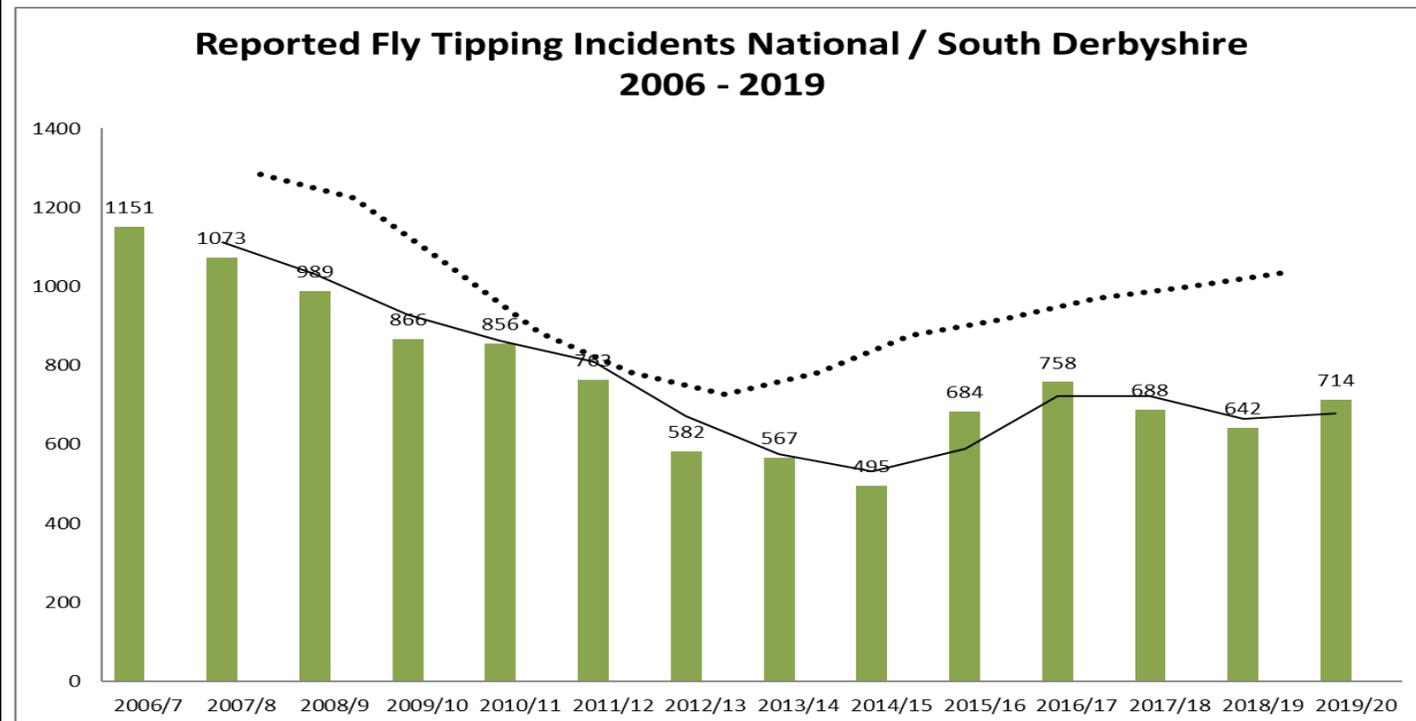
Measure and Ref	E1.2A - Number of fly tipping incidents					Committee	E&DS		
<b>Definition</b>	A reduction in fly-tipping incidents is defined as a numerical reduction in the sum of the number of fly tipping incidents reported to the Council, plus the number of fly tips proactively collected by Council staff while performing their duties, compared to the reference period.					<b>Why this is important</b>	Prevent an increase in fly-tipping incidents through education, engagement and enforcement action where appropriate		
<b>What good looks like</b>	The purpose of this Indicator is to see a downward trend in fly tipping incidents as a rolling average over the four-year period of the Corporate Plan.					<b>Mitigating actions</b>	A new gate to finally implement the PSPO at Lowes Lane, Swarkestone was installed in August 2020.		
<b>History with this indicator</b>	There have been long term reductions in fly tipping incidents both nationally and locally since 2000, however this trend has reversed in very recent years. Between 2016 and 2019 fly tipping incidents nationally have increased.								
<b>2019/20 baseline data</b>		714 reported incidents							
	Annual target	Q1 Target (Apr-June)	Q1 Outturn (Apr – Jun)	Q2 Target (Apr - Sept)	Q2 Outturn (Apr - Sept)	Q3 Target (Apr - Dec)	Q3 Outturn (Apr - Dec)	Q4 Target (Apr 20 - Mar 21)	Q4 Outturn (Apr 20 - Mar 21)
<b>2020/21</b>	<b>Downward trend</b>	<179 incidents	260	<357 incidents	528	<536 incidents	732	<714 incidents	1003
<b>2021/22</b>	<b>Downward trend</b>								
<b>2022/23</b>	<b>Downward trend</b>								
<b>2023/24</b>	<b>Downward trend</b>								
<b>Performance Overview – Quarterly update</b>						<b>Actions to sustain or improve performance</b>			
Fly tipping incidents have markedly increased during COVID-19 and anecdotally officers understand that this is a trend which has occurred across the UK. Incidents increased significantly at the start of lock-down (March 2020) and then again in September, November and from January to March 2021. Analysis of the location and type of fly tipped material has not identified any clear cause or set of causes which can be readily						Officers have reviewed the locations and nature of fly tipping incidents over the last two years to identify locations for possible further interventions. A capital bid has been approved for the procurement of mobile surveillance equipment to assist officers			



addressed. Based on the investigations of the Community Safety Enforcement Team an estimated 75% of fly tipping sources and offenders are from outside South Derbyshire.

with investigations. The procurement process to identify and acquire the most appropriate surveillance equipment has started. £400 fixed penalties issued to offenders increased from 5 in 2019/20 to 23 in 2020/21.

There is no formal benchmarking process for fly tipping. The Council provides long-term comparisons in local fly tipping trends compared to national trends which is summarised in the graph below. Until 2016/17 fly tipping trends in South Derbyshire broadly followed the same trend line as the national data (dotted line) with a one-year lag. In 2017/18 fly tipping incidents in South Derbyshire reduced, and then again in 2018/19, which bucked the national trend. This should give the Council some confidence that the concerted efforts to address fly tipping over the course of the previous Corporate Plan has been having positive outcomes.



**Benchmarking**



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**PRIORITY: OUR ENVIRONMENT**

**OUTCOME: E1.2 Reduce fly tipping and litter through education, engagement and zero tolerance enforcement action where appropriate**

Measure and Ref	E1.2B - Improve the quality of the District through the Local Environmental Quality Survey	Committee	E&DS														
<b>Definition</b>	Percentage of inspected areas above a grade C for cleanliness as defined in the government code of Practice for Litter and refuse.																
<b>What good looks like</b>	<p>&gt;95% above grade C</p> <p>This table below provides an overview of the grading:</p> <table border="1" data-bbox="349 587 1288 1015"> <tr> <td>Grade A</td> <td>No issues present</td> </tr> <tr> <td>Grade B+</td> <td>No formal description</td> </tr> <tr> <td>Grade B</td> <td>Predominantly free with some minor instances of the issue</td> </tr> <tr> <td>Grade B-</td> <td>No formal description</td> </tr> <tr> <td>Grade C</td> <td>Widespread with some accumulations of the issue</td> </tr> <tr> <td>Grade C-</td> <td>No formal description</td> </tr> <tr> <td>Grade D</td> <td>Heavily affected by the issue</td> </tr> </table> <p>In order to present a fair picture plus and minus grades are used where a location is better than the lower grade but not sufficiently to attain the higher grade.</p>	Grade A	No issues present	Grade B+	No formal description	Grade B	Predominantly free with some minor instances of the issue	Grade B-	No formal description	Grade C	Widespread with some accumulations of the issue	Grade C-	No formal description	Grade D	Heavily affected by the issue	<b>Why this is important</b>	Gives assurance that the cleansing regimes and resources deployed are delivering the Council's service standards.
Grade A	No issues present																
Grade B+	No formal description																
Grade B	Predominantly free with some minor instances of the issue																
Grade B-	No formal description																
Grade C	Widespread with some accumulations of the issue																
Grade C-	No formal description																
Grade D	Heavily affected by the issue																
<b>History with this indicator</b>	New indicator	<b>Mitigating actions</b>	To be determined following confirmation of baseline data														
<b>2019/20 baseline data</b>		89.67% above grade C															



	Annual target	Q1 Outturn (Apr-June)	Q2 Outturn (Apr - Sept)	Q3 Outturn (Apr - Dec)	Q4 Outturn (Apr 20 - Mar 21)
2020/21	>95%	Reported in Q4	Reported in Q4	Reported in Q1 21/22	Reported in Q1 21/22
2021/22	>95%				
2022/23	>95%				
2023/24	>95%				
<b><u>Performance Overview – quarterly update</u></b>				<b><u>Actions to sustain or improve performance</u></b>	
<p>The first survey was completed in Jan 2020. A report went to Committee recommending a survey is undertaken in October 2020 and the target is increased from &gt;90% to &gt;95% for 20/21.</p> <p>Some service measures have been developed to assist the overall performance and have been built into the Service Plans for 2021/22.</p> <p>The October survey was unable to be undertaken due to Covid restrictions and was postponed and undertaken between 19<sup>th</sup> and 27<sup>th</sup> January 2021. The results will be reported in Q1 21/22.</p>					
<b>Benchmarking</b>					



**PRIORITY: OUR ENVIRONMENT**

**OUTCOME: E1.3 - Enhance biodiversity across the District**

<b>Measure and Ref</b>	<b>E1.3A - % of eligible new homes and commercial developments to achieve net gain in Biodiversity by a minimum of 10% compared to the sites predevelopment baseline.</b>			<b>Committee</b>	<b>E&amp;DS</b>
<b>Definition</b>	Policy BNE3 of the Local Plan and Chapter 15 of the National Planning Policy Framework seeks to ensure that the impacts of development on biodiversity are minimised and preferably provide net gains. This would be negotiated during the application process			<b>Why this is important</b>	It is likely that soon this will be a statutory requirement. It demonstrates that the Council is being proactive in delivering an aspiration of the Local Plan.
<b>What good looks like</b>	The purpose of the PI is to see the pursuit of net biodiversity gains on all eligible sites otherwise suffering a net loss.				
<b>History with this indicator</b>	Notwithstanding the Council's 'encouragement' of biodiversity gains in the Local Plan, this will be a new government initiative that would make it a statutory requirement.			<b>Mitigating actions</b>	The Council is currently investigating how best to source the expertise necessary.
<b>2019/20 baseline data</b>		Insufficient baseline data available			
	<b>Annual target</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
<b>2020/21</b>	<b>85%</b>	No data	<b>66.7%</b>	<b>66.7%</b>	<b>66.7%</b>
<b>2021/22</b>	<b>85%</b>				
<b>2022/23</b>	<b>85%</b>				
<b>2023/24</b>	<b>85%</b>				
<b><u>Performance Overview – quarterly update</u></b>				<b><u>Actions to sustain or improve performance</u></b>	
Quarter 4 Update: A handful of qualifying applications were decided during Q3 (requires major application with ecology survey and not a variation of a previously approved scheme where a biodiversity impact has been previously accepted). Of these, one of the schemes can presently only be said to achieve a 'no net loss' until the detailed stage of the application is received. The other qualifying schemes cannot be assessed at this stage until the discharge of conditions has taken place i.e. full ecological mitigation schemes quantified. The Council is reliant on Derbyshire Wildlife Trust performing metrics calculations until ecologist is appointed in Cultural and Community Services as part of the implementation of the Service restructure.				Requires recruitment of ecologist within Cultural and Community Services to carry out assessments. Requires legislation/guidance to be issued for methodology. Derbyshire Wildlife Trust using established methodology in interim.	
<b>Benchmarking</b>		No data			



**PRIORITY: OUR ENVIRONMENT**

**OUTCOME: E2.1- Strive to make South Derbyshire District Council carbon neutral by 2030**

<b>Measure and Ref</b>	<b>E2.1A- Reduce South Derbyshire District Council carbon emissions</b>			<b>Committee</b>	<b>E&amp;DS</b>
<b>Definition</b>	Achievement of Actions contained in the South Derbyshire Climate and Environment Action Plan 2020-24 (C&EAP)			<b>Why this is important</b>	To enable emissions from all relevant identified Council sources to be controlled over the Corporate Plan timeframe
<b>What good looks like</b>	Achievement of Actions contained in the South Derbyshire Climate and Environment Action Plan 2020-24 (C&EAP)				
<b>History with this indicator</b>	No previous targets to achieve carbon neutrality have been set			<b>Mitigating actions</b>	
<b>2019/20 baseline data</b>		The baseline carbon emissions from SDDC activities have been calculated as 2,500 tonnes of CO <sub>2</sub> e in 2018/19			
	<b>Annual target</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
<b>2020/21</b>	9 actions complete	3 actions complete	6 actions complete	9 actions all in progress and on track	9 actions all in progress and on track
<b>2021/22</b>	10 actions complete				
<b>2022/23</b>	10 actions complete				
<b>2023/24</b>	10 actions complete				
<b><u>Performance Overview – quarterly update</u></b>				<b><u>Actions to sustain or improve performance</u></b>	
<p>Nine targeted C&amp;EAP actions for Q1-4. Four have been completed. Five are long term projects which are all now in progress and on-track.</p> <p>The Healthy Homes Assistance Fund has been launched and is progressing well, The Derbyshire Healthy Homes Programme has also been launched and is progressing well. The Housing Environmental Impact Project has been commissioned and has started. The Council’s new electricity contract is produced from 100 per cent renewable, non-nuclear sources (wind, hydro, geo-thermal and solar), Carbon neutrality has been embedded into the Civic Hub project brief. The revised Procurement Strategy and Guidance Manual 2020-24 was approved on 28/8/2020 to include improved carbon neutral questions and scoring criteria.</p>				<p>The new Climate and Environment Officer started in January and now provides additional resources to drive the delivery of the Climate and Environment Plan actions and review, as necessary.</p> <p>A revised Climate and Environment Plan has been prepared and will be reported to Committee in May.</p>	
<b>Benchmarking</b>		Not applicable			



**PRIORITY: OUR ENVIRONMENT**

**OUTCOME: E2.2 - Work with residents, businesses and partners to reduce their carbon footprint**

<b>Measure and Ref</b>	<b>E2.2A - % of new homes to meet water efficiency targets as set out in the Part G optional standard of 110 litres of potable water usage per person per day</b>			<b>Committee</b>	<b>E&amp;DS</b>
<b>Definition</b>	Part G of the Building Regulations sets out an optional standard for potable water conservation which is reiterated in Policy SD3 of the Local Plan. A planning condition will be attached to all new permissions to pursue adherence to this standard (where relevant)			<b>Why this is important</b>	Local infrastructure and environmental constraints require the need for the Council to contribute to the suppression of water demand and hence waste water discharges across the District.
<b>What good looks like</b>	This is designed to ensure that going forward all new developments comply with the optional Part G standard				
<b>History with this indicator</b>	No history			<b>Mitigating actions</b>	Through the use of planning conditions attached to planning permissions
<b>2019/20 baseline data</b>		50% based on 2019/20 Q4			
	<b>Annual target</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
<b>2020/21</b>	85%	78%	89%	100%	100%
<b>2021/22</b>	85%				
<b>2022/23</b>	85%				
<b>2023/24</b>	85%				
<b><u>Performance Overview – quarterly update</u></b>				<b><u>Actions to sustain or improve performance</u></b>	
Improving approach to application of standard conditions with room for improvement particularly on minor applications. Delegated and Committee decisions are scrutinised for the existence of this condition where appropriate, with the target met in this quarter as a consequence.				Officer training combined with further software development to automate inclusion of conditions.	
<b>Benchmarking</b>		No data.			



**PRIORITY: OUR ENVIRONMENT**

**OUTCOME: E3.2 - Improve public spaces to create an environment for people to enjoy**

Measure and Ref	E3.2B - Proportion of good quality housing development schemes			Committee	E&DS
<b>Definition</b>	The % of new residential developments that score well against the Council's quality criteria based on latest Building for Life standards and the National Design Guide, which measure several aspects of the quality of a development (including the provision and quality of public spaces).			<b>Why this is important</b>	This PI directly measures how good the quality of developments are and therefore whether it is more likely to result in an improvement to the quality of open and other spaces.
<b>What good looks like</b>	The purpose of this PI is to see an upward trend in higher quality developments and their immediate environment.				
<b>History with this indicator</b>	This PI will differ from the similar PI which only looked at an earlier Building for Life standard. In previous years, the 90% target was often met and where not, only marginally missed.			<b>Mitigating actions</b>	Through the employment of a design specialist in the Planning Delivery Teams and extra training for all development management (planning) staff.
<b>2019/20 baseline data</b>		Annual score of 92% based on old methodology – to be reported annually in Q4			
	<b>Annual target</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
<b>2020/21</b>	<b>90%</b>				
<b>2021/22</b>	<b>90%</b>				
<b>2022/23</b>	<b>90%</b>				
<b>2023/24</b>	<b>90%</b>				
<b><u>Performance Overview – quarterly update</u></b>				<b><u>Actions to sustain or improve performance</u></b>	
Data unavailable due to the Senior Planning Design Officer post being vacant since October 2020.  There was an initial unsuccessful recruitment effort for the Senior Design Officer role. However an appointment has now been made with a likely start date of July 2021. One of the first tasks will be to update this performance indicator.				Revisions to assessment methodology to allow for smaller schemes to be measured. Continued training and peer review of schemes.	



**PRIORITY: OUR PEOPLE**

**OUTCOME: P2.1 - With partners encourage independent living and keep residents healthy and happy in their homes**

<b>Measure</b>	<b>P2.1B - Continue to undertake interventions per year to keep families out of fuel poverty</b>				<b>Committee</b>	<b>E&amp;DS</b>			
<b>Definition</b>	Number of interventions made by the Council (and partners over whom the Council has influence) to improve fuel efficiency in residential properties.				<b>Why this is important</b>	Fuel poverty is a public health observatory key performance indicator and reflects both the thermal efficiency of housing stock and the affluence of the population			
<b>What good looks like</b>	Increasing the numbers of fuel efficiency interventions in order to directly contribute to reductions in the numbers of families in fuel poverty.				<b>Mitigating actions</b>				
<b>History with this indicator</b>	The Council has never previously collated data on the different measures taken to take families out of fuel poverty.								
<b>2019/20 baseline data</b>		It is estimated that 7.9% (equivalent to 3,393 properties) of households in South Derbyshire are in fuel poverty (based on public health observatory statistics) and that in 2019/20 an estimated 90 interventions were made to help residents reduce fuel poverty							
	<b>Annual target</b>	<b>Q1 Target (Apr-June)</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Target (Apr - Sept)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Target (Apr - Dec)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Target (Apr 20 - Mar 21)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
<b>2020/21</b>	300 interventions	125 interventions	111 interventions	85 interventions	105 interventions	35 interventions	31 interventions	55 interventions	29 interventions
<b>2021/22</b>	To be set at year end 2020								
<b>2022/23</b>	To be set at year end 2020								
<b>2023/24</b>	To be set at year end 2020								



**Performance Overview – quarterly update**

148 legal notices have been issued to private sector landlords requiring the energy performance of their properties to meet legal standards. 26 Property Level Flood Resilience Grants are being processed following the damage caused in February 2020 by Storms Ciara and Dennis. Following the launch of a new Healthy Home Assistance Fund (HHAF) in May, £116,000 has been spent in 24 properties making improvements to private homes occupied by vulnerable people, plus a further 23 improvements to domestic homes have been made through referrals to Derbyshire County Council's Healthy Homes Programme. Finally, a total of 55 improvements to reduce fuel poverty have been made by Council officers using powers under the Housing Act.

**Actions to sustain or improve performance**

This was the first year that these interventions have been recorded and tracked and therefore the annual target was a best estimate. The outturn for 2020/21 should be seen as a baseline.

**Benchmarking**



PRIORITY: OUR FUTURE

OUTCOME: F2.2 - Enable the delivery of housing across all tenures to meet Local Plan targets

<b>Measure and Ref</b>	<b>F2.2A - Speed of decision on discharging conditions for housing applications</b>			<b>Committee</b>	<b>E&amp;DS</b>
<b>Definition</b>	The purpose of the performance indicator is to measure the percentage of planning condition applications determined in the statutory period of eight or 13 weeks or as may be otherwise agreed with applicants.			<b>Why this is important</b>	Unnecessary delays in the determination of applications holds up the delivery of development and therefore a potential disincentive to inward investment
<b>What good looks like</b>	All applications determined as soon as possible without compromising quality.				
<b>History with this indicator</b>	New			<b>Mitigating actions</b>	A recent service review introduced new and improving performance management processes and software
<b>2019/20 baseline data</b>		80% based on Q4 (up to 85% if including first 27 days of 2020/21 Q1, following new procedure with team)			
	<b>Annual target</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
<b>2020/21</b>	90% within 8-13 weeks	100%	100%	100%	100%
<b>2021/22</b>	90% within 8-13 weeks				
<b>2022/23</b>	90% within 8-13 weeks				
<b>2023/24</b>	90% within 8-13 weeks				
<b><u>Performance Overview – quarterly update</u></b>				<b><u>Actions to sustain or improve performance</u></b>	
Despite pressures on planning delivery resources, the effect of the COVID-19 pandemic and difficulties in obtaining timely responses from consultees, proactive dialogue with applicants has seen decisions issued in time and/or with agreed extension to determination periods.				Key staff to see indicator feature in annual Personal Development Reviews. Team Leaders regularly monitoring performance. Recruitment to the Team Leader role imperative to keep up to date monitoring in place.	
<b>Benchmarking</b>					



PRIORITY: OUR FUTURE

OUTCOME: F2.2 - Enable the delivery of housing across all tenures to meet Local Plan targets

<b>Measure and Ref</b>	<b>F2.2B - % of planning applications determined within the statutory period</b>			<b>Committee</b>	<b>E&amp;DS</b>
<b>Definition</b>	The purpose of the performance indicator is to measure the percentage of planning applications determined in the statutory period of eight or 13 weeks or as may be otherwise agreed with applicants.			<b>Why this is important</b>	Unnecessary delays in the determination of planning applications holds up the delivery of development and therefore a potential disincentive to inward investment
<b>What good looks like</b>	All applications determined as soon as possible without compromising quality.				
<b>History with this indicator</b>	Generally, the Council has performed well for most recent years against a notional target of 90%			<b>Mitigating actions</b>	A recent service review introduced new and improving performance management processes and software
<b>2019/20 baseline data</b>		93%			
	<b>Annual target</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
<b>2020/21</b>	90%	94%	99%	98%	98%
<b>2021/22</b>	90%				
<b>2022/23</b>	90%				
<b>2023/24</b>	90%				
<b><u>Performance Overview – quarterly update</u></b>				<b><u>Actions to sustain or improve performance</u></b>	
Performance in determining major schemes recovered to 100% in this quarter (well above national indicator of 65%) with minors slightly below at 98%. These application types capture the largest proportion of investment within the District, so this performance is very positive. The others category achieved 99%. The reduction is as consequence of two decisions (of an overall 161) being determined outside of the statutory or agreed timeframe. Continued attainment of Corporate Performance Indicator across continuous quarters despite effects of COVID-19 continuing to cause delays beyond officer control.				Further software development to improve efficiency of processes, etc. Continued performance monitoring of individual staff and workloads. Resourcing of the Development Management Team is noted to be an emerging issue, with staff leaving the authority at the same time as a large increase in applications being received (circa 20% more compared to the same period last year).	
<b>Benchmarking</b>					



PRIORITY: OUR FUTURE

OUTCOME: F2.3 - Influence the improvement of infrastructure to meet the demands of growth.

<b>Measure and Ref</b>	<b>F2.3A - Secure new facilities and contributions through Section106 to mitigate impacts of development. Achieve all necessary highway, education, healthcare, and recreation contributions</b>			<b>Committee</b>	<b>E&amp;DS</b>
<b>Definition</b>	Statute allows the Council to seek financial and other contributions from developments to mitigate the impact of the development on public infrastructure subject to viability of individual developments.			<b>Why this is important</b>	Without some contribution towards mitigating the impact of new developments, infrastructure would have to accommodate the extra load without direct funding to bear the burden
<b>What good looks like</b>	Securing all proven necessary mitigation to accommodate new developments				
<b>History with this indicator</b>	New			<b>Mitigating actions</b>	Negotiation through Section 106 agreements subject to compliance with the Community Infrastructure Levy (CIL) Regulations 2010 and Local Plan policy
<b>2019/20 baseline data</b>		New indicator, data will be collected from April 2020 onwards as retrospective data is not possible to collect.			
	<b>Annual target</b>	<b>Q1 Outturn (Apr-June)</b>	<b>Q2 Outturn (Apr - Sept)</b>	<b>Q3 Outturn (Apr - Dec)</b>	<b>Q4 Outturn (Apr 20 - Mar 21)</b>
<b>2020/21</b>	90%				94%
<b>2021/22</b>	90%				
<b>2022/23</b>	90%				
<b>2023/24</b>	90%				
<b><u>Performance Overview</u></b>				<b><u>Actions to sustain or improve performance</u></b>	
The annual target has been achieved. It should be noted however that the margins for this indicator are very tight; the numerically low number of obligations generated within a calendar year means that just one obligation can make a difference of 6% or more.				No change required to current processes.	
<b>Benchmarking</b>					

