KEY ISSUE	EVIDENCE
1. Clarification & Communication of role of Personnel & Devt., including areas of overlap with other service providers	 Staff Survey P&D Staff Consultation Member Survey Feedback from other internal support service providers
2. Democratic Processes – do existing arrangements support/add value to HRM function. Ethical Standards Agenda. Employee & Member Development, & Staff Consultation mechanisms	 Change to Council's Structure 2-7-01 Corporate Plan Service Plan ESBC Survey Members Survey
3. Implementation of transparent, and responsible Single Status Agreement, which includes the Single Status Job Evaluation Scheme	 Corporate Plan Service Plan National Joint Council Agreements ESBC Survey Local Agreement with Trade Unions Legislation re: Equal Pay Staff Consultation SSSG Terms of Reference
 4. Recognition of the importance of People Issues, and dynamic impact legislation has on the service area Need to understand and manage high levels of Sickness Absence & III Health Retirements 	 44% of Critical Success factors in Corporate Plan are people related Service Plan Legislation SARATOGA Report BVI's Audit Group Comparison
 Ensuring People are treated fairly & equitably in employment 	BV Inspectorate ReportsESBC SurveyStaff Survey
 Supporting the Improvement of Employee Morale 	P&D Staff ConsultationMembers Survey
5. Supporting the ongoing development of a performance management culture	 Corporate Plan Service Plan District Audit Letter to Management 1999/00 BV Inspectorate Reports

6. Role of assisting the organisation to develop its customer focus	Corporate PlanService PlanESBC SurveyStaff Survey
7. Delivery of a Value For Money service & need for continuous audit and review of systems, linked to organisational priorities	 Corporate Plan Service Plan ESBC Survey Best Value Performance Plan P & D Staff Consultation SARATOGA Report