

# Corporate Plan 2020-2024 Performance Measure Report Index Housing and Community Services Committee

Team: Organisational Development and Performance

Date: November 2021



# Performance Measure Report Index Corporate Plan 2020-2024

# Summary

The Corporate Plan 2020-2024 has 35 Corporate Measures which underpin the Council's three priorities Our Environment, Our People, Our Future.

The following Committees are responsible for overseeing the delivery of the following key aims and outcomes:

Environmental and Development Services Committee (E&DS) are responsible for 12 Corporate measures under the key aims:

- E1. Improve the environment of the District
- E2. Tackle climate change
- E3. Enhance the attractiveness of South Derbyshire
- P2. Supporting and safeguarding the most vulnerable
- F2. Support economic growth and infrastructure

Housing and Community Services Committee (H&CS) are responsible for seven Corporate measures under the key aims:

- E3. Enhance the attractiveness of South Derbyshire
- P1. Engage with our communities
- P2. Supporting and safeguarding the most vulnerable

Finance and Management Committee (F&M) are responsible for 16 corporate measures under the key aims:

- E3. Enhance the attractiveness of South Derbyshire
- P2. Supporting and safeguarding the most vulnerable
- P3. Deliver Excellent Services
- F1. Develop skills and careers
- F2. Support economic growth and infrastructure
- F3. Transforming the Council

# Housing and Community Services Committee (H&CS) is responsible for the following seven Corporate measures

# **Our Environment**

#### Measure

• The number of Green Flag Awards for South Derbyshire parks

# Our People

#### Measure

- Number of new and existing community groups supported
- Number of Anti-social behaviour (ASB) interventions by type
- % of households prevented from homelessness
- Deliver the objectives identified in the South Derbyshire Health and Wellbeing Group
- Deliver the Planned Maintenance Housing programme over four years
- Average time taken to re-let Council homes

|                             | PRIORITY: OUR ENVIRONMENT                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                              |                      |                    |                                            |                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|--------------------|--------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
|                             | OUTCOME: E3.2 - Improve public spaces to create an environment for people to enjoy                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                              |                      |                    |                                            |                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |
| Measure and<br>Ref          | E3.2A - The number of Gr                                                                                                                                                                                                                                                     | een Flag Awards for Sou                                                                                                                                                                                                                                                                                      | th Derbyshire parks  | Committee          |                                            | H&CS                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |
| Definition                  | so that there are four Green The Green Flag Award sche parks and green spaces, set management of recreational across the world. The green spaces are judge a site visit by external Green criteria under the following e A Welcoming Place; Healthy Environmental Management | the Green Flag Awards for South Derbyshire green spaces by two ere are four Green Flag Awards in South Derbyshire by 2024 in Flag Award scheme recognises and rewards well managed if green spaces, setting the benchmark standard for the nent of recreational outdoor spaces across the United Kingdom and |                      |                    |                                            | that everybody has access to active green and open spaces. It is standard green spaces are in mental and physical health and shildren's development and play, tage including ecosystems and and the economic benefits of sidential and industrial premises. That these spaces are ly managed and meet the ecommunity they serve. In standards of good and the green space |  |  |  |
| What good<br>looks like     | The purpose of this PI is to the sites managed to Green will be reported annually in the green spaces over the sites.                                                                                                                                                        | Flag standard by 100%. The place of each year f                                                                                                                                                                                                                                                              | he Green Flag Awards | Mitigating actions | Judges rec<br>each year, u<br>the green sp | ns following the Green Flag<br>commendations fully completed<br>up to date management plans for<br>paces written each year, support                                                                                                                                                                                                                                       |  |  |  |
| History with this indicator | At present there are two Green Flag green spaces in South Derbyshire, Eureka Park and Maurice Lea Memorial Park.                                                                                                                                                             |                                                                                                                                                                                                                                                                                                              |                      |                    | a good st                                  | nteers and Friends' Groups and and and of management and e throughout the year.                                                                                                                                                                                                                                                                                           |  |  |  |
| 2019                        | 2019/20 baseline data Two Green Flag Parks in 2019                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                              |                      |                    |                                            |                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |
|                             | Annual target Q1 Outturn Q2 Outturn (Apr-June) (Apr - Sept)                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                              |                      |                    | tturn<br>Dec)                              | Q4 Outturn (Apr 20 - Mar 21)                                                                                                                                                                                                                                                                                                                                              |  |  |  |
| 2020/21                     |                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                              |                      |                    |                                            |                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |



| 2021/22                                                                                                                              | 4 Green Flag Parks by<br>2024 |                          |                     |                           |                                                             |  |  |
|--------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------|---------------------|---------------------------|-------------------------------------------------------------|--|--|
| Performance O                                                                                                                        | verview – quarterly update    |                          |                     | Actions to sustain or imp | prove performance                                           |  |  |
| Q2 Maurice Lea<br>2021 / 2022                                                                                                        | Memorial Park & Eureka Parl   | k have been awarded a Gi | reen Flag Award for |                           | about potential and preferred ssed and monitored at service |  |  |
| Awaiting results                                                                                                                     | for Swadlincote Woodlands     |                          |                     |                           |                                                             |  |  |
| Further applications including for Newhall Park are planned for 2022/23 and an aspirational target to include cemeteries in 2023/24. |                               |                          |                     |                           |                                                             |  |  |
| Benchmarking                                                                                                                         | Not applicable                |                          |                     |                           |                                                             |  |  |

|                             | PRIORITY: OUR PEOPLE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                       |                                                                                                                                     |  |  |  |  |  |  |  |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|
|                             | OUTCOME: P1.1 - Support and celebrate volunteering, community groups and the voluntary sector                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                       |                                                                                                                                     |  |  |  |  |  |  |  |
| Measure and Ref             | P1.1A - Number of new and existing Community Groups supported                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Committee             | H&CS                                                                                                                                |  |  |  |  |  |  |  |
| Definition                  | The number of Community Groups (including Parish Councils) are supported by the District Council. Support will include:  • Assistance with setting up a new group  • Providing advice and support on developing constitution, policy, legislation, seeking external funding, safeguarding, accessing training and coaching.  • Referrals to other third-party agencies  • Providing Financial support through Community partnership Scheme and Safer Neighbourhood Grants  • Assisting with events and initiatives  • General support through attending meetings, helping with promotion or obtaining third party support for group.  • Neighbourhood Planning  • Number of occasions each group is supported  The Services that are asked to record their support with Community Groups are those that will regularly work with Community groups, namely:  • Environmental Health  • Housing (Community Engagement / Tenants Participation)  • Communities Team  • Cultural Services  • Active Communities and Health  • Economic Development  • Environmental Development / Education  • Planning (Neighbourhood Planning) | Why this is important | The Service offers support to Community Groups; however, this is not always recorded to gauge the level of impact on the Community. |  |  |  |  |  |  |  |
| What good looks like        | First year will be benchmarking and then see an increase in the numbers of groups supported.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Mitigating            | Communities Team Manager to contact relevant staff to remind to                                                                     |  |  |  |  |  |  |  |
| History with this indicator | listory with                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                       | input into Spreadsheet                                                                                                              |  |  |  |  |  |  |  |



| 2019/20 baseline data |               | N/A                      | N/A                        |                           |                                 |  |  |  |  |  |
|-----------------------|---------------|--------------------------|----------------------------|---------------------------|---------------------------------|--|--|--|--|--|
|                       | Annual target | Q1 Outturn<br>(Apr-June) | Q2 Outturn<br>(Apr - Sept) | Q3 Outturn<br>(Apr - Dec) | Q4 Outturn<br>(Apr 20 - Mar 21) |  |  |  |  |  |
| 2020/21               | Proxy 28      |                          | 66                         | 113                       | 153                             |  |  |  |  |  |
| 2021/22               | Upward trend  | 24                       | 65                         |                           |                                 |  |  |  |  |  |

Performance Overview – quarterly update

During Q2-41 different Community Groups were supported on 43 occasions.

Providing support to the following areas.

- 1. Advice / Support with delivering an Event / Initiative
- 2. Advice / Support with setting up a Community Group
- 3. Advice/ Support with finding External Funding
- 4. Advice/ Support with Project Development
- 5. Advice/ Support with setting up Constitution
- 6. Community and Environmental Partnership Grant
- 7. General assisting i.e.: attendance at meetings
- 8. Neighbourhood Planning
- 9. Other: please provide information
- 10. Referral to 3rd Party Organisation
- 11. Safer and Stronger Neighbourhoods Grant
- 12. Support with Training / Coaching

Community groups to receive support Q2 were:

Belmont Bowls Club

Birdwatching for beginners

Bowls Netherseal - Netherseale St. Peter's sports club

Castle Gresley Parish Council

Church Broughton Parish Council

Coton on the Elms Parish Council

Drop in Gardening

Egginton Parish Council

Elvaston Parish Council

Eureka Air Training Corp 1211 Squadron

Goseley Activity Provision

Actions to sustain or improve performance

Promotion of Community Grants scheme and Safer Neighbourhoods' Scheme.



Hilton Parish Council (on two occasions) Hilton Youth Group Japanese Soc / Japanese School Derby John Port Alms Houses Junior Park Run Melbourne Assembly Rooms Melbourne Table Tennis Club Mercia Archers Nature Journaling Group Netherseal Table Tennis Club **Newhall Scouts** Nordic Walking - Netherseal Overseal Multi Sports Session Rosliston Community Group **Rosliston Rangers** Shardlow and Great Wilne Parish Council **Shout Out** Swadlincote golf centre Swadlincote Lasers Basketball Club Tenants Panel (New) The Conservation Volunteers Walton on Trent Parish Council Weston Parish Council (on two occasions) William Allitt Youth Group Woodville Parish Council Yoga with Hayley Youth of Hatton **Sharpes Pottery** Arts Melbourne



Not applicable

SD CVS

**Benchmarking** 

|                                                | PRIORITY: OUR PEOPLE                                                                                                                                                                                                              |                                                                                                                                  |                       |                                                                                                                                                             |                                           |                    |                       |                                                                                                         |  |  |  |
|------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------|-----------------------|---------------------------------------------------------------------------------------------------------|--|--|--|
|                                                | OUTCOME: P1.2 - Help tackle anti-social behaviour & crime through strong and proportionate action                                                                                                                                 |                                                                                                                                  |                       |                                                                                                                                                             |                                           |                    |                       |                                                                                                         |  |  |  |
| Measure                                        |                                                                                                                                                                                                                                   | P1.2A - Number of ASB interventions by type compared to the overall eported incidents of various forms of anti-social behaviour. |                       |                                                                                                                                                             |                                           |                    |                       | H&CS                                                                                                    |  |  |  |
| Definition                                     | Definition  The effectiveness of the delivery of the services will be assessed as High, Moderate, Minor or Minimal based on a comparison of the changes in numbers of anti-social behaviour complaints and relevant interventions |                                                                                                                                  |                       |                                                                                                                                                             |                                           |                    | Why this is important | This is intended to show the service activity around interventions and the result of the interventions. |  |  |  |
|                                                | The assessment with the separate                                                                                                                                                                                                  |                                                                                                                                  | hed meth              | odology                                                                                                                                                     |                                           | ted in accordance  |                       |                                                                                                         |  |  |  |
| What good                                      |                                                                                                                                                                                                                                   |                                                                                                                                  | Num                   | ber of Enforcement A<br>Increasing<br>Actions                                                                                                               | Actions compared to Same Level of Actions | Decreasing Actions |                       | Type of Interventions to help tackle                                                                    |  |  |  |
| looks like                                     | Number of ASB<br>Incidents compared<br>to baseline                                                                                                                                                                                | > 20%                                                                                                                            | Decrease              | High                                                                                                                                                        | High                                      | Moderate           | Mitigating            | <ul><li>anti – social behaviour includes:</li><li>Penalty notice</li></ul>                              |  |  |  |
|                                                |                                                                                                                                                                                                                                   |                                                                                                                                  | gnificant<br>e (<20%) | Moderate                                                                                                                                                    | Moderate                                  | Moderate           | actions               | <ul><li>Legal notice</li><li>Prosecution / injunction.</li></ul>                                        |  |  |  |
|                                                |                                                                                                                                                                                                                                   | > 20%                                                                                                                            | Increase              | Moderate                                                                                                                                                    | Minor                                     | Minimal            |                       |                                                                                                         |  |  |  |
| History with this indicator                    | No historical monitoring of this indicator                                                                                                                                                                                        |                                                                                                                                  |                       |                                                                                                                                                             |                                           |                    |                       |                                                                                                         |  |  |  |
| 2019/20                                        | 2019/20 baseline data                                                                                                                                                                                                             |                                                                                                                                  |                       | In 2019/20 there were 2893 reports of relevant forms of Ant Derbyshire Constabulary and South Derbyshire District Coudescribed in the detailed methodology. |                                           |                    |                       |                                                                                                         |  |  |  |
|                                                | Annual targ                                                                                                                                                                                                                       | get Q1 Outturn Q2 Outturn (Apr-June) (Apr - Sept)                                                                                |                       | Q3 Outturn<br>(Apr - Dec)                                                                                                                                   | Q4 Outturn<br>(Apr 20 - Mar 21)           |                    |                       |                                                                                                         |  |  |  |
| 2020/21                                        | 'Moderate' or 'F                                                                                                                                                                                                                  |                                                                                                                                  |                       | /linimal                                                                                                                                                    |                                           | linimal.           | Minimal               | Minimal                                                                                                 |  |  |  |
| 2021/22 'Moderate' or 'High' Moderate Moderate |                                                                                                                                                                                                                                   |                                                                                                                                  |                       |                                                                                                                                                             |                                           |                    |                       |                                                                                                         |  |  |  |



## Performance Overview - quarterly update

April to September reports of ASB target < 1649, Actual 1986 = overall 20.4% increase = 'Increasing'

Q1 target for reports of ASB < 849, Actual 998 = 17% increase ('Not significant')

Q2 target for reports of ASB < 800, Actual 988 = 23.5% increase ("Increasing")

Q3 target for reports of ASB < 540,

Q4 target for reports of ASB < 704,

Number of legal interventions:

Q1 2019/20 - 38, 2021/22 - 39 (Increasing)

Q2 2019/20 - 29, 2021/22 - 37 (Increasing)

Q3 2019/20 - 21, 2021/22 -

Q4 2019/20 - 7, 2021/22 -

The impacts of Covid 19 has created significant problems in enabling this PI to be meaningfully reported. The pandemic created a huge surge in reports of anti-social behaviour (ASB) for issues both directly related to the pandemic and in indirect issues. Therefore, comparing numbers of ASB reports to the pre-pandemic baseline did not provide a like for like comparison for the whole of the 2020/21 reporting year.

Since April 2021, Derbyshire Constabulary has been able to exclude Covid related ASB incidents from their data. This is not possible for data from the Council.

ASB reports to the Council (excluding Covid related incidents) to the Police **reduced by 7%** in April and May 2021 compared to April and May 2019 (394 reports in 2021, 424 reports in 2019)

ASB reports to SDDC (which still includes the impact of Covid) **increased by 28%** in April and May 2021 compared to April and May 2019 (222 reports in 2021, 174 reports in 2019)

## Actions to sustain or improve performance

Implementing systemic change in response to the unique circumstances of COVID-19 is not considered to be proportionate or sustainable. Many of the issues created by the circumstances are unlikely to ever recur. Nevertheless, Council officers involved in these services will look to embed the positive changes and impacts which COVID-19 forced upon services into how they are delivered in future.

**Benchmarking** 

Level of crime rate (per 1,000 population) and Number of ASB Police calls for Service (per 1,000 population)

|                                | PRIORITY: OUR PEOPLE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |  |  |  |  |
|--------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|
| C                              | OUTCOME: P2.1 - With partners encourage independent living and keep residents healthy and happy in their homes.                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |  |  |  |  |
| Measure                        | P2.1A - Number of households prevented from Homelessness                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Committee                   | H&CS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |  |  |  |  |  |  |
| Definition                     | The purpose of the performance indicator is to measure the total number of homeless cases whereby homelessness was prevented or relieved. The Homelessness Reduction Act 2017 places duties on local authorities to take reasonable steps to assist households to ensure that accommodation does not cease to become available. These are known as <i>Prevention cases</i> . It also places duties on local authorities to take reasonable steps to assist households to secure suitable accommodation when it becomes available. These are known as <i>relief cases</i> . | Why this<br>is<br>important | To demonstrate the effectiveness of the Council's services in preventing homelessness from occurring.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |  |  |  |  |
| What good<br>looks like        | Good performance would be to increase the level of prevention work to prevent households from becoming homeless and have a reduced level of relief work which focuses on supporting households in secure accommodation after they have become homeless.                                                                                                                                                                                                                                                                                                                    |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |  |  |  |  |
| History with<br>this indicator | This is a new performance indicator which is guided by the Homeless Reduction Act 2017.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Mitigating<br>actions       | Not all B&B's have-opened, although a return to normal operation was seen during mid-July/August 2021. This has meant sourcing alternative provision. People approaching the Council can have pets and not all providers will accept placements. Placing people with disabilities and larger families is also challenging. The Council has made extra use of its own general needs stock (emergency temporary accommodation) during covid to build in resilience. As this stock becomes available it will be returned to stock (going through the voids process) and re-let.  During July 2021, the Council worked with Derbyshire Housing Officer's Group (DHOG) partners to identify and source accommodation |  |  |  |  |  |  |  |

|                                                  |                                              |                                                                             |                                                                                                                                                |                                                                                                                                                  | to March 2022. explored with Noneed to conside accommodation quarterly returns | sion starting Oct/Nov 21 through Options are currently being ovatel, although the Council will or the location of such a. Updates will be provided in s. Christmas provision for 2021 ed nearer the time. |
|--------------------------------------------------|----------------------------------------------|-----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2019/20                                          | baseline data                                | During Q4 a total of 103 ca                                                 | ases were either prevented                                                                                                                     |                                                                                                                                                  |                                                                                |                                                                                                                                                                                                           |
|                                                  | Annual target                                | Q1 Outturn<br>(Apr-June)                                                    | Q2 Outturn<br>(Apr - Sept)                                                                                                                     |                                                                                                                                                  | Outturn<br>r - Dec)                                                            | Q4 Outturn<br>(Apr 20 - Mar 21)                                                                                                                                                                           |
| 2020/21                                          | Proxy measure<br>to show service<br>activity | 64 cases<br>19 cases ended in<br>prevention and 45 cases<br>ended in relief | 63 cases 21 cases ended in Prevention and 42 cases ended in Relief (YTD 127 cases – 40 cases ended in Prevention and 87 cases ended in relief) | 76 Cases 19 cases ended in Prevention and 57 Cases ended in relief. (YTD=203 cases – 59 cases ended in Prevention and 144 cases ended in relief) |                                                                                | 62 cases -16 ended in prevention - 46 ended in relief (YTD = 265 cases -75 cases ended in prevention and 190 in relief)                                                                                   |
| 2021/22                                          | Proxy measure<br>to show service<br>activity | 85 cases 31 cases ended in prevention and 54 cases ended in Relief          | 79 cases 25 cases ended in Prevention and 54 cases ended in Relief (YTD 164 cases 56 cases ended in Prevention and 110 in Relief)              |                                                                                                                                                  |                                                                                |                                                                                                                                                                                                           |
| Performance                                      | Overview – quarter                           | ly update                                                                   |                                                                                                                                                | Actions to s                                                                                                                                     | sustain or impro                                                               | ve performance                                                                                                                                                                                            |
| 4 Households<br>10 Households<br>4 found private |                                              | cepted Part VI offer with SD<br>accepted Part VI offers with leading        |                                                                                                                                                | homeless or<br>days or have<br>started to inc                                                                                                    | threatened with he a been served worease. This has be                          | ds approaching the Council as Homelessness in the next 56 with a section 21 notice has been particularly noticed with to Domestic Abuse. Trends are                                                       |



1 Household went into Supported Housing

5 cases ended for other reasons

#### 54 Cases ended in Relief:

8 Households were offered and accepted a Part VI offer with SDDC

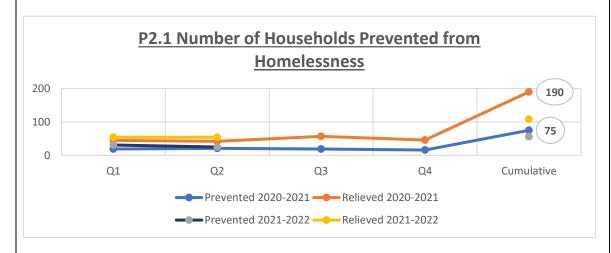
17 Households were offered and accepted a Part VI with Registered Provider

6 Households found Private rents in South Derbyshire

1 case went from the relief duty to a full housing duty

7 Households went into Supported Housing

14 cases ended for other reasons



still difficult to predict, however, it is anticipated that an increase in approaches following Covid-19 restrictions being lifted, is mainly due to the following reasons:

- Section 21 on Private rents
- Issues with Domestic Abuse
- Issues with Mental Health.

The Housing Solutions team remain focussed on Households approaching the service as early as possible. The Service is working in line with the Homeless and Rough Sleepers Strategy and the new Domestic Abuse Policy which has just been out for Consultation.

Options are being considered to address more complex cases households with multiple needs that have been through the service numerous times and appear to have used all potential options leaving them with a negative housing history. The Service has been resourceful with the use of Bed and Breakfast accommodation and has made good use of the Council's own stock which has supported the needs of households that have been owed an interim duty.

## **Benchmarking**

The Service was benchmarked against other Derbyshire Councils as part of the review of Homelessness and Rough Sleeping which was presented to Housing and Community Services Committee in January 2021.

The pressure on homeless services is expected to increase locally and nationally due to the ongoing impact of the global pandemic. This is likely to be manifested in an increase in Private Sector Evictions as County Courts have reopened and are working through a backlog of rent arrears cases. There is also likely to be an additional impact through the cessation of the Furlough Scheme and also the removal of the £20.00 per week Universal Credit uplift. The Council is working closely across all services and collaboratively with other agencies. There is regular contact with other Local Authorities to address issues arising due to the pandemic and progressing individual homeless cases.



|                                                                                                                                                                                                            | PRIORITY: OUR PEOPLE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                  |                       |                                                                                                                                                           |                                                                            |  |  |  |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|--|--|--|--|--|
|                                                                                                                                                                                                            | OUTCOME:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | P2.2 - Promote health and wel                                    | lbeing across t       | the District                                                                                                                                              |                                                                            |  |  |  |  |  |
| Measure and<br>Ref                                                                                                                                                                                         | P2.2A - Deliver the objectives in Wellbeing Group                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | lentified in the South Derbyshi                                  | re Health and         | Committee                                                                                                                                                 | H&CS                                                                       |  |  |  |  |  |
|                                                                                                                                                                                                            | Delivery against the key themes in Action Plan as appropriate to the Common The current key themes are:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                  | eing Group            | Why this is important                                                                                                                                     | To support the overall health and wellbeing of South Derbyshire residents. |  |  |  |  |  |
| Project detail                                                                                                                                                                                             | <ul> <li>Health inequalities between di</li> <li>People are supported to impro</li> <li>Older people, people with dem and their carers have a good of for as long as possible, and recent of their lives.</li> <li>Social Connectedness – reductions of their communities to recent of the people with demonstration of their lives.</li> <li>Supporting communities to recent of the people with demonstration of their lives.</li> <li>Supporting communities to recent of the people with demonstration of t</li></ul> | al wellbeing.<br>ions<br>dence.<br>e<br>ss.                      | Mitigating<br>actions | The action plan for the Health and Wellbeing Group drafted and presented at June meeting to partners.  Actions achieved in each quarter will be reported. |                                                                            |  |  |  |  |  |
| Project Action<br>Plan                                                                                                                                                                                     | Q1 Outturn<br>(Apr-June)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Q2 Outturn<br>(Apr - Sept)                                       | Q3 Oı<br>(Apr -       | utturn<br>· Dec)                                                                                                                                          | Q4 Outturn<br>(Apr 20 - Mar )                                              |  |  |  |  |  |
| 2020/21                                                                                                                                                                                                    | Action plan developed and adopted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Ongoing delivery of the action plan by partners                  |                       | livery of the by partners                                                                                                                                 | Ongoing delivery of plan                                                   |  |  |  |  |  |
| 2021/2022                                                                                                                                                                                                  | Draft action plan to be ratified                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Action Plan adopted at SDP Co ordinating Group and Board Meeting |                       |                                                                                                                                                           |                                                                            |  |  |  |  |  |
| Project Overviev                                                                                                                                                                                           | v: Quarterly update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                  |                       | Actions to su                                                                                                                                             | stain or improve performance                                               |  |  |  |  |  |
| Action plan approved at the SDP Co-ordinating group and the board meeting in Q1 & 2.  Ongoing assessment and work to ident opportunities for the Health and Wellbe and action plan to support Covid-19 rec |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                  |                       |                                                                                                                                                           |                                                                            |  |  |  |  |  |



|                                                                              | PRIORITY: OUR PEOPLE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                            |                                                                                                                                                                     |           |                      |  |  |  |  |  |
|------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------|--|--|--|--|--|
| OUTCOME: P2.3 - Improve the condition of housing stock and public buildings. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                            |                                                                                                                                                                     |           |                      |  |  |  |  |  |
| Measure<br>and Ref                                                           | P2.3A - Deliver the Planned Main                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | ntenance Housing programme | over four years                                                                                                                                                     | Committee | H&CS                 |  |  |  |  |  |
|                                                                              | Deliver 100% of the planned main  Each financial year a programme addresses statutory and other guid standard and safety standard. The revenue and will all be either proce                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Why this is important      | To ensure that Council properties are being maintained through a programme of planned and contracted works  Contracts for the maintenance                           |           |                      |  |  |  |  |  |
| Project<br>detail                                                            | by the in-house Direct Labour Org  The plan will change annually subproperty fitness assessment.  The annual maintenance and experience and e | Mitigating<br>actions      | of dwellings in order to comply with all relevant legislation and guidance  Programme revised to set deliverable targets based on current environment /supply chain |           |                      |  |  |  |  |  |
| Project<br>Action Plan                                                       | Q1 (Apr-June)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Q2 (Apr - Sept)            | Q3 (Apr                                                                                                                                                             | - Dec)    | Q4 (Apr 21 - Mar 22) |  |  |  |  |  |
| 2021/22<br>Projected<br>Spend                                                | £ 594,406                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | £ 1,188,813                | £ 1,783                                                                                                                                                             | ,219      | £ 2,377,625          |  |  |  |  |  |
| 2021/22<br>Actual<br>Spend                                                   | 2021/22<br>Actual £662,477.87 £1,255,878.14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                            |                                                                                                                                                                     |           |                      |  |  |  |  |  |
| During Q2, £5:<br>quarter spend.<br>Year to date p<br>Replacement I          | Actions to sustain or improve performance  Negotiations with contractors have ensured that they have capacity to meet spend targets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                            |                                                                                                                                                                     |           |                      |  |  |  |  |  |



well and at a sufficient pace to exceed the planned position when utilising a flat annual profile. It is anticipated that this will level out throughout the year in line with varying programme lengths. The inclusion of the value of Kitchen and Bathroom replacements on VOID properties has led to a significant increase in spend.

by switching programmes from internal to external works where necessary.

COVID-19 restrictions that were in place have impacted on the ability to obtain access to properties and has had significant impact on the materials supply chain and the availability of contractors, staff and tradespeople. As these have become less restrictive work has progressed at a near normal pace and additional resources have been utilised to allow programmes to continue. Material issues are now arising based on Brexit related supply issues.

Programme for 2021/2022.

| Workstream                                   | Average<br>Cost                                           | Number of Installs | PROJECTED COST |         | COMMENTS                              |  |  |
|----------------------------------------------|-----------------------------------------------------------|--------------------|----------------|---------|---------------------------------------|--|--|
|                                              | Repairs 8                                                 | PEM                |                |         |                                       |  |  |
| DLO Support/VOID works                       |                                                           |                    | £              | 425,000 |                                       |  |  |
| Electrical Day to Day Repairs                |                                                           |                    | £              | 150,000 | -                                     |  |  |
| Electrical Testing                           | £120                                                      | 1125               | £              | 135,000 | VOIDS, MUTUALS & PLANNED & RESPONSIVE |  |  |
| PEM                                          |                                                           |                    | £              | 289,000 | -                                     |  |  |
| Anticipated Day to Day Repairs HRA Annual Sp | Anticipated Day to Day Repairs HRA Annual Spend £ 999,000 |                    |                |         |                                       |  |  |

**Compliance / Enabling Works (Planned)** Asbestos Removal 35.000 £ 20,000 **Asbestos Survey** Legionella Testing & Remedial £ 20,000 £ SPRINKLER SERVICING (IMIST) 5,000 Lift Servicing & Remedial 20.000 20,000 DAMP WORKS FIRE RISK ASSESSMENT 30,000

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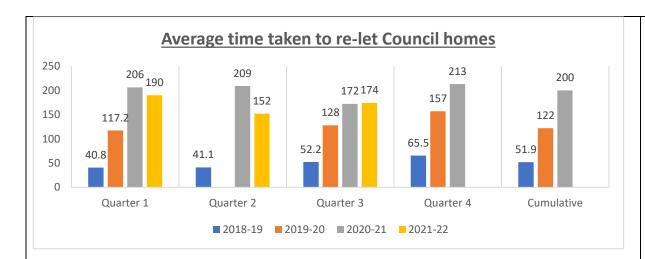
| REPLACEMENT SMOKE ALARMS               | £1,000 | 50 | £ | 50,000  | D2D / VOID ELEC<br>WORKS |
|----------------------------------------|--------|----|---|---------|--------------------------|
| Active Fire Protection - Servicing     |        |    | £ | 100,000 | -                        |
|                                        |        |    |   |         | REMEDIALS                |
|                                        |        |    |   |         | GENERATED BY             |
| Passive Fire Protection - Firestopping |        |    | £ | 100,000 | <u>FRAS</u>              |
| GAS SERVICING & Heating maintenance    |        |    | £ | 356,400 | -                        |
| Anticipated Planned HRA Annual Spend   |        |    |   | 756,400 |                          |

| Kitchens                                | £4,500                                   | 95  | £ | 427,500 |              |  |  |
|-----------------------------------------|------------------------------------------|-----|---|---------|--------------|--|--|
| Bathrooms                               | £3,700                                   | 40  | £ | 148,000 |              |  |  |
| Roof Coverings                          | £7,000                                   | 85  | £ | 595,000 |              |  |  |
| Rewires (INC VOIDS)                     | £3,400                                   | 100 | £ | 340,000 | -            |  |  |
| Active Fire Protection - Installs       |                                          |     | £ | 30,000  | -            |  |  |
| Communal Doors (Bamford)                |                                          | 2   | £ | 17,500  | <del>-</del> |  |  |
| Passive Fire Protection - Fire Doors    | £2,000                                   | 210 | £ | 420,000 | -            |  |  |
| Heating Installs                        | £3,475                                   | 115 | £ | 399,625 |              |  |  |
| Anticipated Planned Capital Annual Sper | Anticipated Planned Capital Annual Spend |     |   |         |              |  |  |

| Overall MRA Budget | £ | 2,383,000 |  |
|--------------------|---|-----------|--|

|                                                                                                       |                                                                                     | Pl                                                                                                                                                                                             | RIORITY: OUR PEOPLE                                                                                                                                                                         |                                           |                                                                                                                          |                                          |  |
|-------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|------------------------------------------|--|
|                                                                                                       |                                                                                     | P2.3C OUTCOME: A                                                                                                                                                                               | verage time taken to re-let                                                                                                                                                                 | Council homes                             |                                                                                                                          |                                          |  |
| Measure                                                                                               | P2.3C                                                                               | C Average time taken to re-let Council homes                                                                                                                                                   |                                                                                                                                                                                             | Committee                                 |                                                                                                                          | H&CS                                     |  |
| Definition                                                                                            |                                                                                     | easures the average time (in calendar days) to re-let all properties during the reporting period.                                                                                              |                                                                                                                                                                                             | Re-lett                                   |                                                                                                                          | -letting Council homes in a timely       |  |
| What good<br>looks like                                                                               | provider for Hous                                                                   | measure will be benchmarked via Housemark, the benchmarking ider for Housing Services. Good performance would be to achieve lian Quartile' performance when benchmarked against a similar peer |                                                                                                                                                                                             |                                           | manner reduces the amount of rent loss (£) and ensures stock is available to allocate to applicants on the waiting list. |                                          |  |
| History with this indicator                                                                           | This is a new indi-<br>reported for day-t-<br>which had underg<br>bathroom or a re- | cator, in the previous Corporate<br>o-day responsive properties an<br>gone major works, for example<br>wire. For the current Corporate<br>rt against the average time to r                     | Mitigating<br>actions                                                                                                                                                                       |                                           |                                                                                                                          |                                          |  |
| 2019/20 b                                                                                             | aseline data                                                                        | During Q4 the average re-let minor repair work was carried                                                                                                                                     |                                                                                                                                                                                             |                                           |                                                                                                                          | irrespective of whether major or s.      |  |
|                                                                                                       | Annual target                                                                       | Q1 Outturn<br>(Apr-June)                                                                                                                                                                       | Q2 Outturn<br>(Apr - Sept)                                                                                                                                                                  | Q3 Outturn<br>(Apr - Dec)                 |                                                                                                                          | Q4 Outturn<br>(Apr 20 - Mar 21)          |  |
| 2020/21                                                                                               | Median Quartile<br>Performance                                                      | 206 days average all properties (COVID-19)                                                                                                                                                     | 209 days average all properties (Covid-19)                                                                                                                                                  | 192 average all properties (Covid-19)     |                                                                                                                          | 200 average all properties<br>(Covid-19) |  |
| 2021/22                                                                                               | Median Quartile Performance                                                         | 190 days average                                                                                                                                                                               | 174 days average                                                                                                                                                                            |                                           |                                                                                                                          |                                          |  |
| Performance Overview – quarterly update                                                               |                                                                                     |                                                                                                                                                                                                |                                                                                                                                                                                             | Actions to sustain or improve performance |                                                                                                                          |                                          |  |
| Total no of properties let during Q2: 47  Quarter 2= 47 properties over 7161 days = average 152 days. |                                                                                     |                                                                                                                                                                                                | The Council is progressing with producing a good quality property to be re-let offering best value within agreed budgets.                                                                   |                                           |                                                                                                                          |                                          |  |
|                                                                                                       |                                                                                     |                                                                                                                                                                                                | Going forward, the production of a better-quality property will reduce re-let times and be more attractive and lettable to customers applying for housing with the Council in future years. |                                           |                                                                                                                          |                                          |  |





There has been improved communication and planning between the Council and its contractors to streamline processes for rewires, asbestos removal, and cleaning. Additional resources have been procured to complete external and gardening works where necessary

Whilst the number of properties being completed is increasing this does not always translate into more lettings. There are some hard to let properties owing to lower demand for this property type and location. These are predominantly over 60's first floor, one- and two-bedroom flats. Since Covid-19 the Council has received more approaches for tenants wishing to transfer. It is felt that during Covid-19 and the resulting lockdowns, tenants with needs / vulnerabilities (as a result of Covid) have self-identified to be closer to their support networks.

There has been an increase in the number of internal transfers Q1 saw nine and this increased to 17 in Q2, YTD 26 have moved between Council properties

Various team members left during Quarter one and then a new team have been appointed to reduce the void key to key times and bring the historic voids back quicker.

Dedicated staff are now managing voids and having regular meetings with the Contractors to increase hand back figures each week which in turn will decrease key to key times and the number of voids that are open.

Benchmarking

This performance indicator will be benchmarked with Housemark once performance data has been validated.