

REPORT TO:	FINANCE AND MANAGEMENT COMMITTEE	AGENDA ITEM: 7
DATE OF MEETING:	2nd JULY 2020	CATEGORY: DELEGATED
REPORT FROM:	STRATEGIC DIRECTOR (CORPORATE RESOURCES)	OPEN
MEMBERS' CONTACT POINT:	VICKI SUMMERFIELD, 01283 595939 Victoria.summerfield@southderbyshire.gov.uk	DOC: s/finance/committee/2019-20/Jul
SUBJECT:	REVENUE FINANCIAL MONITORING 2019/20	
WARD(S) AFFECTED:	ALL	TERMS OF REFERENCE: FM08

1.0 Recommendations

- 1.1 That the latest revenue financial position for 2019/20 as detailed in the report is considered and approved.

2.0 Purpose of the Report

- 2.1 To provide an update on performance against budget for 2019/20.
- 2.2 The report details performance up to 31st March 2020 unless otherwise stated and is an update of income and expenditure for 2019/20.
- 2.3 The report covers both General Fund and HRA income and expenditure, an update to the Medium-Term Financial Plan (MTFP) plus a quarterly update to the Collection Fund.

3.0 Detail

GENERAL FUND

- 3.1 Apart from Council housing, day-to-day revenue income and expenditure for Council services is accounted for through the General Fund. The net expenditure is financed through the Council's Core Spending Power which includes:
- General Government Grant
 - Council Tax
 - Retained Business Rates
 - New Homes Bonus
- 3.2 The Base Budget for 2019/20 approved in February 2019 estimated a budget deficit of £622,044.

- 3.3 Updates to the MTFP during the year following Committee approvals reduced the projected deficit in 2019/20 to £273,185.
- 3.4 During the review of the quarterly outturn for December, five further amendments have been made to the MTFP. Restructures in Document Services, Economic Development and Cultural and Community Services, updates for the actual expected cost of restructures after job evaluation, service changes in Customer Services and a feasibility study for reopening of the Ivanhoe Line are now included. The amended projected deficit for 2019/20 has reduced marginally to £262,591.
- 3.5 A summary of the revised budgeted deficit for 2019/20 is shown in the following table.

	£
Base Budget	12,702,388
Reverse out Depreciation	-842,289
Minimum / Voluntary Revenue Provisions	328,635
Contingent Sums	598,902
Total Estimated Spend	12,787,636
Financing	-12,525,045
Estimated Deficit	262,591

- 3.6 An update to the Council's financial position as a result of approved changes is listed within the MTFP in **Appendix 1**.
- 3.7 Contingent sums held within the MTFP are detailed in the following table.

	£
Provision for "off-payroll" payments	10,000
Waste Collection and Recycling	100,000
Growth	460,000
Wildflower Planting	7,286
Approved Restructures	28,347
Childcare Voucher Administration	1,750
Pension Earmarked Reserve Drawdown	-8,481
Total	598,902

- 3.8 The Approved Restructures noted above includes the cost of the Community Enforcement Officer, the saving on the Senior Management restructure reported in detail in August (-£23k), the Finance and ICT restructures reported in August (£10k) and the Economic Development and Growth and Document Services restructures (£1k) approved in January and February.

Position as at March 2020

- 3.9 A summary of the financial position for the year compared to the Base Budget for each Policy Committee is shown in the following table. Although the majority of adjustments have been updated in the Accounts, the Collection Fund, Benefits, Growth and Capital amendments are still to be completed.

COMMITTEE SUMMARY - BUDGET MONITORING MARCH 2020

Summary by Policy Committee

REVENUE	ANNUAL			RESERVES	
	Full Year	Projected	Projected	Net effect	
	Budget	Actual	Variance	Earmarked	on GF
	£	£	£	£	£
Environmental and Development Services	5,189,760	4,727,826	461,934	184,626	277,308
Housing and Community Services	2,265,345	2,149,042	116,303	9,829	106,474
Finance and Management	5,247,283	2,829,756	2,417,527	2,099,695	317,832
TOTAL	12,702,388	9,706,624	2,995,764	2,294,150	701,614

3.10 Although the above table shows that net expenditure is £2,995,764 lower than the base budget, approximately £2,294,150 is due to grant income and external contributions received under Section 106 agreements for projects and capital schemes which stretch beyond the current financial year. This funding is transferred to specific reserves and drawn down to finance expenditure when it is incurred.

3.11 Excluding transfers to specific reserves, the above table shows that based on current spending, there is a projected decrease in overall expenditure across General Fund services of approximately £701,614, which will create a surplus for the current year.

3.12 An analysis by the main service areas is shown in the following table.

COMMITTEE SUMMARY - BUDGET MONITORING MARCH 2020

Summary by Service Area

REVENUE	ANNUAL			RESERVES	
	Full Year	Projected	Projected	Net effect	
	Budget	Actual	Variance	Earmarked	on GF
	£	£	£	£	£
Economic Development	318,142	312,566	5,576	5,576	0
Environmental Services	674,791	665,589	9,202	2,111	7,091
Highways & Parking	145,945	100,775	45,170	0	45,170
Licensing & Land Charges	27,422	-19,164	46,586	0	46,586
Planning	545,908	260,476	285,432	187,199	98,233
Street Scene	975,363	894,222	81,141	0	81,141
Waste & Transport	2,502,189	2,513,362	-11,173	-10,260	-913
Community Development & Support	653,810	624,488	29,321	10,769	18,552
Recreational Activities	189,077	154,372	34,705	0	34,705
Leisure Centres & Community Facilities	550,193	503,484	46,709	21,886	24,823
Parks & Open Spaces	438,049	484,943	-46,893	-52,600	5,707
Private Sector Housing	434,216	381,755	52,461	29,774	22,687
Central Support Services	3,549,529	3,524,341	25,188	-20,725	45,913
Corporate & Democratic Costs	489,808	432,038	57,770	17,493	40,277
Elections & Registration	333,219	257,007	76,212	-4,058	80,270
Parishes, Interest, S106 Receipts & Provisions	546,933	-1,611,036	2,157,969	2,037,436	120,533
Estate Management	-269,867	-281,206	11,339	0	11,339
Revenues & Benefits	597,661	508,612	89,049	69,549	19,500
	12,702,388	9,706,624	2,995,764	2,294,150	701,614

3.13 The main reasons for the projected variance are summarised in the following table and detailed in the commentary.

GENERAL FUND VARIANCE TO BUDGET MARCH 2020	
	£'000
Salary savings (vacancies, maternity etc.) - F&M	425
Salary savings (vacancies, maternity etc.) - E&D	242
Salary savings (vacancies, maternity etc.) - H&C	35
Total Employee	702
Increased Planning Fee Income	184
Investment Income	122
Derbyshire County Council Contributions	70
Increased Environmental Services Income	58
Gulley Cleaning	55
No Requirement for a Bi-Election	46
Lettings from Industrial and Commercial Units	44
Increased Street Naming Income	27
External Audit Fees	25
Elected Members Professional Fees and Expenses	21
Forest England Contribution for Rosliston	20
Licensing and Land Charges Income	18
Leisure Centre Income	17
Training Costs	17
Cemetery Income	16
Housing Standards Income	16
Postage costs	15
Vehicle Hire	12
Legal Fee Income	9
Vehicle Spare Parts	8
Total Favourable Variances	1,502
Flooding Works	-5
Banking Transaction Costs	-8
Car Parking Deficit	-9
Mobile Phones Overspend	-15
Animal Welfare Act Costs	-23
Rosliston Fee Income	-23
Planning Appeals Provision	-28
Head of Service Recruitment	-81
Agency and Consultancy Costs	-606
Other Variances (net)	-2
Total Adverse Variances	-800
TOTAL - OVERALL PROJECTED VARIANCE	702

3.14 Salary savings in year relate to vacancies and maternity and are mostly offset by agency and consultancy to support service areas plus recruitment costs for the new Head of Service posts. Due to current vacancies, a saving in employee training has also been realised. Further detail of the costs and savings per area are listed in the following table.

	Employee Saving £'000	Agency Cost £'000	Variance £'000	
Refuse	70	-173	-103	5 vacancies recruited in Feb
Planning	12	-79	-67	Long-term sickness
Property	13	-37	-24	Maternity and vacancies - fully recruited
Environmental	34	-55	-21	Long-term sickness plus vacancy
GF Housing	-9	-6	-15	Maternity
Civic Offices	36	-46	-10	Vacancies recruited
Rosliston	-5	0	-5	Long-term sickness
Senior Mgmt	15	-17	-2	Sickness cover
Senior Management Restructure	80	-81	-1	Customer, Organisation and Cultural
Finance	17	-13	4	Vacancy now recruited
Democratic	9	-5	4	Vacancy now recruited
Land Charges	56	-44	12	Vacancies - Lichfield DC supporting
Licensing	12	0	12	
Caretaking	19	-6	13	
Business Change & ICT	18	-3	15	Vacancies now recruited
Organisational Development	53	-33	20	Vacancies now recruited
Events	22	0	22	Apprentice vacancy - trf to Org Dev in 20/21
Revenues & Benefits	22	0	22	
Elections	28	0	28	Vacancy
Legal	142	-89	53	Out to recruit
Grounds Maintenance	58	0	58	Vacant posts
	702	-687	15	

3.15 Investment income is greater than budget due to the large value of cash deposits held by the Council. Cash investments have been higher in year due to lower service and capital expenditure as reported. £4m is currently invested in a longer-term high interest account with an average return of 4%. The MTFP was updated in October to include an additional £100k of investment income. The receipt in year has exceeded the total budget on the General Fund by £122k.

3.16 Planning applications are significantly higher than forecast and have remained consistently high throughout the year. An increase above that budgeted for potential Planning Appeal costs of £28k has been seen but this is more than offset by the increased income. An earmarked reserve contribution of £157k will be transferred as part of the year-end process for the additional fee income from the increase of planning fees by 20%. No draw down is required in year for the software upgrade as this has been offset against the 20% income noted above.

- 3.17 Contributions from Derbyshire County Council are higher than budget on waste disposal (£53k) due to higher levels of green waste and recycling in March at the beginning of the pandemic. Additional income has also been received for the service charge paid for use of the Civic Offices (£17k).
- 3.18 Food Safety and Pollution Reduction income is higher than budgeted and was consistently higher than budget throughout the year. Fee income generated through food safety certificates generally exceeds the budget year-on-year. Costs have been incurred for kennelling due to seizing 26 animals under the Animal Welfare Act. It is hoped that these costs can be recovered after prosecution but at present the increased income in other Environmental services more than offsets this cost.
- 3.19 Difficulties with the contractor delayed some gully cleansing works in the final quarter with the pandemic stopping works completely. This function is currently under review and it is not anticipated that the underspend of £55k will be required for additional works in 2020/21.
- 3.20 A budget is always included for the potential requirement for a Bi-Election each year. No Election was required and therefore a saving of £46k has been made.
- 3.21 Commercial lets have achieved greater levels of income than budgeted due to the void units being lower than anticipated.
- 3.22 Street Naming income has seen a large volume of applications in line with the growth of the District and it is anticipated that this income stream will be higher than currently forecast.
- 3.23 The budget for External Audit Fees was set at the former level charged prior to the tender through the Public Sector Audit Appointments (PSAA). A reduced budget has been included for the fee in 2020/21.
- 3.24 Costs incurred in relation to Elected Members are lower due to no costs associated with Independent Members (£10k) plus allowances and expenses being at a lower level than expected (£11k).
- 3.25 Leisure Centre income is in relation to Etwall and has been received from John Port School and for profits from the Artificial Grass Pitch and catering service.
- 3.26 Legal Services income received in year is currently unbudgeted. Income has been generated for costs in relation to a successful legal challenge in court.
- 3.27 Forestry England has contributed £20k towards the on-going service costs at Rosliston Forestry Centre whilst the tender for future delivery on the site is undertaken. Fee income is lower than budget (£23k) due to inclement weather during 2019/20.
- 3.28 Licensing, Land Charges and Cemeteries income is higher than budget which is in line with prior years.
- 3.29 Income has been received for HMO penalties issued and enforcement works completed in prior years by the Housing Standards team.
- 3.30 A new fleet of vehicles were acquired in 2018/19 and therefore spare parts for vehicles and vehicle hire are now lower than budgeted in 2019/20.

- 3.31 Postage costs for Business Rates and Council Tax bills were slightly overbudgeted during the budget round and a £15k favourable variance will be transferred to the General Fund.
- 3.32 Adverse variances include agency and consultancy support and Head of Service recruitment are all noted at 3.14
- 3.33 Mobile phone costs are exceeding the budget by approximately 75% in year. This is currently under investigation.
- 3.34 Other smaller adverse variances include bank transaction charges, car parking and flood prevention.
- 3.35 Banking charges are higher than budget due to the cost per transaction increase after the Banking Services tender. This increase was not included within the budget for 2019/20 but will be incorporated in future years.
- 3.36 A deficit was incurred on car parking enforcement across the District in year, yet a surplus had been budgeted.
- 3.37 Due to flooding in the District on two occasions during the year, costs incurred have created a small adverse variance on Emergency Planning.

Core Grants and Funding

- 3.38 The Council's central funding, besides Business Rates, is fixed for the year and is shown in the following table

Core Grants and Funding 2019/20	£
Council Tax	5,405,401
Retained Business Rates	3,584,572
Discretionary Business Rates Relief Scheme	20,000
New Homes Bonus	3,281,951
Collection Fund Surplus	110,000
Total Funding	<u>12,401,924</u>

- 3.39 The final amount retained for Business Rates will depend upon income and expenditure during the year, which includes provisions and any return from the Derbyshire Business Rates Pool.
- 3.40 Performance of the Pool is reported quarterly to all Derbyshire S151 Officers and the Pool is currently performing well. The NHS Trust challenge for charitable status has now been resolved with no case to answer therefore there will be no impact to the Pool.

HOUSING REVENUE ACCOUNT (HRA)

- 3.41 The Council is required to account separately for income and expenditure in providing Council housing.

3.42 The Base Budget approved in February 2019 and updated in February 2020 for the HRA is set with an estimated surplus of £136k. The position of the HRA as at March 2020 is summarised in the following table.

HRA BUDGET MONITORING SUMMARY - MARCH 2020			
	BUDGET	ACTUAL	VARIANCE
	£000	£000	£000
Total Income	-12,414	-12,330	-84
Contribution to Capital & New Build	3,188	3,188	0
Responsive & Planned Maintenance	3,162	2,820	342
Interest on Debt and Investments	1,713	1,393	320
Supervision & Management	1,817	1,816	1
Supported Housing & Careline Services	829	825	4
Provision for Bad Debts	100	100	0
Provision for Debt Repayment	1,424	1,424	0
Asset Replacement Contribution	45	45	0
Contingent Sums	0	0	0
Surplus	-136	-719	583

3.43 The above table shows that overall the HRA is expected to have an increased surplus of £719k which is £583k more than budgeted. The main reasons for the variances are detailed below.

HRA VARIANCE TO BUDGET MARCH 2020	
	£'000
Salary savings (vacancies, maternity etc.)	356
Repairs & Maintenance	344
Over Budgeted Interest Charges	210
Investment Income	110
Professional Fees	51
Additional Careline Income	17
Training	17
Materials Spend	16
Increased Utilities	-15
Council Tax Charges	-35
Reduced Rent due to Right to Buy	-84
Agency and Consultancy Staff	-407
Other Variances (net)	3
TOTAL - OVERALL PROJECTED VARIANCE	583

3.44 Salary savings in year relate to vacancies and are more than offset by agency and consultancy to support services. As with the General Fund, training costs will also be lower due to vacancies.

3.45 Due to a slower start to the year on repairs, the HRA has underspent on both repairs & maintenance and materials.

- 3.46 Interest on the HRA loans has resulted in a large savings for a number of years due to the variable rate loan being charged at a lower rate of interest than forecast. A saving against budget of £210k has been realised. Investment income is also above budget by £110k on the HRA. Further detail on the reasons for the increase are noted at 3.15.
- 3.47 A lower cost for professional fees is mainly due to a contingency budget for revenue costs associated with new build and acquisition. In year costs have been absorbed within capital reserves.
- 3.48 The revenue income lost through Right to Buy is a large risk to the HRA with sales as at the end of March totalling 16. In addition to losses through Right to Buy is the increased delay on relets of void properties. Contractual delays resulted in a slower turnaround of voids, which has also resulted in large Council Tax charges. There was a backlog on void properties prior to start up with a new contractor due to a review of the policies and processes surrounding relets. More extensive works are now being completed prior to relet and a higher standard is being set for incoming tenants since August 2019.
- 3.49 Smaller adverse costs relating to insurance and utilities are marginal in comparison to the full year budget and are not a material concern.
- 3.50 The HRA's 10-year MTFP is shown in **Appendix 2** for reference as nothing has changed to the HRA forecast since the MTFP reported in February.

COLLECTION FUND

- 3.51 The Collection Fund is the statutory account that records the collection of Council Tax and Business Rates and shows how that income has been distributed to the Government and Preceptors.
- 3.52 Any surplus or deficit on the Fund is transferred to the General Funds of the Preceptors, in proportion to precepts levied each year. The projected position on the Fund for 2019/20, based on transactions up to 31st December 2019, is detailed in **Appendix 3**.
- 3.53 This shows that the projected surplus balance on Council Tax is approximately £1,791k and Business Rates is approximately £202k.
- 3.54 Growth in the tax base (subject to Covid 19) is expected to continue which will impact positively on both Business Rates and Council Tax by increasing potential surpluses. Business Rates however has the continual risk of Business Rate Appeals which have previously pushed the Business Rates element of the fund into a deficit.
- 3.55 The Council is required to complete a Statutory return with expected Tax Base numbers for the following financial year in September. The Council Tax budget was based on this return with a Tax Base of 33,302 Band D equivalent properties with a total number of dwellings on the valuation list of 43,964. At the end of September 2019, the actual Tax Base was 34,474 (+1,172) with a total number of dwellings of 45,150 (+1,186). Further growth in the Tax Base has occurred during the final quarter of 2019/20 and will be reported as part of the final outturn.

4.0 Financial Implications

4.1 Detailed in the report.

5.0 Corporate Implications

Employment Implications

5.1 None.

Legal Implications

5.2 None.

Corporate Plan Implications

5.3 There are no specific targets within the Corporate Plan but ensuring sustainability of the Council's financial position enables services to deliver targets included with the Plan.

Risk Impact

5.4 None.

6.0 Community Impact

Consultation

6.1 None.

Equality and Diversity Impact

6.2 None.

Social Value Impact

6.3 None.

Environmental Sustainability

6.4 None.

7.0 Background Papers

7.1 None.

GENERAL FUND MEDIUM TERM FINANCIAL PLAN

BUDGET & PROJECTION as at MARCH 2020

	Proposed Budget £ 2019.20	Projection £ 2020.21	Projection £ 2021.22	Projection £ 2022.23	Projection £ 2023.24	Projection £ 2024.25
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BASE BUDGET

Environmental & Development	5,106,688	5,366,303	5,540,254	5,691,050	5,845,800	6,002,085
Housing & Community	2,336,844	2,439,216	2,600,549	2,645,720	2,691,209	2,737,613
Finance & Management	5,270,548	5,356,126	5,547,437	5,701,558	5,863,572	6,021,161
Net Service Expenditure	12,714,080	13,161,645	13,688,240	14,038,328	14,400,581	14,760,859

Accounting Adjustments

Reverse out Depreciation	-842,289	-988,536	-988,536	-988,536	-988,536	-988,536
Minimum Revenue Provision (MRP)	197,409	189,512	181,932	174,654	167,668	160,962
Voluntary Revenue Provision (VRP - Recycling Bins & Grove Active Zone)	131,226	131,226	75,891	20,556	20,556	1,639
	12,200,426	12,493,847	12,957,526	13,245,002	13,600,268	13,934,924

Add: Known Variations

Proposed Senior Management Restructure - One-Off Costs Provision	0	21,090	21,618	9,216	0	0
Vehicle Maintenance Plan (Tyres and Spare Parts)	0	0	20,000	43,000	40,000	75,000
Restructures Approved From April to January 2020	-175	3,834	5,214	6,517	3,625	4,867
HRA Recharge Reduction	0	76,800	76,800	76,800	76,800	76,800
Voluntary Grants and Concurrent Functions Uplift 2%	0	11,233	11,458	11,687	11,921	12,159
Local Plan Review	0	0	15,000	15,000	0	0
Incremental Salary Increases	0	0	20,610	29,125	37,853	46,800
Pay Award 2020/21	0	243,244	249,325	255,558	261,947	268,496
Reverse Pension Deficit Increase Included in Base Budget	0	-51,493	0	0	0	0
Pension Revaluation	0	89,162	92,211	95,311	98,464	101,670
Concurrent Functions Protection Approved Nov 19	0	50,059	50,059	50,059	50,059	50,059
Cultural and Community Services Restructure Approved Feb 2020	0	77,985	11,486	13,844	16,488	20,271
Additional Modern Apprentice Approved Feb 2020	0	21,850	22,396	0	0	0
Document Services Structure Update Approved Feb 2020	476	6,261	6,432	6,593	6,743	6,920
Savings from the Senior Management Restructure	-23,646	0	0	0	0	0
Investment Income	0	0	30,000	51,000	81,000	98,040
Administration of Childcare Vouchers	1,750	1,750	1,750	1,750	1,750	1,750
Temporary Posts and Rosliston	0	-136,489	-263,336	-269,906	-270,222	-264,905
Feasibility Study Approved Jan 2020	0	5,000	0	0	0	0
Potential Cost of New Waste Disposal Site	0	0	47,400	49,770	52,259	54,871
Potential Loss of Industrial Unit Income	0	0	0	190,000	190,000	190,000
Pension Earmarked Reserve Drawdown	-8,481	-38,794	-41,122	-43,589	-6,783	0

GENERAL FUND MEDIUM TERM FINANCIAL PLAN

BUDGET & PROJECTION as at MARCH 2020

	Proposed Budget £ 2019.20	Projection £ 2020.21	Projection £ 2021.22	Projection £ 2022.23	Projection £ 2023.24	Projection £ 2024.25
Pictorial Wildflower Planting Approved August 19	7,286	0	0	0	0	0
Community Safety Enforcement Officer Approved February 19	40,000	0	0	0	0	0
District Election May 2023	0	0	0	0	125,000	0
TOTAL ESTIMATED SPENDING	12,217,636	12,875,339	13,334,827	13,836,737	14,377,172	14,677,722
Provisions						
Provision for Employer's NIC on "off-payroll" payments	10,000	10,000	10,000	10,000	10,000	10,000
Contingent Sum - Growth	460,000	450,000	450,000	450,000	450,000	450,000
Waste and Recycling	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL PROJECTED SPENDING	12,787,636	13,435,339	13,894,827	14,396,737	14,937,172	15,237,722
FINANCING						
Business Rates Retention	-3,707,693	-4,188,978	-3,699,726	-3,670,153	-3,676,916	-3,681,390
Discretionary Business Rate Relief Scheme	-20,000	-3,000	0	0	0	0
New Homes Bonus	-3,281,951	-4,262,171	-3,816,195	-3,815,552	-3,590,570	-2,692,927
Council Tax Income	-5,405,401	-5,704,748	-5,962,934	-6,229,020	-6,503,216	-6,785,737
Core Spending Power	-12,415,045	-14,158,897	-13,478,855	-13,714,725	-13,770,702	-13,160,055
Add Estimated Collection Fund Surplus - Council Tax	-110,000	-83,200	-55,000	-55,000	-55,000	-55,000
TOTAL FINANCING	-12,525,045	-14,242,097	-13,533,855	-13,769,725	-13,825,702	-13,215,055
Revenue Surplus (-) / Deficit	262,591	-806,757	360,972	627,011	1,111,470	2,022,667
Capital Contributions						
Melbourne Sports Park Drainage	33,799	400,000	0	0	0	0
IT and Digital Strategy	210,000	210,000	210,000	210,000	210,000	210,000
Purchase of Town Centre Land	44,335	0	0	0	0	0
Community Partnership Scheme (2017 contribution)	239,005	0	0	0	0	0
Community Partnership Scheme (2019 contribution)	275,000	0	0	0	0	0
Swadlincote Woodlands Nature Reserve	0	15,000	0	0	0	0
Rosliston Forestry Centre - Play Project	0	50,000	0	0	0	0
Asset Replacement and Renewal Fund	400,000	360,000	358,000	357,000	356,000	355,000
TOTAL CAPITAL CONTRIBUTION	1,202,139	1,035,000	568,000	567,000	566,000	565,000
TOTAL GENERAL FUND DEFICIT	1,464,730	228,243	928,972	1,194,011	1,677,470	2,587,667

GENERAL FUND MEDIUM TERM FINANCIAL PLAN
BUDGET & PROJECTION as at MARCH 2020

	Proposed Budget £ 2019.20	Projection £ 2020.21	Projection £ 2021.22	Projection £ 2022.23	Projection £ 2023.24	Projection £ 2024.25
GENERAL FUND RESERVE BALANCE						
Balance b/fwd	-10,426,414	-8,961,684	-8,733,441	-7,804,469	-6,610,458	-4,932,988
Revenue Surplus (-) / Deficit	262,591	-806,757	360,972	627,011	1,111,470	2,022,667
Capital Contributions	1,202,139	1,035,000	568,000	567,000	566,000	565,000
Balance c/fwd	-8,961,684	-8,733,441	-7,804,469	-6,610,458	-4,932,988	-2,345,320

APPENDIX 2

HOUSING REVENUE ACCOUNT FINANCIAL PROJECTION -MARCH 2020

[illegible]

HOUSING REVENUE ACCOUNT FINANCIAL PROJECTION -MARCH 2020

	2019.20	2020.21	2021.22	2022.23	2023.24	2024.25	2025.26	2026.27	2027.28	2028.29	2029.30
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Additional Debt Repayment Transfer	0	777	2,150	2,651	2,468	1,815	2,000	1,839	750	750	750
General Fund Recharges	0	-77	-77	-77	-77	-77	-77	-77	-77	-77	-77
Investment Income	0	0	25	43	68	0	0	0	0	0	0
Capital works non-traditional properties	200	100	100	100	0	0	0	0	0	0	0
Reverse Pension Deficit Increase Incl in Base Budget	0	-3	0	0	0	0	0	0	0	0	0
Pension Revaluation	0	18	18	19	19	20	20	21	21	22	22
ICT Upgrades	0	105	0	0	0	0	0	0	0	0	0
Potential Pay Award	0	44	45	47	48	49	50	51	53	54	55
Incremental Salary Increases	0	10	10	10	11	11	11	11	12	12	12
HRA Surplus (-) / Deficit	-136	-222	1,210	1,557	1,172	215	212	-63	-1,410	-1,620	-1,876
HRA General Reserve											
HRA Reserve B/fwd	-6,919	-7,055	-7,277	-6,068	-4,510	-3,338	-3,122	-2,911	-2,974	-4,384	-6,003
(Surplus) / Deficit for year	-136	-222	1,210	1,557	1,172	215	212	-63	-1,410	-1,620	-1,876
HRA Reserve C/fwd	-7,055	-7,277	-6,068	-4,510	-3,338	-3,122	-2,911	-2,974	-4,384	-6,003	-7,879

COLLECTION FUND MONITORING 2019/20 (as at 31st December 2019)

	Actual 2018/19	Estimated 2019/20	3rd Qtr Projection 2019/20	Notes
COUNCIL TAX - INCOME & EXPENDITURE	£'000	£'000	£'000	
INCOME				
Council Tax Collectable	57,262	61,270	61,596	Est. Increase in Tax Base and Precepts at 7%
EXPENDITURE				
County Council Precept	41,302	44,054	44,054	As approved by Full Council 27th Feb 2019
Police and Crime Commissioner Precept	6,253	7,213	7,213	As above
Fire and Rescue Authority Precept	2,427	2,538	2,538	As above
SDDC Precept	5,169	5,405	5,405	As above
SDDC Parish Precepts	773	798	798	As above
Increase in Bad Debts Provision	440	613	616	Estimated at 1% of income
Total Expenditure	56,364	60,621	60,624	
Surplus for the Year	898	650	972	
COUNCIL TAX BALANCE				
Opening Balance 1st April	1421	1,819	1,819	Per Final Accounts 2018/19
Share of Previous Surplus to County Council	-367	-733	-733	As approved by Full Council 27th Feb 2019
Share of Previous Surplus to Police	-56	-112	-112	As above
Share of Previous Surplus to Fire Authority	-22	-45	-45	As above
Share of Previous Surplus to SDDC	-55	-110	-110	As above
Surplus for Year (as above)	898	650	972	
Closing Balance as at 31st March	1,819	1,469	1,791	
	Actual 2018/19	Estimated 2019/20	3rd Qtr Projection 2019/20	
BUSINESS RATES - INCOME & EXPENDITURE	£'000	£'000	£'000	
INCOME				
Business Rates Collectable	25,226	27,070	27,209	Estimate as per NNDR1
Transitional Protection Payments	771	705	600	
Total Income	25,997	27,775	27,809	
EXPENDITURE				
Central Government Precept	0	13,398	13,398	
SDDC Precept	13,338	10,718	10,718	Per NNDR1 Submission
Derbyshire County Council Precept	13,071	2,411	2,411	As above
Fire and Rescue Service Precept	267	268	268	As above
Cost of Collection	91	91	91	As above
Increase in Bad Debts Provision	250	242	272	Estimated at 1% of income
Provision for Appeals	-72	646	544	Estimated at 2% of income (forecast is NNDR1)
Total Expenditure	26,945	27,774	27,702	
Surplus / Deficit (-)	-948	1	107	
BUSINESS RATES BALANCE				
Opening Balance 1st April	-192	-377	-377	Per Final Accounts 2018/19
Transfer of Previous Year's Surplus (-) / Deficit	382	-286	-286	Per NNDR1 Submission
Transfer of Previous Year's Surplus (-) / Deficit	305	293	293	As above
Transfer of Previous Year's Surplus (-) / Deficit	69	460	460	As above
Transfer of Previous Year's Surplus (-) / Deficit	7	5	5	As above
Surplus / Deficit (-) for the Year as above	-948	1	107	
Closing Balance as at 31st March	-377	96	202	

