

REPORT TO:	FINANCE AND MANAGEMENT COMMITTEE	AGENDA ITEM: 6
DATE OF MEETING:	19th MARCH 2020	CATEGORY: DELEGATED
REPORT FROM:	STRATEGIC DIRECTOR (CORPORATE RESOURCES)	OPEN
MEMBERS' CONTACT POINT:	VICKI SUMMERFIELD, 01283 595939 Victoria.summerfield@southderbyshire.gov.uk	DOC: s/finance/committee/2019-20/Mar
SUBJECT:	REVENUE FINANCIAL MONITORING 2019/20	
WARD(S) AFFECTED:	ALL	TERMS OF REFERENCE: FM08

1.0 Recommendations

- 1.1 That the latest revenue financial position for 2019/20 as detailed in the report is considered and approved.

2.0 Purpose of the Report

- 2.1 To provide an update on performance against budget for 2019/20.
- 2.2 The report details performance up to 31st January 2020 unless otherwise stated and is the year to date update of income and expenditure for 2019/20.
- 2.3 The report covers both General Fund and HRA income and expenditure, an update to the Medium-Term Financial Plan (MTFP) plus a quarterly update to the Collection Fund.

3.0 Detail

GENERAL FUND

- 3.1 Apart from Council housing, day-to-day revenue income and expenditure for Council services is accounted for through the General Fund. The net expenditure is financed through the Council's Core Spending Power which includes:
 - General Government Grant
 - Council Tax
 - Retained Business Rates
 - New Homes Bonus
- 3.2 The Base Budget for 2019/20 approved in February 2019 estimated a budget deficit of £622,044.
- 3.3 Updates to the MTFP during the year following Committee approvals reduced the projected deficit in 2019/20 to £273,185.

3.4 During the review of the quarterly outturn for December, five further amendments have been made to the MTFP. Restructures in Document Services, Economic Development and Cultural and Community Services, updates for the actual expected cost of restructures after job evaluation, service changes in Customer Services and a feasibility study for reopening of the Ivanhoe Line are now included. The amended projected deficit is for 2019/20 has reduced marginally to £262,591.

3.5 A summary of the revised budgeted deficit for 2019/20 is shown in the following table.

	£
Base Budget	12,702,388
Reverse out Depreciation	-842,289
Minimum / Voluntary Revenue Provisions	328,635
Contingent Sums	598,902
Total Estimated Spend	12,787,636
Financing	-12,525,045
Estimated Deficit	262,591

3.6 An update to the Council's financial position as a result of approved changes is listed within the MTFP in **Appendix 1**.

3.7 Contingent sums held within the MTFP are detailed in the following table.

	£
Provision for "off-payroll" payments	10,000
Waste Collection and Recycling	100,000
Growth	460,000
Wildflower Planting	7,286
Approved Restructures	28,347
Childcare Voucher Administration	1,750
Pension Earmarked Reserve Drawdown	-8,481
Total	598,902

3.8 The Approved Restructures noted above includes the cost of the Community Enforcement Officer, the saving on the Senior Management restructure reported in detail in August (-£23k), the Finance and ICT restructures reported in August (£10k) and the Economic Development and Growth and Document Services restructures (£1k) approved in January and February.

Position as at January 2020

3.9 A summary of the projected financial position for the year compared to the Base Budget for each Policy Committee is shown in the following table.

COMMITTEE SUMMARY - BUDGET MONITORING JANUARY 2020

Summary by Policy Committee

REVENUE	ANNUAL			RESERVES	
	Full Year	Projected	Projected	Net effect on GF	
	Budget £	Actual £	Variance £	Earmarked £	on GF £
Environmental and Development Services	5,189,760	4,701,225	488,535	179,029	309,506
Housing and Community Services	2,265,345	2,057,846	207,499	247,780	-40,281
Finance and Management	5,247,283	2,766,832	2,480,451	2,380,539	99,912
TOTAL	12,702,388	9,525,903	3,176,485	2,807,348	369,137

3.10 Although the above table shows that projected net expenditure is £3,192,485 lower than the base budget, approximately £2,793,348 is due to grant income, external contributions and receipts received under Section 106 agreements for on-going projects and capital schemes which stretch beyond the current financial year. This funding is transferred to specific reserves and drawn down to finance expenditure when it is incurred.

3.11 Excluding transfers to specific reserves, the above table shows that based on current spending, there is a projected decrease in overall expenditure across General Fund services of approximately £369,137, which will create a surplus for the current year.

3.12 An analysis by the main service areas is shown in the following table.

COMMITTEE SUMMARY - BUDGET MONITORING JANUARY 2020

Summary by Service Area

REVENUE	ANNUAL			RESERVES	
	Full Year	Projected	Projected	Net effect on GF	
	Budget £	Actual £	Variance £	Earmarked £	on GF £
Economic Development	318,142	316,755	1,387	0	1,387
Environmental Services	674,791	682,927	-8,136	8,958	-17,094
Highways & Parking	145,945	146,544	-599	0	-599
Licensing & Land Charges	27,422	-13,360	40,782	0	40,782
Planning	545,908	77,059	468,848	192,826	276,022
Street Scene	975,363	913,234	62,129	0	62,129
Waste & Transport	2,502,189	2,578,065	-75,877	-22,755	-53,122
Community Development & Support	653,810	629,396	24,414	32,338	-7,924
Recreational Activities	189,077	180,674	8,403	14,000	-5,597
Leisure Centres & Community Facilities	550,193	363,004	187,189	187,724	-535
Parks & Open Spaces	438,049	525,370	-87,321	-52,563	-34,758
Private Sector Housing	434,216	359,402	74,814	66,281	8,533
Central Support Services	3,549,529	3,514,979	34,551	31,439	3,112
Corporate & Democratic Costs	489,808	488,181	1,627	0	1,627
Elections & Registration	333,219	312,482	20,737	-4,058	24,795
Parishes, Interest, S106 Receipts & Provisions	546,933	-1,850,478	2,397,411	2,338,118	59,293
Estate Management	-269,867	-272,077	2,210	0	2,210
Revenues & Benefits	597,661	573,745	23,917	15,040	8,877
TOTAL	12,702,388	9,525,903	3,176,485	2,807,348	369,137

3.13 The main reasons for the projected variance is summarised in the following table and detailed in the commentary.

GENERAL FUND VARIANCE TO BUDGET JAN 2020

	£'000
Employee costs - FM	302
Employee costs - EDS	217
Employee costs - HCS	27
Total Employee	546
Planning Fee income	295
Investment income	60
Environmental Services income	39
Industrial Unit Rental income	38
Street Naming & Numbering income	27
Trade Waste income	27
Legal Services income	24
Unbudgeted Forestry Commission contribution	20
Licensing income	13
General Election 2017 fees	10
Vehicle Hire	10
Vehicle Spare Parts	8
Training costs	5
Total Favourable Variances	1,122
Flood Prevention costs	-6
Overseal Grant (toilets)	-8
Insurance costs	-9
Utility costs	-10
Banking Charges	-10
Mobile Phones	-13
Increased Fuel costs	-13
Tree Inspections and Play Audit costs	-18
Rateable Value finder	-18
Head of Service Recruitment	-43
Agency / Consultancy and Recruitment costs	-601
Other minor variances	-4
Total Adverse Variances	-753
General Fund Projected Variance	<u>369</u>

3.14 Salary savings in year relate to vacancies and maternity but are more than offset by agency and consultancy to support services areas. Due to current vacancies, a saving in employee training is also expected. Further detail of projected costs and savings per area are listed in the following table.

	Employee Saving £'000	Agency Cost £'000	Variance £'000	
Refuse	60	-150	-90	5 vacancies recruited in Feb
Legal	127	-92	35	Out to recruit
Planning	31	-75	-44	Long-term sickness
Parks	40	-60	-20	Vacancy covered by consultant
Environmental	19	-57	-38	Long-term sickness plus vacancy
Civic Offices	34	-46	-12	Vacancies recruited
Property	13	-38	-25	Maternity and vacancies - fully recruited

Land Charges	50	-30	20	Vacancies - Lichfield DC supporting
Senior Management	12	-17	-5	Sickness cover
Finance	17	-11	6	Vacancy now recruited
GF Housing	-11	-6	-17	Maternity
Caretaking	19	-6	13	
Events	6	-6	0	Long-term sickness
Democratic	9	-5	4	Vacancy now recruited
Digital	18	-2	16	Vacancies in recruitment process
Rosliston FC	-8	0	-8	Long-term sickness
Health & Safety	2	0	2	
Licensing	8	0	8	
Elections	22	0	22	
Revenues & Benefits	29	0	29	
Grounds	49	0	49	
	546	-601	-55	

- 3.15 Investment income is expected to be greater than budget due to the large value of cash deposits held by the Council. Cash investments are not expected to fall dramatically in year as there is lower service and capital expenditure as reported. £4m is currently invested in a longer-term high interest account with an average return of 4%. The MTFP was updated in October to include an additional £100k of investment income. It is expected that the receipt in year will exceed this on the General Fund by at least £60k.
- 3.16 Planning applications are significantly higher than forecast during the first ten months. This is not expected to continue at the same level for the remaining two months of the year, but fee income is anticipated to be at least £295k greater than budget.
- 3.17 Food Safety and Pollution Reduction income is currently higher than budgeted and this is expected to remain the case for 2019/20. Fee income generated through food safety certificates generally exceeds the budget year-on-year.
- 3.18 Street Naming income has seen a large volume of applications in line with the growth of the District and it is anticipated that this income stream will be higher than currently forecast.
- 3.19 Commercial lets are achieving greater levels of income than budgeted due to the void units being lower than anticipated. This is expected to continue for 2019/20.
- 3.20 Trade Waste income is generally higher than budget every financial year as the customer base is consistent, but the budget assumes potential losses of customers.
- 3.21 Legal Services income received in year is currently unbudgeted. Income has been generated for costs in relation to successful legal challenge in court.
- 3.22 Forestry England have contributed £20k towards the on-going service costs at Rosliston Forestry Centre whilst the tender for future delivery on the site is undertaken.
- 3.23 Licensing income is higher than budget which is in line with prior years.
- 3.24 Settlement of costs for the General Election in 2017 has finally been agreed and has resulted in an additional £10k receipt more than the sum accrued.

- 3.25 A new fleet of vehicles were acquired in 2018/19 and therefore spare parts for vehicles and vehicle hire are now lower than budgeted in 2019/20. The savings due to the new vehicle fleet are partially offset by the increase in fuel costs. The increased cost of diesel accompanied by the additional miles travelled due to growth of the District is expected to result in higher fuel costs in year. This is to be reviewed as part of the growth project.
- 3.26 Adverse variances include agency and consultancy support mentioned at 3.14 but these costs are also incurred to cover long-term sickness.
- 3.27 Recruitment into the newly created Head of Service posts has cost more than originally anticipated due to the use of an external agency to support the Leadership Team.
- 3.28 The charge for a Rateable Value finder was unbudgeted but will generate additional revenue through Business Rates which will show as part of the Collection Fund when reported after the year-end.
- 3.29 Additional professional support has been resourced to assist with plans for the play audit recommendations and tree inspections due to flooding.
- 3.30 Mobile phone costs are exceeding the budget by approximately 75% in year. This is currently under investigation.
- 3.31 Other smaller adverse variances include bank transaction charges, insurance, utilities, a grant payment and flood prevention.
- 3.32 Banking charges are expected to be higher than budgeted due to the cost per transaction increase after the Banking Services tender. This increase was not included within the budget for 2019/20 but will be incorporated in future years.
- 3.33 An increase in both insurance and utility charges is currently being seen but the expected additional cost for the year is less than 0.5% of the total utility and insurance budgets and so would not be considered material.
- 3.34 The additional grant payment of £8k for Overseal public toilets was approved by this Committee but the expenditure was not expected until 2020/21. An overspend will be seen in the current year but this will be offset by an underspend in next financial year.

Core Grants and Funding

- 3.35 The Council's central funding, besides Business Rates, is fixed for the year and is shown in the following table

Core Grants and Funding 2019/20	£
Council Tax	5,405,401
Retained Business Rates	3,584,572
Discretionary Business Rates Relief Scheme	20,000
New Homes Bonus	3,281,951
Collection Fund Surplus	110,000
Total Funding	<u>12,401,924</u>

- 3.36 The final amount retained for Business Rates will depend upon income and expenditure during the year, which includes provisions and any return from the Derbyshire Business Rates Pool.

- 3.37 Performance of the Pool is reported quarterly to all Derbyshire S151 Officers and the Pool is currently performing well. The NHS Trust challenge for charitable status has now been resolved with no case to answer therefore there will be no impact to the Pool.

HOUSING REVENUE ACCOUNT (HRA)

- 3.38 The Council is required to account separately for income and expenditure in providing Council housing.
- 3.39 The Base Budget approved in February 2019 and updated in February 2020 for the HRA and is set with an estimated surplus of £136k. The projected position of the HRA as at January 2020 is summarised in the following table.

HRA PROJECTION AS AT JAN 2020			
	Full Year Budget £'000	Projected Actual £'000	Projected Variance £'000
Total Income	-12,414	-12,319	-95
Contribution to Capital & New Build	3,188	3,188	0
Responsive & Planned Maintenance	3,162	2,986	176
Interest Payable & Receivable	1,713	1,530	183
Supervision & Management	1,817	1,799	18
Supported Housing & Careline Services	829	844	-15
Provision for Bad Debts	100	100	0
Provision for Debt Repayment	1,424	1,424	0
Asset Replacement Contribution	45	45	0
Surplus	-136	-403	267

- 3.40 The above table shows that overall the HRA is expected to have an increased surplus of £403k which is £267k more than budgeted. The main reasons for the variances are detailed below.

HRA VARIANCE TO BUDGET JAN 2020	
	£'000
Employee costs	298
Repairs & Maintenance	207
Interest Charges	104
Investment income	80
Professional Fees	51
Material costs	25
Training costs	7
Utility costs	-10
Insurance costs	-16
Rental income (voids and RTB)	-90
Agency / Consultancy and Recruitment costs	-387
Other minor variances	-2
HRA Projected Variance	267

- 3.41 Salary savings in year relate to vacancies and are more than offset by agency and consultancy to support services. As with the General Fund, it is expected that training costs will also be lower due to vacancies.

- 3.42 Due to a slower start to the year on repairs, it is anticipated that the HRA will underspend on both repairs & maintenance and materials.
- 3.43 Interest on the HRA loans has generally resulted in a large saving in previous years due to the variable rate loan being charged at a lower rate of interest than forecast. The first payment of interest for the year has resulted in a saving of £104k. Investment income is expected to be above budget by £80k on the HRA. Further detail on the reasons for the increase is noted at 3.15.
- 3.44 A lower cost for professional fees is mainly due to a contingency budget for revenue costs associated with new build and acquisition. To-date, costs have been absorbed within capital reserves, so an underspend is expected by year-end.
- 3.45 The revenue income lost through Right to Buy is a large risk to the HRA with sales as at the end of January totalling 14. In addition to losses through Right to Buy is the increased delay on relets of void properties. Contractual delays resulted in a slower turnaround of voids, but this is improving as the year progresses.
- 3.46 Smaller adverse costs relating to insurance and utilities are marginal in comparison to the full year budget and are not a material concern.
- 3.47 The HRA's 10-year MTFP is shown in **Appendix 2** for reference as nothing has changed to the HRA forecast since the MTFP reported in February.

COLLECTION FUND

- 3.48 The Collection Fund is the statutory account that records the collection of Council Tax and Business Rates and shows how that income has been distributed to the Government and Preceptors.
- 3.49 Any surplus or deficit on the Fund is transferred to the General Funds of the Preceptors, in proportion to precepts levied each year. The projected position on the Fund for 2019/20, based on transactions up to 31st December 2019, is detailed in **Appendix 3**.
- 3.50 This shows that the projected surplus balance on Council Tax is approximately £1,791k and Business Rates is approximately £202k.
- 3.51 Growth in the tax base is expected to continue which will impact positively on both Business Rates and Council Tax by increasing potential surpluses. Business Rates however has the continual risk of Business Rate Appeals which have previously pushed the Business Rates element of the fund into a deficit.
- 3.52 The Council are required to complete a return with expected Tax Base numbers for the following financial year in September. The Council Tax budget was based on this return with a Tax Base of 33,302 Band D equivalent properties and a total number of dwellings on the valuation list of 43,964. At the end of September 2019, the actual Tax Base was 34,474 (+1,172) with a total number of dwellings of 45,150 (+1,186). Further growth in the Tax Base has occurred during the past 4 months and will be reported as part of the final outturn.

4.0 Financial Implications

4.1 Detailed in the report.

5.0 Corporate Implications

Employment Implications

5.1 None.

Legal Implications

5.2 None.

Corporate Plan Implications

5.3 There are no specific targets within the Corporate Plan but ensuring sustainability of the Council's financial position enables services to deliver targets included with the Plan.

Risk Impact

5.4 None.

6.0 Community Impact

Consultation

6.1 None.

Equality and Diversity Impact

6.2 None.

Social Value Impact

6.3 None.

Environmental Sustainability

6.4 None.

7.0 Background Papers

7.1 None.

GENERAL FUND MEDIUM TERM FINANCIAL PLAN BUDGET & PROJECTION as at MARCH 2020

	Proposed Budget £ 2019.20	Projection £ 2020.21	Projection £ 2021.22	Projection £ 2022.23	Projection £ 2023.24	Projection £ 2024.25
BASE BUDGET						
Environmental & Development	5,106,688	5,366,303	5,540,254	5,691,050	5,845,800	6,002,085
Housing & Community	2,336,844	2,439,216	2,600,549	2,645,720	2,691,209	2,737,613
Finance & Management	5,270,548	5,356,126	5,547,437	5,701,558	5,863,572	6,021,161
Net Service Expenditure	12,714,080	13,161,645	13,688,240	14,038,328	14,400,581	14,760,859
Accounting Adjustments						
Reverse out Depreciation	-842,289	-988,536	-988,536	-988,536	-988,536	-988,536
Minimum Revenue Provision (MRP)	197,409	189,512	181,932	174,654	167,668	160,962
Voluntary Revenue Provision (VRP - Recycling Bins & Grove Active Zone)	131,226	131,226	75,891	20,556	20,556	1,639
	12,200,426	12,493,847	12,957,526	13,245,002	13,600,268	13,934,924
Add: Known Variations						
Proposed Senior Management Restructure - One-Off Costs Provision	0	21,090	21,618	9,216	0	0
Vehicle Maintenance Plan (Tyres and Spare Parts)	0	0	20,000	43,000	40,000	75,000
Restructures Approved From April to January 2020	-175	3,834	5,214	6,517	3,625	4,867
HRA Recharge Reduction	0	76,800	76,800	76,800	76,800	76,800
Voluntary Grants and Concurrent Functions Uplift 2%	0	11,233	11,458	11,687	11,921	12,159
Local Plan Review	0	0	15,000	15,000	0	0
Incremental Salary Increases	0	0	20,610	29,125	37,853	46,800
Pay Award 2020/21	0	243,244	249,325	255,558	261,947	268,496
Reverse Pension Deficit Increase Included in Base Budget	0	-51,493	0	0	0	0
Pension Revaluation	0	89,162	92,211	95,311	98,464	101,670
Concurrent Functions Protection Approved Nov 19	0	50,059	50,059	50,059	50,059	50,059
Cultural and Community Services Restructure Approved Feb 2020	0	77,985	11,486	13,844	16,488	20,271
Additional Modern Apprentice Approved Feb 2020	0	21,850	22,396	0	0	0
Document Services Structure Update Approved Feb 2020	476	6,261	6,432	6,593	6,743	6,920
Savings from the Senior Management Restructure	-23,646	0	0	0	0	0
Investment Income	0	0	30,000	51,000	81,000	98,040
Administration of Childcare Vouchers	1,750	1,750	1,750	1,750	1,750	1,750
Temporary Posts and Rosliston	0	-136,489	-263,336	-269,906	-270,222	-264,905
Feasibility Study Approved Jan 2020	0	5,000	0	0	0	0
Potential Cost of New Waste Disposal Site	0	0	47,400	49,770	52,259	54,871
Potential Loss of Industrial Unit Income	0	0	0	190,000	190,000	190,000
Pension Earmarked Reserve Drawdown	-8,481	-38,794	-41,122	-43,589	-6,783	0

GENERAL FUND MEDIUM TERM FINANCIAL PLAN BUDGET & PROJECTION as at MARCH 2020

	Proposed Budget £ 2019.20	Projection £ 2020.21	Projection £ 2021.22	Projection £ 2022.23	Projection £ 2023.24	Projection £ 2024.25
Pictorial Wildflower Planting Approved August 19	7,286	0	0	0	0	0

Community Safety Enforcement Officer Approved February 19	40,000	0	0	0	0	0
District Election May 2023	0	0	0	0	125,000	0
TOTAL ESTIMATED SPENDING	12,217,636	12,875,339	13,334,827	13,836,737	14,377,172	14,677,722
Provisions						
Provision for Employer's NIC on "off-payroll" payments	10,000	10,000	10,000	10,000	10,000	10,000
Contingent Sum - Growth	460,000	450,000	450,000	450,000	450,000	450,000
Waste and Recycling	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL PROJECTED SPENDING	12,787,636	13,435,339	13,894,827	14,396,737	14,937,172	15,237,722
FINANCING						
Business Rates Retention	-3,707,693	-4,188,978	-3,699,726	-3,670,153	-3,676,916	-3,681,390
Discretionary Business Rate Relief Scheme	-20,000	-3,000	0	0	0	0
New Homes Bonus	-3,281,951	-4,262,171	-3,816,195	-3,815,552	-3,590,570	-2,692,927
Council Tax Income	-5,405,401	-5,704,748	-5,962,934	-6,229,020	-6,503,216	-6,785,737
Core Spending Power	-12,415,045	-14,158,897	-13,478,855	-13,714,725	-13,770,702	-13,160,055
Add Estimated Collection Fund Surplus - Council Tax	-110,000	-83,200	-55,000	-55,000	-55,000	-55,000
TOTAL FINANCING	-12,525,045	-14,242,097	-13,533,855	-13,769,725	-13,825,702	-13,215,055
Revenue Surplus (-) / Deficit	262,591	-806,757	360,972	627,011	1,111,470	2,022,667
Capital Contributions						
Melbourne Sports Park Drainage	33,799	400,000	0	0	0	0
IT and Digital Strategy	210,000	210,000	210,000	210,000	210,000	210,000
Purchase of Town Centre Land	44,335	0	0	0	0	0
Community Partnership Scheme (2017 contribution)	239,005	0	0	0	0	0
Community Partnership Scheme (2019 contribution)	275,000	0	0	0	0	0
Swadlincote Woodlands Nature Reserve	0	15,000	0	0	0	0
Rosliston Forestry Centre - Play Project	0	50,000	0	0	0	0
Asset Replacement and Renewal Fund	400,000	360,000	358,000	357,000	356,000	355,000
TOTAL CAPITAL CONTRIBUTION	1,202,139	1,035,000	568,000	567,000	566,000	565,000
TOTAL GENERAL FUND DEFICIT	1,464,730	228,243	928,972	1,194,011	1,677,470	2,587,667

GENERAL FUND MEDIUM TERM FINANCIAL PLAN

BUDGET & PROJECTION as at MARCH 2020

	Proposed Budget	Projection	Projection	Projection	Projection	Projection
	£	£	£	£	£	£
	2019.20	2020.21	2021.22	2022.23	2023.24	2024.25
GENERAL FUND RESERVE BALANCE						
Balance b/fwd	-10,426,414	-8,961,684	-8,733,441	-7,804,469	-6,610,458	-4,932,988
Revenue Surplus (-) / Deficit	262,591	-806,757	360,972	627,011	1,111,470	2,022,667
Capital Contributions	1,202,139	1,035,000	568,000	567,000	566,000	565,000
Balance c/fwd	-8,961,684	-8,733,441	-7,804,469	-6,610,458	-4,932,988	-2,345,320

HOUSING REVENUE ACCOUNT FINANCIAL PROJECTION -MARCH 2020

[illegible]

HOUSING REVENUE ACCOUNT FINANCIAL PROJECTION -MARCH 2020

	2019.20	2020.21	2021.22	2022.23	2023.24	2024.25	2025.26	2026.27	2027.28	2028.29	2029.30
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Additional Debt Repayment Transfer	0	777	2,150	2,651	2,468	1,815	2,000	1,839	750	750	750
General Fund Recharges	0	-77	-77	-77	-77	-77	-77	-77	-77	-77	-77
Investment Income	0	0	25	43	68	0	0	0	0	0	0
Capital works non-traditional properties	200	100	100	100	0	0	0	0	0	0	0
Reverse Pension Deficit Increase Incl in Base Budget	0	-3	0	0	0	0	0	0	0	0	0
Pension Revaluation	0	18	18	19	19	20	20	21	21	22	22
ICT Upgrades	0	105	0	0	0	0	0	0	0	0	0
Potential Pay Award	0	44	45	47	48	49	50	51	53	54	55
Incremental Salary Increases	0	10	10	10	11	11	11	11	12	12	12
HRA Surplus (-) / Deficit	-136	-222	1,210	1,557	1,172	215	212	-63	-1,410	-1,620	-1,876
HRA General Reserve											
HRA Reserve B/fwd	-6,919	-7,055	-7,277	-6,068	-4,510	-3,338	-3,122	-2,911	-2,974	-4,384	-6,003
(Surplus) / Deficit for year	-136	-222	1,210	1,557	1,172	215	212	-63	-1,410	-1,620	-1,876
HRA Reserve C/fwd	-7,055	-7,277	-6,068	-4,510	-3,338	-3,122	-2,911	-2,974	-4,384	-6,003	-7,879

COLLECTION FUND MONITORING 2019/20 (as at 31st December 2019)

	Actual 2018/19	Estimated 2019/20	3rd Qtr Projection 2019/20	Notes
COUNCIL TAX - INCOME & EXPENDITURE	£'000	£'000	£'000	
INCOME				
Council Tax Collectable	57,262	61,270	61,596	Est. Increase in Tax Base and Precepts at 7%
EXPENDITURE				
County Council Precept	41,302	44,054	44,054	As approved by Full Council 27th Feb 2019
Police and Crime Commissioner Precept	6,253	7,213	7,213	As above
Fire and Rescue Authority Precept	2,427	2,538	2,538	As above
SDDC Precept	5,169	5,405	5,405	As above
SDDC Parish Precepts	773	798	798	As above
Increase in Bad Debts Provision	440	613	616	Estimated at 1% of income
Total Expenditure	56,364	60,621	60,624	
Surplus for the Year	898	650	972	
COUNCIL TAX BALANCE				
Opening Balance 1st April	1421	1,819	1,819	Per Final Accounts 2018/19
Share of Previous Surplus to County Council	-367	-733	-733	As approved by Full Council 27th Feb 2019
Share of Previous Surplus to Police	-56	-112	-112	As above
Share of Previous Surplus to Fire Authority	-22	-45	-45	As above
Share of Previous Surplus to SDDC	-55	-110	-110	As above
Surplus for Year (as above)	898	650	972	
Closing Balance as at 31st March	1,819	1,469	1,791	
BUSINESS RATES - INCOME & EXPENDITURE	Actual 2018/19	Estimated 2019/20	3rd Qtr Projection 2019/20	
INCOME	£'000	£'000	£'000	
Business Rates Collectable	25,226	27,070	27,209	Estimate as per NNDR1
Transitional Protection Payments	771	705	600	
Total Income	25,997	27,775	27,809	
EXPENDITURE				
Central Government Precept	0	13,398	13,398	
SDDC Precept	13,338	10,718	10,718	Per NNDR1 Submission
Derbyshire County Council Precept	13,071	2,411	2,411	As above
Fire and Rescue Service Precept	267	268	268	As above
Cost of Collection	91	91	91	As above
Increase in Bad Debts Provision	250	242	272	Estimated at 1% of income
Provision for Appeals	-72	646	544	Estimated at 2% of income (forecast is NNDR1)
Total Expenditure	26,945	27,774	27,702	
Surplus / Deficit (-)	-948	1	107	
BUSINESS RATES BALANCE				
Opening Balance 1st April	-192	-377	-377	Per Final Accounts 2018/19
Transfer of Previous Year's Surplus (-) / Deficit	382	-286	-286	Per NNDR1 Submission
Transfer of Previous Year's Surplus (-) / Deficit	305	293	293	As above
Transfer of Previous Year's Surplus (-) / Deficit	69	460	460	As above
Transfer of Previous Year's Surplus (-) / Deficit	7	5	5	As above
Surplus / Deficit (-) for the Year as above	-948	1	107	
Closing Balance as at 31st March	-377	96	202	