

The Audit Plan for South Derbyshire District Council

Year ended 31 March 2014

18 March 2014

Kyla Bellingall

Director

T 0121 232 5359

E kyla.bellingall@uk.gt.com

Tony Parks

Audit Manager

T 0121 232 5301

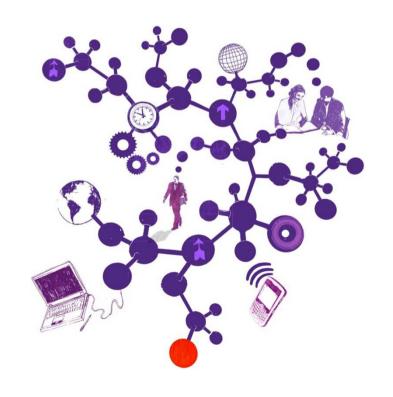
E tony.l.parks@uk.gt.com

Avtar Sohal

Executive

T 0121 232 5279

E avtar.sohal@uk.gt.com



The contents of this report relate only to the matters which have come to our attention,
which we believe need to be reported to you as part of our audit process. It is not a
comprehensive record of all the relevant matters, which may be subject to change, and in
particular we cannot be held responsible to you for reporting all of the risks which may affect
the Council or any weaknesses in your internal controls. This report has been prepared solely
for your benefit and should not be quoted in whole or in part without our prior written
consent. We do not accept any responsibility for any loss occasioned to any third party acting,
or refraining from acting on the basis of the content of this report, as this report was not
prepared for, nor intended for, any other purpose.

Contents

Sec	ction	Page	
1.	Understanding your business	4	
2.	Developments relevant to your business and the audit	5	
3.	Our audit approach	6	
4.	Significant risks identified	7	
5.	Other risks identified	8	
6.	Value for Money	9	
7.	Results of interim audit work	10	
8.	Key dates	11	
9.	Fees and independence	12	
10.	Communication of audit matters with those charged with governance	13	

Understanding your business

In planning our audit we need to understand the challenges and opportunities the Council is facing. We set out a summary of our understanding below.

Challenges/opportunities 1. Medium Term Financial Plan 2. Changes to Business Rate 3. New Homes Bonus 4. Pay and Grading Review Pooling · The Council is not . The Council has a budget deficit of The New Homes Bonus aims to implementing the proposed pay £172,000 in 2015/16 rising to nearly The Local Government Finance secure investment in house £900,000 in 2018/19. Consequently Act 2012 introduced from April building and increase the supply model and related matters following the completion of job the base budget is being reduced so 2013 a business rates retention of affordable social housing. The Council has started its own new evaluation that was part of the that a sustainable position is achieved scheme. The Council will be able in the medium term. to keep a proportion of the build on three sites. Phase 1 is Pay and Grading Review. for 50 units which are expected business rates revenues received to be finished by March 2015. as well as growth on the revenue that is generated in the area. The Council is expecting to grow its business rates. Our response We will continue to monitor the actions We will discuss the impact of the We will discuss the Pay and We will monitor progress by taken to deliver the required savings. changes with the Council through Grading review with senior reviewing the capital programme This will include reviewing the medium our regular meetings with senior and liaising with senior officers and review the legal term plans and continuing to liaise management. advice received. management. with senior management on a regular basis.

© 2014 Grant Thornton UK LLP | Audit Plan | March 2014

4

Developments relevant to your business and the audit

In planning our audit we also consider the impact of key developments in the sector and take account of national audit requirements as set out in the Code of Audit Practice ('the code') and associated guidance.

Developments and other requirements

1.Financial reporting

- Changes to the CIPFA Code of Practice
- Clarification of Code requirements around Property, Plant and Equipment valuations
- Changes to Non Domestic Rates accounting and provisions for business rate appeals

2. Legislation

- Local Government Finance settlement – the spending power for local authorities in England will fall by 2.9% in 2014/15 compared to 2013/14
- Welfare Reform Act 2012 made a number of significant changes to the way that welfare is funded and administered

3. Corporate governance

- Annual Governance Statement (AGS) – the Council conducts a review at least once in each financial year of the effectiveness of its system of internal control
- Explanatory foreword shall provide an explanation of the Council's financial position and assists in the interpretation of the financial statements

4. Pensions

- The impact of 2013/14 changes to the Local Government pension Scheme (LGPS). There are a number of changes including employee contribution rates and bandings.
- Changes will be required to payroll systems to ensure pension contributions are calculated correctly

5. Financial Pressures

- Managing service provision with less resource
- Progress against savings plans

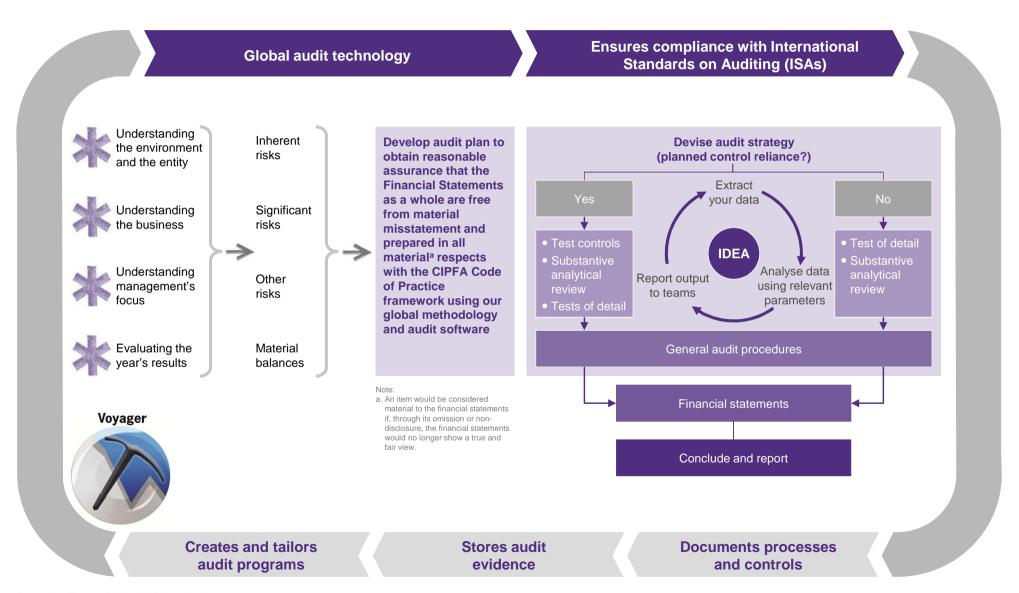
6. Other requirements

- The Council is required to submit a Whole of Government accounts pack on which we provide an audit opinion
- The Council completes grant claims and returns on which audit certification is required

Our response

- We will ensure that the Council complies with the requirements of the CIPFA Code of Practice and business rate appeals through discussions with management and our substantive testing
- We will discuss the impact of the legislative changes with the Council through our regular meetings with senior management, providing a view where appropriate
- We will review the arrangements the Council has in place for the production of the AGS
- We will review the AGS and the explanatory foreword to consider whether they are consistent with our knowledge
- We will review how the Council dealt with the impact of the 2013/14 changes through our meetings with senior management
- We will review the Council's performance against the 2013/14 budget, including consideration of performance against the savings plan
- We will undertake a review of Financial Resilience as part of our VFM conclusion
- We will carry out work on the WGA pack in accordance with requirements
- We will certify grant claims and returns in accordance with Audit Commission requirements

Our audit approach



Significant risks identified

'Significant risks often relate to significant non-routine transactions and judgmental matters. Non-routine transactions are transactions that are unusual, either due to size or nature, and that therefore occur infrequently. Judgmental matters may include the development of accounting estimates for which there is significant measurement uncertainty' (ISA 315).

In this section we outline the significant risks of material misstatement which we have identified. There are two presumed significant risks which are applicable to all audits under auditing standards (International Standards on Auditing – ISAs) which are listed below:

Significant risk	Description	Substantive audit procedures
The revenue cycle includes fraudulent transactions	Under ISA 240 there is a presumed risk that revenue may be misstated due to the improper recognition of revenue.	Further work planned: Review and testing of revenue recognition policies Testing of material revenue streams
Management over-ride of controls	Under ISA 240 there is a presumed risk that the risk of management over-ride of controls is present in all entities.	Further work planned: Review of accounting estimates, judgments and decisions made by management Testing of journal entries Review of unusual significant transactions

Other risks identified

The auditor should evaluate the design and determine the implementation of the entity's controls, including relevant control activities, over those risks for which, in the auditor's judgment, it is not possible or practicable to reduce the risks of material misstatement at the assertion level to an acceptably low level with audit evidence obtained only from substantive procedures (ISA 315).

In this section we outline the other risks of material misstatement which we have identified as a result of our planning.

Other reasonably possible risks	Description	Work completed to date	Further work planned
Operating expenses (completeness)	Creditors understated or not recorded in the correct period	We have completed our documentation of the system and performed a walkthrough of the identified controls.	 We will complete detailed substantive testing of expenditure balances included in the financial statements We will carry out specific work around the completeness of balances. This will include tests to ensure that expenditure is not understated and cut off testing of a sample of transactions
Employee remuneration (completeness)	Employee remuneration accrual understated	We have completed our documentation of the system and performed a walkthrough of the identified controls.	 We will complete detailed substantive testing of employee remuneration balances included in the financial statements We will carry out specific work around the completeness of balances. This will include testing a sample of transactions raised in the year to see if expenditure is included in the correct period
Welfare Expenditure (valuation – gross)	Welfare benefit expenditure improperly computed	We have completed our documentation of the system and performed a walkthrough of the identified controls.	 We will review the Benefits system reconciliation to ensure that information from the benefits system can be agreed to the ledger and financial statements We will carry out procedures in accordance with the HBCount methodology required to certify the housing benefit subsidy claim We will test a sample of council tax benefit granted under the new Council Tax reduction scheme
Housing Rent Revenue Account (completeness)	Revenue transactions not recorded	We have completed our documentation of the system and performed a walkthrough of the identified controls.	 We will complete detailed substantive testing of Housing Rent balances included in the financial statements. We will carry out specific work around the completeness of balances. This will include testing to ensure that income is not over or understated and cut off testing of a sample of transactions

Value for money

Value for money

The Code requires us to issue a conclusion on whether the Council has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources. This is known as the Value for Money (VfM) conclusion.

Our VfM conclusion is based on the following criteria specified by the Audit Commission:

VfM criteria	Focus of the criteria
The organisation has proper arrangements in place for securing financial resilience	The organisation has robust systems and processes to manage financial risks and opportunities effectively, and to secure a stable financial position that enables it to continue to operate for the foreseeable future
The organisation has proper arrangements for challenging how it secures economy, efficiency and effectiveness	The organisation is prioritising its resources within tighter budgets, for example by achieving cost reductions and by improving efficiency and productivity

We are in the process of undertaking an initial risk assessment to identify areas of risk to our VfM conclusion. The main risk relates to the medium term financial position. The Council has a budget deficit of £172,000 in 2015/16 rising to nearly £900,000 in 2018/19. Consequently the base budget is being reduced so that a sustainable position is achieved in the medium term. We will tailor our detailed work to support the risk assessment.

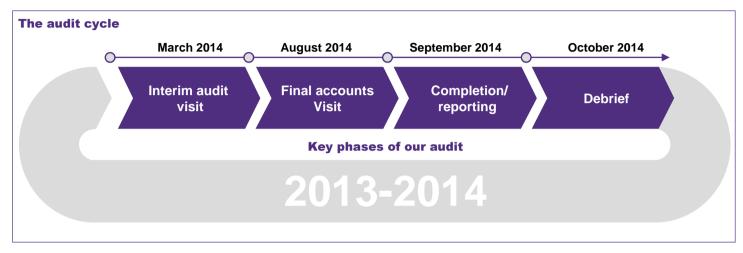
The results of our VfM audit work and the key messages arising will be reported in our Audit Findings report and in the Annual Audit Letter.

Results of interim audit work

The findings of our interim audit work, and the impact of our findings on the accounts audit approach, are summarised in the table below:

	Work performed and findings	Conclusion
Internal audit	We have reviewed internal audit's overall arrangements in accordance with auditing standards. Our work has not identified any issues which we wish to bring to your attention. We also reviewed internal audit's work on the Council's key financial systems to date. We have not identified any significant weaknesses impacting on our responsibilities.	Overall, we have concluded that the internal audit service continues to provide an independent and satisfactory service to the Council and that internal audit work contributes to an effective internal control environment at the Council. Our review of internal audit work has not identified any weaknesses which impact on our audit approach.
Walkthrough testing	We have completed walkthrough tests of controls operating in areas where we consider that there is a risk of material misstatement to the financial statements. Our work has not identified any issues which we wish to bring to your attention. Internal controls have been implemented in accordance with our documented understanding.	Our work has not identified any weaknesses which impact on our audit approach.
Journal entry controls	We have reviewed the Council's journal entry policies and procedures as part of determining our journal entry testing strategy and have not identified any material weaknesses which are likely to adversely impact on the Council's control environment or financial statements.	Review of the Council's journal entry policy has not identified any material weaknesses which are likely to adversely impact on the Council's control environment or financial statements. We are to complete substantive year end journal testing as part of our year end financial statements audit.

Key dates



Date	Activity
February 2014	Planning
March 2014	Interim site visit
April 2014	Presentation of audit plan to Audit - Sub Committee
August 2014	Year end fieldwork
September 2014	Audit findings clearance meeting
September 2014	Report audit findings to those charged with governance (Audit - Sub Committee)
30 September 2014	Sign financial statements opinion

Fees and independence

Planned Fees

	£
Council audit	64,800
Grant certification	28,100
Total fees (excluding VAT)	92,900

Fees for other services

Service	Fees £
Review of Recharge of Central Support Services into the Housing Revenue Account	5,000
Further testing of 2012/13 Housing and Council Tax Subsidy Claim	3,500*
* This is an estimated fee and is subject to confirmation by the Audit Commission	

Our fee assumptions include:

- Supporting schedules to all figures in the accounts are supplied by the agreed dates and in accordance with the agreed upon information request list
- The scope of the audit, and the Council and its activities, have not changed significantly
- The Council will make available management and accounting staff to help us locate information and to provide explanations

Independence and ethics

We confirm that there are no significant facts or matters that impact on our independence as auditors that we are required or wish to draw to your attention. We have complied with the Auditing Practices Board's Ethical Standards and therefore we confirm that we are independent and are able to express an objective opinion on the financial statements.

Full details of all fees charged for audit and non-audit services will be included in our Audit Findings report at the conclusion of the audit.

We confirm that we have implemented policies and procedures to meet the requirement of the Auditing Practices Board's Ethical Standards.

Communication of audit matters with those charged with governance

International Standards on Auditing (ISA) 260, as well as other ISAs, prescribe matters which we are required to communicate with those charged with governance, and which we set out in the table opposite.

This document, The Audit Plan, outlines our audit strategy and plan to deliver the audit, while The Audit Findings will be issued prior to approval of the financial statements and will present key issues and other matters arising from the audit, together with an explanation as to how these have been resolved.

We will communicate any adverse or unexpected findings affecting the audit on a timely basis, either informally or via a report to the Council.

Respective responsibilities

This plan has been prepared in the context of the Statement of Responsibilities of Auditors and Audited Bodies issued by the Audit Commission (www.audit-commission.gov.uk).

We have been appointed as the Council's independent external auditors by the Audit Commission, the body responsible for appointing external auditors to local public bodies in England. As external auditors, we have a broad remit covering finance and governance matters.

Our annual work programme is set in accordance with the Code of Audit Practice ('the Code') issued by the Audit Commission and includes nationally prescribed and locally determined work. Our work considers the Council's key risks when reaching our conclusions under the Code.

It is the responsibility of the Council to ensure that proper arrangements are in place for the conduct of its business, and that public money is safeguarded and properly accounted for. We have considered how the Council is fulfilling these responsibilities.

	A 17:	
Our communication plan	Audit plan	Audit findings
Respective responsibilities of auditor and management/those charged with governance	✓	
Overview of the planned scope and timing of the audit. Form, timing and expected general content of communications	✓	
Views about the qualitative aspects of the entity's accounting and financial reporting practices, significant matters and issue arising during the audit and written representations that have been sought		✓
Confirmation of independence and objectivity	✓	✓
A statement that we have complied with relevant ethical requirements regarding independence, relationships and other matters which might be thought to bear on independence. Details of non-audit work performed by Grant Thornton UK LLP and	✓	√
network firms, together with fees charged.		
Details of safeguards applied to threats to independence		
Material weaknesses in internal control identified during the audit		✓
Identification or suspicion of fraud involving management and/or others which results in material misstatement of the financial statements		✓
Non compliance with laws and regulations		✓
Expected modifications to the auditor's report, or emphasis of matter		✓
Uncorrected misstatements		✓
Significant matters arising in connection with related parties		✓
Significant matters in relation to going concern		✓



© 2014 Grant Thornton UK LLP. All rights reserved.

'Grant Thornton' means Grant Thornton UK LLP, a limited liability partnership.

Grant Thornton is a member firm of Grant Thornton International Ltd (Grant Thornton International). References to 'Grant Thornton' are to the brand under which the Grant Thornton member firms operate and refer to one or more member firms, as the context requires. Grant Thornton International and the member firms are not a worldwide partnership. Services are delivered independently by member firms, which are not responsible for the services or activities of one another. Grant Thornton International does not provide services to clients.

grant-thornton.co.uk