**REPORT TO:** 

**HOUSING & COMMUNITY** 

**SERVICES COMMITTEE** 

**AGENDA ITEM:** 

DATE OF

**MEETING:** 

**21 NOVEMBER 2002** 

**CATEGORY: DELEGATED** 

REPORT FROM:

**DEPUTY CHIEF EXECUTIVE** 

**OPEN** 

**MEMBERS'** 

**CONTACT POINT:** 

Mark Alflat (Environmental Health

Manager): Ext. 5716

DOC:

Stuart Batchelor (Community and Leisure Development Manager): Ext.

5820

John Hansed (Technical Services

Manager): Ext. 5770

Sandra Whiles (Head of Community

Services): Ext. 5712

SUBJECT:

WARD(S)

2003/2004 SERVICE PLANS

REF:

**TERMS OF** 

AFFECTED:

ALL

REFERENCE: G

## 1.0 Recommendations

- That Service Plans for Housing Services, Community and Leisure Development, Environmental Health and Technical Services and Health be approved as a basis for service delivery over the period April 2003 to March 2004.
- That Members indicate any matters they would wish to be addressed through the 1.2 budget process.

# 2.0 Purpose of Report

- 2.1 To consider 2003/2004 Service Plans for the following Divisions:
  - Housing Services
  - Community and Leisure Development
  - Environmental Health
  - Technical Services

Members should note that the Environmental Health and Technical Services Service Plans include matters that are the responsibility of the Environmental and Development Services Committee.

2.2 To invite Members to highlight any issues relating to the following matters they would wish to be addressed through the budget process:

- Spending pressures/growth items
- Areas for potential savings
- Capital projects

### 3.0 Detail

### Introduction

- Service Plans are an important part of the Council's performance management framework. This framework also includes:
  - the Best Value Performance Plan
  - the Corporate Plan
  - the Employee Review and Development Scheme
- 3.2 Service Plans are produced annually and progress is reported to Committee twice a year.

### Form and content

- The Service Plans now before Members are based on a format that was developed as part of the Best Value Review of Financial Planning and Control. The aim is to show the scope and nature of the service provided by each Division, how resources are used and how performance is going to be monitored and measured.
- 3.4 Each Plan contains sections on:
  - a description of the service (including levels of provision and contributions to Council plans and strategies)
  - the opportunities and challenges face by the service
  - Best Value Reviews
  - Key Tasks for 2003/2004. These are broken down into corporate, departmental and service/on-going tasks
  - performance indicators and targets
  - staffing structure, work organisation and training needs
  - resources (revenue expenditure, capital expenditure and the use of the Council's existing capital assets)
- 3.5 All Service Plans have been prepared on the basis that there will be no change in the level of resources devoted to that service area. Proposals for service developments and/or service reductions are to be dealt with through a separate mechanism and will be incorporated in Service Plans at a later date.
- 3.6 Comments from Members on the Plans are requested.

#### Budget Issues

- 3.7 Members are also invited to highlight any issues stemming from Service Plans that they would wish to be include in the budget process or any other proposals for savings and growth on revenue or capital schemes.
- 3.8 The Finance and Management Committee has agreed that a meeting of the Services and Financial Planning Working Panel should be held on 11 December to consider all of the proposals and to prioritise them in line with the Council's available resources for 2003/2004.
- 3.9 It should be noted that Members can also bring proposals/ideas to the attention of the relevant Divisional Manager or Head of Service for reporting to the Services and Financial Planning Working Panel.

#### 4.0 Financial Implications

4.1 These have been dealt with in the body of the report.

#### 5.0 Background Papers

5.1 Files held by the relevant Divisional Manager contain background papers.