

SWADLINCOTE WOODLANDS

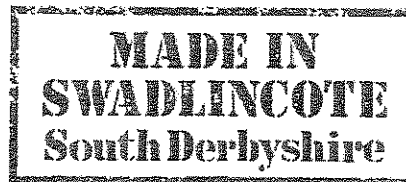
AN URBAN REGENERATION PROJECT
SRB CHALLENGE FUND ROUND 2

FINAL REPORT

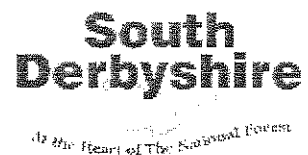
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The



Partnership



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Performance against Strategic Objectives (Baseline review)

The table below looks at each strategic objective and reports on changes in relation to the original baseline position.

STRATEGIC OBJECTIVE 1

To enhance the employment prospects, education and skills of local people particularly the young and those at a disadvantage, and promote equality of opportunity.

ORIGINAL BASELINE POSITION	PROJECTS	TARGET POSITION AT LIFETIME OF BID	ACHIEVEMENTS/COMMENTS
In Derbyshire 82% of young people achieve SAT's in English KS1, 58% KS2, 61% KS3 (data available in 1997).	Family Literacy project.	By 2001/2, 90% of young people will achieve SAT's in English KS1, 80% KS2, 80% KS3.	75.3% in KS2 Awaiting further information from the LSC
7.5% of the workforce have a qualification in Business Management equivalent to NVQ level 4 (data available in 1997).	Business Management Training	By 2001/2, increase the percentage of the workforce qualified to level 4 to 8.5%.	Awaiting further information from the LSC
Private sector training base established in area in 1995 has expanded range and volume of training provision in area – TFW and YT. Currently 2.4% of SDDCTE starts approximates to 30 jobs per year and 40 NVQs per year for local residents.	Main Programme Training	Increased volume of starts to 5% of SDDCTE area which should approximate to 100 jobs a year and 120 NVQS per year for local residents.	Awaiting further information from the LSC
No construction training provided locally	Training in Construction skills	The provision of training and upskilling of individuals as an integral part of the construction phase of the project. Establishment of a code of practice for employers and use of employment services database to match vacancies with local people.	Project removed from scheme.

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SO1 (cont.)

Employment in the Service Sector is set to grow over the next decade. There is no local provision for training in key areas such as customer care, retailing etc	Services Training	All Service Sector employers will have been offered the opportunity of training in key areas of service management for their staff.	Awaiting further information from the LSC
Limited provision from Rosliston Farm Forestry Centre.	Environmental Education	Delivery of programmes in urban studies, natural history, technology, industrial heritage and crafts to complement existing provision.	Achieved.

STRATEGIC OBJECTIVE 2

To encourage sustainable economic growth and wealth creation by improving the competitiveness of the local economy, including support for new and existing businesses.

ORIGINAL BASELINE POSITION	PROJECTS	TARGET POSITION AT LIFETIME OF BID	ACHIEVEMENTS/COMMENTS
3,500 sq. m. of vacant floorspace, 12% of the total, in the town centre in July 1995.	Town Centre Facelift Scheme.	Reduction in vacant floorspace by 500 sq. m., to 10% of the total, in the town centre by March 2002.	Achieved. Vacant floorspace reduced to 420sq m (1.5%)
1996/97 DDBV assisted 16 new business starts.	Small Business Support Scheme	DDBV to assist 24 new business starts per year by 2001/2002.	Achieved. Southern Derbyshire Chamber assisted 66 new business starts in 2001/2002.
A shortage of small industrial units in 1995 and no managed industrial units.	Managed workspaces.	Provision of 20 managed units by March 1999.	Achieved.
Perceived lack of awareness by local business of environmental management systems and legislative requirements (1996).	Environmental Management for Business.	By March 2002, 50 local companies will have been made aware of the benefits of sound environmental practice to competitiveness.	43 businesses directly advised.

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SO2 (cont.)

No promotional literature available in 1996 for industrial regeneration in Swadlincote.	Marketing and Promotion.	Increase the level of promotional literature and other activity available in 2002 to encourage businesses to locate in Swadlincote.	Achieved.
Area has a history of exploitative industries rather than businesses contributing to positive environmental change.	Industrial Facelift Scheme.	General improvement to targeted industrial sites within the area.	Achieved improvement to a limited number of target sites. Further work required as reflected in Forward Strategy.
Sub standard street lighting, landscaping, toilets, street furniture and town centre entertainment.	Life in the Town Centre	Improved lighting, toilets, information provision, open space and town centre entertainment.	Achieved save for town centre entertainment.

STRATEGIC OBJECTIVE 3.

To protect and improve the environment and infrastructure and promote good design.

ORIGINAL BASELINE POSITION	PROJECTS	TARGET POSITION AT LIFETIME OF BID	ACHIEVEMENTS? COMMENTS
In 1996, 35 hectares of despoiled and neglected land close to the town centre.	Forest Park.	Develop 35 hectares of Forest Park by March 2002 to form part of the National Forest.	Achieved.
In 1996 no recycling initiatives for domestic refuse.	Composting project.	5000 tonnes of compost produced annually, by March 1999, from recycled domestic refuse in sites in South Derbyshire and adjoining areas	Accurate comparable figures unavailable. However composting scheme has continued to grow and is scheduled to cover 10,000 households by March 2003
No provision for the public celebration of the areas industrial heritage, 1996.	Enterprise Trail	To provide sponsored artist designed furniture and interpretation features on the Park by March 2002.	Achieved partially. Several pieces in place including Mosaic Map at entrance. Further pieces planned as part of Park's forward strategy.

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SO3 (cont.)

No provision for the public celebration of the areas industrial heritage, 1996.	The Woodville Gateway	Mark gateway appropriately and conserve 2 landmark buildings.	Achieved.
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STRATEGIC OBJECTIVE 4

To improve housing and housing conditions for local people through physical improvements, better maintenance, improved management and greater choice and diversity.

ORIGINAL BASELINE POSITION	PROJECTS	TARGET POSITION AT LIFETIME OF BID	ACHIEVEMENTS/COMMENTS
828 households on housing waiting list in April 1995 (917 in April 97)	Low cost and social housing.	By March 2002, housing waiting list reduced by 20 households.	Achieved. 20 units on Forest Park site.
Mean SAP rating for dwellings in South Derbyshire 44 (SDDC Housing Condition Survey 1999).	Home 2000	By March 2002, 320 dwellings improved. in relation to energy efficiency	Achieved. 186 properties improved directly by Home 2000 project. 162 improved indirectly through SDDC work targeted in SRB area.
Many shops with unused upper floor space	Flats over shops	Bring into use 10 units of residential accommodation. Reduce housing waiting lists by 10 households through nomination rights.	Project replaced by Life in Town Centre
12,000 dwellings, mainly pre 1919 or post 1960. 750 considered unfit for human habitation. Current (1996) average of 30 properties per year made fit with renovation grants 1,200 substandard properties (10%) in the area. Poor environmental quality in these areas.	Improvements to older housing areas.	A reduction by 45% in the number of unfit properties. A reduction by 45% in the number of sub standard properties. An increase in average SAP values for properties in the area by 5 units. The development of confidence in the future of the target area so as to generate long term investment in dwellings.	Initial project idea replaced by Home 2000. However during life of scheme 59 properties were made fit in the SRB area. In addition 91 properties were repaired.

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So4 (cont.)

Lack of high quality prestige accommodation in Swadlincote area.	Private Sector Housing	The provision of a site for high quality housing in an attractive forest setting.	Achieved.
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STRATEGIC OBJECTIVE 6.

To tackle crime and improve community safety.

ORIGINAL BASELINE POSITION	PROJECTS	TARGET POSITION AT LIFETIME OF BID	ACHIEVEMENTS/ COMMENTS
244 victims of burglaries to dwellings, and 278 victims of burglaries to non-dwellings in 1997.	Community safety support scheme.	A 10% reduction in the number of victims of burglaries to both dwellings and non-dwellings by March 2001.	Reductions of 5% and 1% respectively. N.B. This project replaced the unsuccessful Action to Support Repeat Victims of Crime project.
Inadequate facilities for First Gear project	First Gear project	Provision of a site to enable continued development and expansion of the project to accommodate more young people and offer a wider range of activities	Earmarked resources re-allocated to Youth Information Shop following Feasibility work

STRATEGIC OBJECTIVE 7.

To enhance the quality of life of local people, including their health, cultural and sports opportunities.

ORIGINAL BASELINE POSITION	PROJECTS	TARGET POSITION AT LIFETIME OF BID	ACHIEVEMENTS/COMMENTS
No central provision for young people to discuss their health/welfare problems with experts on an informal basis, 1996.	Youth information shop and Youth information shop Extension.	A drop-in facility will be provided in 1999 for young people to obtain confidential advice and information on a range of issues from statutory and voluntary groups.	Achieved.

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SO7 (cont.)

No central community facility for local people for the celebration of local art and heritage, 1996.	Sharpe's Resource Centre	Provision of a cultural facility by March 2002.	Achieved. Original vision for Forestry/Heritage Centre on Forest Park site. Altered to Sharpes site following Feasibility Study.
No financial provision for small scale initiatives.	Community Chest	Numerous small projects funded and active.	Achieved.
High number of socially isolated people in the area due to age, disability and transport.	Volunteer Befriending Scheme	Numerous (80) volunteers trained to befriend socially isolated people.	Achieved

Summary

Generally the scheme has performed well against its strategic objectives. The table above illustrates that a majority of targets for changes to baseline position had been achieved by the end of the scheme. In particular, groups of projects designed to encourage sustainable economic growth, protect and improve the environment, improve housing and housing conditions and improve quality of life have been successful. It is also worth noting that individual baselines attached to some of the larger, more important projects have also been achieved, for example in relation to assistance to businesses, development of the Forest Park site, and development of youth and cultural facilities.

With the benefit of hindsight it is also worth noting that there is some scope for better setting and utilisation of baseline information. The primary purpose of baseline information is to measure the performance of the scheme in terms of outcomes against the strategic objectives. In this scheme a large percentage of baselines were purely project related which made them relatively easy to measure in terms of movement against original position but not as useful in measuring outcomes against the strategic objectives. Others were too general to be able to accurately assess the impact of the project as against the impact of other factors in the final lifetime position. The lengthy time period of the scheme and infrequent baseline monitoring schedules also meant that gathering information on some baselines at the end of the scheme proved difficult as structures, personnel and recording systems had all changed significantly.

In order to better evaluate its work any future partnership might wish to consider setting more focussed baselines particularly at Delivery Plan and Project Appraisal stages. In addition it would be useful to perhaps allocate specific resources from within the partnership or programme to assist with ongoing monitoring and evaluation of baselines. These observations need to be put in context with the size of the scheme and consideration given to striking a balance between monitoring and evaluation and scheme delivery.

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Output Review

The table below reports on the scheme's lifetime achievement of outputs.

Output	Original Target	Revised Lifetime Target at Year 6	Actual	Achieved/Comment
Number of jobs created	241	228	336	Yes
Number of jobs safeguarded	400	250	612	Yes
Number of construction jobs - person weeks	21,500	17,369	23,270	Yes
Number of pupils benefiting from projects designed to enhance/improve attainment	7,656	7,135	10,837	Yes
Number of people trained obtaining qualifications	770	853	862	Yes
Number of training weeks	19,659	59,941	60,157	Yes
Number of people trained obtaining jobs	410	331	323	No
Number of those who were formerly unemployed	410	331	323	No
Number of unemployed people entering self employment	120	120	178	Yes
Number from disadvantaged groups being targeted who obtain a job	60	23		Complementary project, Main Training unable to record figures.
Number of new business start-ups	120	120	204	Yes
Area of new business/commercial floorspace (sqm)	1,500	1,500	1,350	No – 1,350 represents work at
Area of improved business/commercial floorspace (sqm)	11,000	3,000	3,467	Yes
Number of new businesses	120	120	223	Yes
Number surviving for 52 weeks	105	103	177	Yes
Number surviving for 78 weeks	85	85	137	Yes
Number of businesses advised	350	361	633	Yes

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Number of private sector dwellings completed	190	180	343	Yes
Number of private sector dwellings improved	3,500	320	457	Yes
Number of Housing Association dwellings completed	20	20	20	Yes
Dwellings benefiting from reduced maintenance costs		500	186	No – Priorities of Home 2000 project altered.
Total number of persons (beneficiaries of community safety initiatives)	2,700	3,247	3,557	Yes
Of which are aged 60+	270	270	917	Yes
Of whom are women	1,350	1,350	1,523	Yes
Number of dwellings where security is upgraded		273	216	No – Priorities of Home 2000 project altered.
Number of commercial buildings where security is upgraded	9	10	25	Yes
Number of community safety initiatives	1	8	8	Yes
Number of youth crime prevention initiatives	1	11	11	Yes
Numbers attending youth crime prevention initiatives	160	1,000	3,346	Yes
Hectares of land improved/reclaimed/ serviced for development	30	30	40	Yes
Kilometres of new road built		0.6	0.6	Yes
Number of waste management recycling schemes	1	1	1	Yes
Number of people given access to new health opportunities/facilities		250	2,577	Yes
Number of people given access to new sport opportunities/facilities	31,000	31,000	31,000	Yes
Number of people given access to new cultural opportunities/facilities	31,000	40,420	38,886	No – impact of losing SDDC Arts Development Officer
No. of new health facilities		6	22	Yes

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Number of new sports facilities	1	3	2	No – Administrative figure error.
No. of new cultural facilities	1	1	1	Yes
Number of new community cultural facilities improved		2	2	Yes
Number of voluntary organisations supported wholly or in part by the Challenge Fund		99	150	Yes
Number of community groups supported wholly or in part by the Challenge Fund	25	77	96	Yes
Number of individuals employed in vol. work		202	400	Yes
Number of capacity building initiatives		2	3	Yes
Total SRB Challenge Fund spend	£3,342,000	£3,342,000	£3,342,000	Yes
Total other public spend	£5,918,000	£6,200,821	£7,107,825	Yes
Total private sector leverage	£16,250,000	£15,329,539	£30,624,000	Yes
Media items	60	196	312	Yes
Events	5	33	46	Yes
Comprehensive environmental improvement scheme	1	2	2	Yes
Best Practice Guide	1	1	1	Yes
Number of young people given access to projects to promote personal and social development	3,000	3,804	7,377	Yes

Summary

As the table above illustrates the scheme met or surpassed virtually all its lifetime output targets. This is true whether one examines the original targets or those set at the time of the Year 6 Delivery Plan. Naturally there have been some amendments and additions to targets over the six-year period of the scheme to reflect changing circumstances, priorities and opportunities. However the final targets were not that far removed from those envisaged originally which is perhaps a comment on the strength, clarity and appropriateness of the scheme's original vision.

Some areas of achievement are worthy of special note. In particular Jobs created and safeguarded have exceeded initial expectations largely through the efforts of the Small Business Support scheme and Environmental Management for Business projects. Similarly the house building on the Forest park site has exceeded expectations. Additionally the scheme has performed very well in terms of providing services for young people through the Youth Information Shop, Family Literacy and Environmental Education projects.

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Financial Performance Review

The tables below outline the schemes financial performance in overall terms, against SRB targets, against public sector targets and against private sector targets.

Overall scheme expenditure

Expenditure	Original Target	Revised Lifetime Target at Year 6	Actual
Total SRB Challenge Fund spend	£3,342,000	£3,342,000	£3,342,000
Total other public spend	£5,918,000	£6,200,821	£7,107,825
Total private sector leverage	£16,250,000	£15,329,539	£30,624,000

SRB Expenditure

Expenditure	Original Target	Revised Lifetime Target at Year 6	Actual
SRB Capital	1,742,500	1,792,229	1,802,921
SRB Revenue	1,440,000	1,390,671	1,379,979
Admin. Cost @ 5%	159,100	159,100	159,100
Total	3,341,600	3,342,000	3,342,000

Private Sector Leverage

Funder Name	Original Target	Year 6 Target	Actual
Developer/Landowner	12,250,000	13,320,000	27,818,000
Local Business	1,149,000	1,277,662	1,408,659
TEC/SDC (private)	85,000	39,760	39,760
Voluntary Sector	50,000	148,393	150,061
Registered Social Landlord	336,000	336,000	612,000
Householders	2,100,000	0	0
DDBV	132,000	0	0
Business Link	25,000	25,000	24,899
Derby Tertiary College/ Stephenson College	18,000	22,914	16,110
Methodist Church		86,300	86,300
Walbrook Housing Association		35,000	35,000
Housing Aid		32,340	32,340
Princes Trust		800	800
Derby University	15,000	5,370	5,370
Miscellaneous			8,330

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Public Sector Leverage

Funder Name	Original Target	Year 6 Target	Actual
Nat. Forest Company	30,000	53,156	20,690
National Forest Tender Scheme	60,000	9,000	77,820
East Midlands Arts		20,000	0
SDDC	802,000	1,102,421	1,063,371
DCC	377,000	235,323	264,601
TEC/SDC (public)	3,785,000	2,747,319	2,754,967
Derbyshire Constabulary	60,000	54,532	54,532
Further Education Funding Council	170,000	25,200	18,585
English Partnerships	200,000	220,052	220,052
Forestry Authority	60,000	10,700	10,700
Housing Corporation	464,000	464,000	846,000
RECHAR		169,948	169,948
ERDF/ (ESF)		1,901	4,989
Health Authority		15,000	12,740
SDDAAT		2,000	2,000
HEES (Energy Efficiency) grants		13,000	28,213
Heritage Lottery Fund		999,990	996,500
Millennium fund		7,279	7,280
Coalfield Regeneration Fund		50,000	
Miscellaneous			7,000

Summary

Subject to audit the SRB Scheme has spent its full allocation of grant and attracted greater leverage than anticipated from both public and private sectors.

The split between SRB capital and revenue expenditure has altered slightly over the scheme's lifetime due to changing needs and priorities. These changes have been discussed and negotiated with emda through both the Delivery plan process and normal communication channels. The flexibility allowed has contributed to the scheme's success and good financial performance. For example amendments have been made with regard to timescales, funding and other original forecasts for both the Forest Park and Sharpes Resource Centre. However at the end of the scheme the Forest Park is up and running and the Sharpes Resource Centre, though not complete, is a much enhanced and improved project sure to have an even greater impact than originally envisaged.

With regard to private sector leverage the scheme has massively over performed. This is largely due to the investment attached to the housing development on the Forest Park, which has exceeded all expectations. This investment was rightly seen as a significant element of the original bid and one reason the bid was successful. Also worthy of note is the increased input of the voluntary sector and the contribution of the Methodist Church to the Youth Information Shop.

With regard to the public sector it is worth noting the impact of the National Forest and the significant contribution of the Heritage Lottery Fund.

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Forward Strategy Review

Introduction

In Year 5 the SRB Board undertook a comprehensive review of the Scheme's Forward Strategy. Previously, although forward planning had been integral to the Scheme's progress an exit strategy had not been fully detailed and documented. The review therefore established the key principle of the strategy, namely "to sustain and enhance the impact of the scheme and retain new ways of working in partnership", identified key tasks and translated these into an Action Plan and Project Summary Schedule.

As originally envisaged the Action Plan and Project Summary Schedule then became dynamic working documents used for monitoring and review purposes. Detailed below are amended and updated versions for the purpose of this report.

Action Plan

TASK	ACTION
Determine action needed to maintain the benefits achieved within the scheme period	SRB Board has agreed to meet for a year beyond life of scheme and support future partnership working in the district.
Undertake a Review of Progress towards the original vision and objectives and an assessment of outputs and their impact. This should help identify remaining needs and opportunities.	Final report prepared for EMDA and September 2002 Board meeting. Await information from University of Cambridge National Evaluation of SRB.
Broad examination of the wider regeneration context.	Incorporated into forward strategy and future partnership working discussions at Board meetings particularly with relation to the emerging Local Strategic Partnership (LSP) and Sub-regional Strategic Partnership (SSP).
Analyse the mechanisms for completing and/or continuing regeneration activities - the Partnership, the SRB Board, community and business development.	Regular SRB Board agenda item. Awaiting SDDC lead on formation of a Local Strategic Partnership, which is scheduled for early October.
Review bodies in organisational structure.	SRB Board constitutional review undertaken. Need for changes in successor partnership recognised as part of debate around formation of LSPs and SSPs

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TASK	ACTION
<p>Identify monitoring and evaluation and financial responsibilities after scheme end.</p>	
<p>Monitoring and Evaluation</p>	<p>Partnership Development Officer (PDO) to compile Final Report and monitoring information for emda. Due to lack of resources no formal evaluation other than that of Cambridge University on behalf of DETR scheduled.</p>
<p>Financial Monitoring</p>	<p>PDO and local authority have maintained Capital Assets Register and Income Register, processed final and late claims and payments, maintained files, databases and expenditure records and scheduled a final audit.</p>
<p>Identify projects requiring ongoing capital or revenue funding and prepare a timetable to ensure that the necessary funding commitment is secured within the scheme period.</p>	<p>Initial assessments made, schedule collated and progress reported regularly on individual project forward strategies Current position as reported in Project Summary Schedule. Overall funding and support committed for those projects originally identified as requiring that.</p>
<p>Disseminate good practice</p>	<p>Best Practice Guide for Forest Park for produced and distributed Celebration event held in September 2001.</p>
<p>Identify local resources to sustain the regeneration.</p>	<p>Forward Strategy Project Summary Schedule collated and progress reported regularly to Board.</p>
<p>Consider the most effective means of disseminating information during the end of the scheme and beyond.</p>	<p>Marketing and Promotion project extended into final year in order to continue projects such as newsletter and web site. Marketing needs to be considered by LSP</p>

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TASK	ACTION
Retain Key Staff	
Accountable Body	Community Regeneration Officer post deleted but responsibility for post scheme requirements and potential LSP support included in PDO post.
Partners	Key staff retained within partner organisations.
Identify links with other projects/schemes in order to effect economies of scale.	Successful Capital Fund bid made and implemented, complementing and adding value to the work of the SRB scheme. Area of work for future LSP.

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Project Summary Schedule

Project codes

CRF - capital or revenue projects designed to have a finite life and end within the scheme period.

CC - capital projects with ongoing costs

CR - capital projects with ongoing revenue costs

RS - projects needing revenue funding for a further period but which have the capacity to become self-financing

RR - revenue projects that do not have the capacity to become self-financing and need ongoing revenue support from main programmes or sponsorship

I - Income generating projects self-financing within the period of the scheme

Strategic Objective and Project	Project Code	Current Position
<p>I To enhance the employment prospects, education and skills of local people particularly the young and those at a disadvantage, and promote equality of opportunity.</p>		
<p>Family Literacy Project</p>	CRF/RR	<p>Project originally seen as a fixed term demonstration project with possibility of securing additional funding dependant on quantifiable project success. Following evaluation from the Project Manager the project is continuing in a slightly altered format and covering the whole of South Derbyshire.</p>
<p>Business Management Training</p> <p>Project to be reviewed and assessed. Possible an FE College will continue provision subject to FEFC funding.</p>	CRF/RR	<p>Project funding finished but Stephenson College continuing support for existing students. Awaiting copy of review and evaluation report. As a result of project the college is offering more management level training through LSC and ESF and less supervisory level training. However other funding sources tend to be offering support for basic skills and entry level training.</p>
<p>Service Sector Training</p>	CRF	<p>SRB Customer service training package still available for use.</p> <p>Business Development Team at Swadlincote Centre for Guidance and Learning to develop a range of training and development options for local businesses. The facilities now have Learn Direct status.</p>

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Strategic Objective and Project	Project Code	Current Position
1 Main Training Complementary Project.	CRF	Swadlincote Centre for Guidance and Learning is now managed by a Partnership including DCC and Burton and Stephenson Colleges. It has recently received a large grant from the CRT to improve facilities and meet business and curriculum development targets. It offers a wider curriculum than previously but has less emphasis on careers which is reflected in the new Learning Centre name.
Environmental Education	RR	Originally intended that the project worker would develop a district wide brief overseeing site specific work at the Forest Park, Rosliston and other sites. Envisaged that sessions would be self-financing and the Council would support the costs of the worker. Strategy in place, additional revenue funding secured for 2 years beyond the scheme life via sponsorship from Rolls Royce. Sharpe's Trust are now also actively engaged in securing the future of the project. Also envisaged that voluntary groups set up would continue beyond SRB funding.

Strategic Objective and Project	Project Code	Current Position
2 To encourage sustainable economic growth and wealth creation by improving the competitiveness of the local economy, including support for new and existing businesses.		
Town Centre Facelift Scheme	CRF	Heritage Economic Regeneration Scheme in place. This facelift scheme is set for 3 years with a budget of £50,000 targeted at town centre buildings of historical merit.
Small Business Support Scheme	CRF/RR	The Chamber will provide counselling and other services for businesses (including loan support) in the district using GHBC as a base.
Managed Workspaces	CR	The units will continue to be managed by SDDC. Management of the business centre at the site has been transferred to the Chamber. (see above)

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Strategic Objective and Project	Project Code	Current Position
2 Environmental Management for Business	CRF/RR	Environmental network clubs established as part of project to be used to engage businesses around issues. The Chamber are looking for alternative sources of funding including Landfill tax and CRT.
Marketing and Promotion	CRF	Marketing and promotion is a potential consideration for any future partnership.
Industrial Facelift Scheme	CRF/RR	GEV have contacted EMDA with a view to securing additional funding for continuation and expansion of scheme in the area as demand has gathered momentum. Other elements of exit strategy originally identified included continuation of Estate residents' fora, using completed projects as models and availability of 'masterplans' for various localities. These elements form part of the requirements for ongoing funding. Future maintenance of improved sites is to be undertaken by grant assisted partners.
Life in the Town Centre	CR	Town Centre Forum to continue beyond life of project and use Town Centre Strategy to inform it's future role. Upgraded street lighting maintenance costs to be met by Derbyshire County Council. Landscaped area and toilets future maintenance is the District Council's responsibility.

Strategic Objective and Project	Project Code	Current Position
3 To protect and improve the environment and infrastructure and promote good design.		
Forest Park	CR	Ongoing maintenance and further development of the site being undertaken by SDDC
Composting Project	CRF	SRB funding finished in Year 3. SRB finance was primarily used for promotion and development of the project. Since then the scheme has been extended into further areas and it is intended to extend the scheme to a further 16,000 properties over the next 4 years

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Strategic Objective and Project	Project Code	Current Position
3 Industrial Sculpture	CR	Maintenance of bench picked up by SDDC
Enterprise Trail	CR	Additional features part of general Forest Park site development by SDDC.
The Woodville Gateway	CRF	Kiln repairs estimated to last for 60/70 years with minimal maintenance which would be responsibility of owner. Clock garage work also robust. Clock has extended warranty of 10 years. All future maintenance the responsibility of Kwik Fit or their successors.
Strategic Objective and Project	Project Code	Current Position
4 To improve housing and housing conditions for local people through physical improvements, better maintenance, improved management and greater choice and diversity.		
Low cost and social housing	CRF	Houses built.
Private Sector Housing		Houses built.
Home 2000	CRF	Original aim to improve inter agency working on housing and health issues. Partnership working has improved and additional funds already been secured through the Care and Repair Agency partnership. Mainstream grants to be targeted to most needy areas within the urban core. Equity Release scheme to be piloted by SDDC in 2002/3. Project manager also exploring potential use of Compulsory Purchase Orders and “handyman” scheme.
Strategic Objective and Project	Project Code	Current Position
6 To tackle crime and improve community safety		
Community Safety Support Scheme	CRF	Work of project taken over and greatly expanded by the Crime and Disorder Partnership. Project equipment has been passed on appropriately

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Strategic Objective and Project	Project Code	Current Position
7 To enhance the quality of life of local people, including their health, cultural and sports opportunities.		
Youth Information Shop	RR	Project now part of County Council mainstream youth service. The detail of the project's relation to the Derbyshire Connexions Service is still developing. The SRB steering group continue to meet to assist this process.
Sharpe's Resource Centre	CR	Building work is well underway and generally the Trust is on target with all milestones set out in its business plan. It continues to work towards becoming self-supporting alongside the guaranteed 10 years revenue support from the District Council.
Community Chest	CRF/RR	No local replacement fund.
Volunteer Befriending Scheme	CRF/RR	Project still operational. CVS looking to make funding bids to strengthen and expand the existing scheme.
Youth Needs Survey and Media projects	CRF	Successor project Access for Youth (funded by SRB 6 Making the Links scheme) making progress on developing a young peoples web site and other related projects designed to give local young people a voice.

Summary

Good progress has been made on virtually all the key tasks identified in the Forward Strategy Action Plan. This was achieved through regular reports, reviews and discussions at Contingency Planning Group and full Board level plus monitoring and support at project level via quarterly returns and Steering Group meetings.

One of the key successes is that all the projects originally identified as requiring ongoing revenue support have managed to secure this support for at least the immediate future. In addition some projects that were expected to have a finite life have been evaluated by lead partners and considered to warrant either direct financial support or officer support in seeking other funding.

Another positive outcome is that the Accountable Body has been able to secure the human resources to support the post scheme management and administration requirements for the Partnership. Similarly other partners have managed to retain previously SRB funded staff within their organisations.

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The major frustration for partners, at least in the short term, is likely to be a potential loss of momentum in terms of partnership working since the scheme ended. The SRB Board has agreed to meet for a year after the scheme ends in order to oversee the exit strategy and any other requirements but key stakeholders were hoping that a new Local Strategic Partnership would emerge that would build on the experience and successful track record of the Made in Swadlincote Partnership and embrace and attract new partners, goals and ways of working. Progress is being made with a training and planning event scheduled for early October but this may be too late to capitalise on the scheme's celebration event and other marketing initiatives. At the same time the SRB Board has acknowledged that the context both locally and nationally in relation to regeneration and partnership working has changed since the Made in Swadlincote Partnership was formed and that new thinking and action is required.

Again, with the benefit of hindsight it might have been advantageous for the Partnership to have allocated early on, resources that could have fully evaluated the scheme and supported some masterplanning for the future including reviewing and progressing partnership working.

Another area of the exit strategy where ideally progress could be further on is the Forest Park. Although the maintenance and development of the site are the responsibility of the District Council the Partnership's vision of a fully developed site linked to other National Forest and green sites is likely to be beyond the resources of the Council on its own at least in the short term. It may be that this vision is taken on as a goal by the new local strategic partnership when it is formed.