

## Annexe A

### Notes of the Forward Strategy Meeting for Etwall Leisure Centre held on 14<sup>th</sup> February 2003 at the Leisure Centre

#### 1. Present

Michael Crane	Head, John Port School
Frank Briggs	Deputy Head, John Port School
Graham Cole	Head of Finance, John Port School
Kath Bussell	Community Group
Angela Wedgbury	Community Group
Steve Wright	Manager, Etwall Leisure Centre
Councillor Mrs Littlejohn	Derbyshire County Council
Councillor Routledge	Derbyshire County Council
Alan Beastall	Derbyshire County Council
Councillor Chris Rose	South Derbyshire District Council
Councillor Bob Southern	South Derbyshire District Council
Councillor Geoff Evens	South Derbyshire District Council
Ian Reid	South Derbyshire District Council
Malcolm Roseburgh	South Derbyshire District Council
Chris Mason	South Derbyshire District Council
John Hansed	South Derbyshire District Council

Apologies were received from Councillor John Lemmon and Kevin Stackhouse

#### 2. After introductions Ian Reid put forward the following objectives for the meeting

- A common understanding of the history of the project so far
- An understanding of what each stakeholder wants from the project
- An agreed vision
- An outline project plan
- Stakeholder commitment to identified contributions
- Agreement to how to progress the scheme in partnership

#### 3. Chris Mason then presented a background paper regarding the history of the project so far.

#### 4. Each party present was then asked to define what they wanted from the project.

The results were as follows

John Port School

- Sports Hall suitable for six badminton courts (primary requirement)
- First rate sports facility

- Multi-use games area (MUGA) for community use (preferably floodlit)
- To be a community facility

#### Community Group

- Wet side facility, preferably with a teaching pool and a flume if possible (primary requirement)
- Sports Hall (primary requirement)
- All weather pitch (primary requirement)
- Fitness suite
- Meeting Rooms
- Youth / Crèche facilities
- After school club
- Some tangible progress

#### County Council

- Right triggers met in regard to educational needs assessment
- National Curriculum requirements of primary schools
- Solution to the existing facility

#### South Derbyshire District Council

Needs met of expanding population, especially in North West area

Focal point for wider area, possibly beyond leisure provision

Promotion

Replacement of current relatively poor facility

5. Those present then undertook a SWOT analysis in two groups in relation to the current proposal and the identified needs of the parties. The combined results were as follows

#### 5.1 Strengths

- Existing partnership and expertise of the partners
- Common understanding
- Location in place, site an existing focal point with certainty and longevity
- Established sporting infrastructure
- Community support and commitment
- Compelling and identified need with population growth
- Good communications
- Network – travel time
- Broader remit of priorities
- Existing funding commitments

#### 5.2 Weaknesses

- Key funders do not recognise compelling need e.g. FPM
- Funding Gap / Shortfall
- Lack of identified funding streams
- Lack of engagement of key partners
- Lack of political will

- Slipping community support
- Conflict in terms of vision
- Lack of firm base to build
- Lack of project name for promotion purposes

### 5.3 Opportunities

- Private sponsorship
- Creation of a “centre of excellence” PFI
- Scope for development of site
- Scope for development of surrounding area (Section 106 Monies)
- External funding opportunities (lottery, Football Foundation. Landfill tax)
- School expansion monies
- Private monies (SLM)

### 5.4 Threats

- Sustainability of current facility and its failure to meet modern expectations
- Lack of facilities to match growing population.
- Increased social problems
- Building closure
- Time-span for community support 2005
- Going it alone by parties
- Competition from new private sector facilities

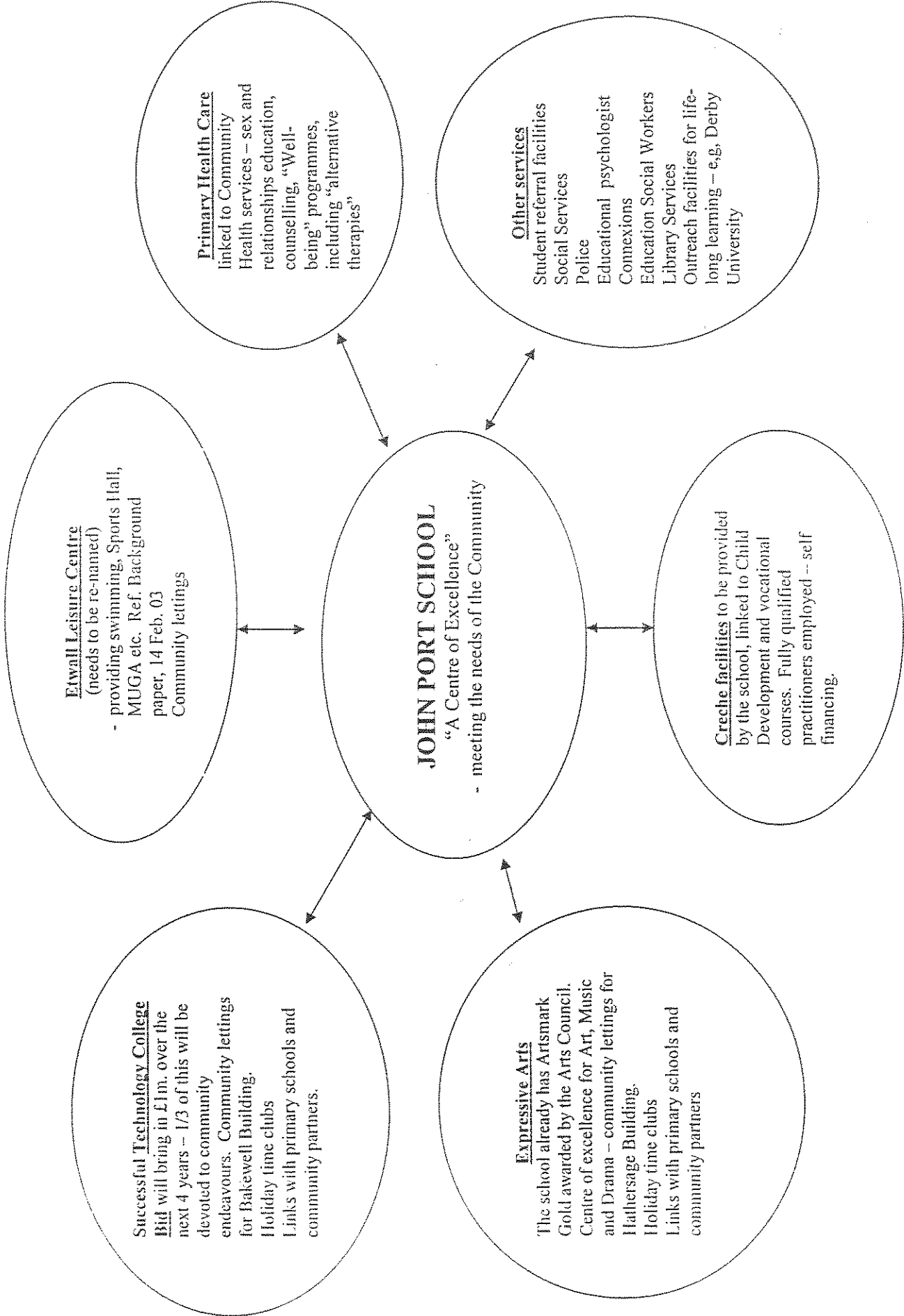
### 6. Next actions

It was agreed that sufficient strengths had been identified to justify continuing with the current proposal in relation to the needs of the parties. After further short discussion it was agreed that the next step should be to try and engage other key and senior players in a meeting to seek their active commitment to the project. A list of contacts was discussed and was recorded by Michael Crane who offered that John Port School would prepare a short document, containing hard facts relating to the project with its vision as a central theme. This would be shared with the parties present and, after agreement, Michael Crane would use it to contact and engage those mentioned.

## ANNEXE B.

### FUNDING POSSIBILITIES

Etwall Leisure Centre	[Ref: Forward Strategy papers 14/02/03] [Forward strategy notes 4/03/03]
Section 106 arrangements	Hilton and possible development at Willington - development and infra-structure funding.
Technology College status for John Port School	Funding will come "on stream" by September, 2003 - approximately £1 million over 4 years. Development Plan includes primary schools, partner organisations, community development in ICT.
P.F.I. initiatives	for "new build". Derbyshire has experience of such initiatives. The school has serious capacity issues.
DfES capital investment	"Building Schools for the Future". DfES document 0134/2003 – strategic capital investment i.e. "investment that looks in a systematic way at all secondary provision in an area, and is led by a clear educational vision for local provision, taking all local needs, aspirations and social and economic factors into consideration" (p.7)  "Achieving greater community use of school's learning and sports facilities and, where possible, co-locating other services such as health, childcare or neighbourhood renewal, can be complex. The strategic planning necessary to renew the secondary school estate will provide an opportunity to plan and draw in funding from other sources for these important wider needs and services" (p.8)
Private sponsorship	We need to be very pro-active in promoting our vision. Building firms and Toyota, for example, may be interested in providing funding for a particular initiative.



**Etwell Leisure Centre**  
(needs to be re-named)  
- providing swimming, Sports Hall, MUGA etc. Ref. Background paper, 14 Feb. 03  
Community lettings

**Successful Technology College**  
Bid will bring in £1m. over the next 4 years - 1/3 of this will be devoted to community endeavours. Community lettings for Bakewell Building.  
Holiday time clubs  
Links with primary schools and community partners.

**Primary Health Care**  
linked to Community Health services - sex and relationships education, counselling, "Well-being" programmes, including "alternative therapies"

**JOHN PORT SCHOOL**  
"A Centre of Excellence"  
- meeting the needs of the Community

**Expressive Arts**  
The school already has Artsmark Gold awarded by the Arts Council. Centre of excellence for Art, Music and Drama - community lettings for Hathersage Building.  
Holiday time clubs  
Links with primary schools and community partners

**Other services**  
Student referral facilities  
Social Services  
Police  
Educational psychologist  
Connexions  
Education Social Workers  
Library Services  
Outreach facilities for life-long learning - e.g. Derby University

**Creche facilities** to be provided by the school, linked to Child Development and vocational courses. Fully qualified practitioners employed -- self financing.

