Date	ACTION
9th Sept	Chief Finance Officer issues general briefing and guidance to
2011	service and budget managers to complete base budget for 2012/13,
2011	including a review of fees and charges.
6 <sup>th</sup> Oct 2011	Budget Holder workshop and training session.
0 0012011	Budget Holder workshop and training session.
20 <sup>th</sup> Oct	Finance and Management Committee consider updated Medium-
2011	Term Financial Plan.
21 <sup>st</sup> Oct	Detailed figures and first draft of budget.
2011	
2 <sup>nd</sup> Nov	Figures refined and second draft of budget prepared.
2011	
7 <sup>th</sup> Nov	Guidance and forms circulated to Parish Clerks requesting
2011	proposed precepts and analysis of concurrent expenses for
	2012/13.
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9 <sup>th</sup> Nov	Final base budgets completed and submitted for Chief Officer sign
2011	off.
30 <sup>th</sup> Nov	Base budgets scrutinised and final consolidated budget completed.
2011	
1 <sup>st</sup> Dec	Finance and Management Committee consider half-yearly financial
2011	performance 2011/12.
16 <sup>th</sup> Dec	Detailed hudget englysic completed for individual Deliay
2011	Detailed budget analysis completed for individual Policy Committees.
2011	Committees.
3 <sup>rd</sup> Jan 2012	Environmental and Development Services Committee consider base
0 00112012	budget and spending proposals together with fees and charges.
5 <sup>th</sup> Jan 2012	Housing and Community Services Committee consider base budget and
	spending proposals together with fees and charges.
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12 <sup>th</sup> Jan	Finance and Management Committee consider:
2012	Finance Committee's base budget and spending proposals together
	with fees and charges.
	Approve Consolidated Budget Proposals for 2012/13.
	Approve updated medium-term financial projection and financial
	strategy.
	Approve overall revenue and capital budget proposals for
	consultation.
	Council Tax Base 2012/13 and estimated Collection Fund     Delance 2011/12
	Balance 2011/12.
18 <sup>th</sup> Jan	Overview and Scrutiny Committee consider budget proposals and
2012	financial plans.
13 <sup>th</sup> Jan to	Period for budget proposals and financial position to be reported to
10th Feb	Area Meetings, Parish Forum and other Community Groups.
2012	
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Date	ACTION
23 <sup>rd</sup> Jan 2012	Finance and Management Committee consult with Business Community, Partners and Voluntary Bodies.
2 <sup>nd</sup> Feb 2012	Housing and Community Services Committee consider the Housing Revenue Account (HRA) Base Budget and Business Plan for Self- Financing together with rent policy and proposed rent level for 2012/13.
8 <sup>th</sup> Feb 2012	<ul> <li>Overview and Scrutiny Committee consider:</li> <li>Stakeholder's views following consultation.</li> <li>Final assessment of budget proposals and financial position.</li> </ul>
14 <sup>th</sup> Feb 2012	<ul> <li>Finance &amp; Management Committee consider:</li> <li>Updated financial performance 2011/12.</li> <li>Report from Overview and Scrutiny Committee.</li> <li>Final budget proposals and medium term spending plans.</li> <li>Proposed Treasury Management Strategy 2012/13.</li> <li>Agree overall budget proposals for 2012/13 for submission to Council.</li> <li>Recommend Council Tax for 2012/13.</li> </ul>
27 <sup>th</sup> Feb 2012	<ul> <li>Full Council</li> <li>Set budget and council tax levels for 2012/13.</li> <li>Approve final Treasury Management Strategy under HRA Self- Financing.</li> </ul>