

South Derbyshire District Council

# Climate and Environment Action Plan 2021-30



## Executive Summary.

This Climate and Environment Action Plan is in response to the Council's Climate and Environment Strategy and their aspiration to achieve carbon neutral by 2030 across the Council controlled (in-house) operational activities. It also aims to work with partners to deliver carbon neutrality across South Derbyshire area (District-wide) before the UK Government's carbon zero target of 2050.

The initial part of this plan focuses on estimating of the Council's carbon **emission baselines**, based on the 2018/19 levels that result from Council-controlled activities (in-house emissions) and secondly resulting from the industrial, commercial, domestic and transport activities across the South Derbyshire area (District-wide emissions). The Council **in-house** annual emission baseline is estimated at **2,500 tCO<sub>2</sub>e** and the **District-wide** emission baseline is estimated at **695,100 tCO<sub>2</sub>e**.

The second part of this Climate and Environment Action Plan is to develop carbon mitigation, adaption, and offsetting actions across all the Council Services that will reduce the carbon emissions to the target levels to meet the Council's Climate Emergency Declaration commitments. The three categories of decarbonisation actions detailed in this plan are:

**Actions Taken (2019/20)** – the decarbonisation actions already taken by the Council.

**Transformative Actions (2021/30)** - 80% of the carbon emissions resulting from Council in-house activities are from four high emission sources that require significant high-cost Transformative Actions to tackle this high level of emissions.

**Service Plan Actions (2021/22)** – these actions predominately support, influence and lead to behaviour change across both in-house and District-wide activities resulting in smaller carbon emission reductions.

One of the major challenges is the cost of these actions, especially Transformative Actions that will deliver most of the carbon neutral journey to 2030. The indicative cumulative decarbonisation costs for all in-house actions over and above 'business as usual' expense is estimated to be between **£5.8 and £7 million**.

The indicative financial cost to the Council for reducing the District-wide emissions over the longer timeframe to 2050 is much smaller in comparison, although it is estimated that a total of **5,000 hours** of employee time will be required to deliver the current District-wide actions.

The reduction of carbon emissions resulting from these actions is illustrated by the **Carbon Road Map**. This maps the Council's journey to carbon neutral by 2030 provided the annual Service Plans and the Transformative Actions are delivered in the timeframe suggested.

The decarbonisation of the **Council Housing Stock** requires specific mention as a big carbon emission source. For the purposes of this Climate and Environment Action Plan it lies outside of the in-house or District-wide carbon emission categories and the decarbonisation actions are a stand-alone Council project that is high-cost and will be ongoing until 2050.

The Council's delivery of carbon reduction and neutrality will rely heavily on the UK Government investment, funding, and support. One of the main objectives of this Climate and Environment Action Plan is to ensure that all the Service and Transformative actions are worked into '**ready-made**' decarbonisation plans ensuring the Council is prepared for when Government funding opportunities become available.

## Table of Contents.

South Derbyshire District Council.....	1
Executive Summary.....	2
1. Introduction.....	4
2. Council Climate and Environment Aspiration. ....	4
3. Action Plan Objectives.....	4
4. Carbon Emissions Reporting .....	5
4.1 Emissions resulting from Council In-house activities. ....	5
4.2 Emissions resulting from South Derbyshire District-wide activities.....	6
4.3 Comparisons of Emissions from across other Derbyshire Councils .....	7
5. Reducing carbon emissions – Decarbonisation Actions.....	8
5.1 Typical Decarbonisation Actions.....	8
5.2 Indicative costs of decarbonisation actions – decarbonisation cost.....	8
5.3 Co–benefits of decarbonisation actions. ....	9
6. Council In-house actions to achieve Carbon Neutral.....	10
6.1 Actions Taken (2019/20). ....	10
6.2. Transformation Actions 2021/30.....	14
6.3 Council In-house Service Plan Actions 2021/30.....	12
6.4 Council Carbon Reduction Road Map.....	13
7. Council District-wide actions to reduce carbon emissions.....	15
7.1 Derbyshire County Council actions - Derbyshire County-wide strategies.....	15
7.2 Council District-wide Service Plan Actions 2021/22.....	16
8. Performance Management of Climate and Environment Action Plan .....	17
9. Version Control .....	18
Appendix.....	19
1. Carbon Emissions by Council building location.	
2. Transformation Plans 2021/30	
3. In-house and district-wide Service Plan Actions 2021/30 by Service.	
4. Council Carbon Reduction Roadmap Calculator.	

## 1. Introduction.

This Climate and Environmental Action Plan outlines South Derbyshire District Council's (SDDC) actions to deliver the aspirations of the South Derbyshire Climate and Environment Strategy (STEMS-07-ST2) and the SDDC's Climate Emergency Declaration of 2019.

The Plan is intended as a working document that enables the Council to have fully prepared decarbonisation plans that are updated on a yearly basis to incorporate ongoing UK government strategy around the green economy growth, technology advances and to ensure SDDC is prepared for any decarbonisation funding opportunities that support the cost of delivering carbon neutrality.

The aspiration to become a carbon neutral Council by 2030 and a carbon zero District before the UK Governments 2050 target will require significant reduction in carbon emissions. The SDDC has two distinct and separate roles to play in this decarbonisation aspiration:

1. To identify and reduce carbon emissions that result from the activities directly and indirectly caused from ongoing Council-controlled operational activities, called Council **in-house** emissions.
2. To use the SDDC's influence to support the whole community and business sectors to reduce their own carbon footprint and carbon emissions across the whole South Derbyshire District, called SDDC **District-wide** emissions.

## 2. Council Climate and Environment Aspiration.

On 27<sup>th</sup> June 2019, the Council declared a Climate Emergency and made a commitment to strive to make SDDC carbon neutral by 2030 and achieve carbon neutrality before the Government target of 2050.

## 3. Action Plan Objectives.

From the aspiration, the SDDC Climate and Environmental Action Plan has the following objectives:

- To continually improve the monitoring and reporting of carbon emissions that result from both the Council-controlled activities (in-house) and those across the South Derbyshire area (District-wide).
- To deliver actions through annual Corporate Plan, Service Plans and Business Transformation Plans that enables SDDC to achieve carbon neutral by 2030 by reducing the emissions resulting from the council-controlled operational activities (in-house actions).
- To deliver actions through annual Corporate Plan, Service Plans and Business Transformation Plans that lead and supports carbon emission reduction across the whole of the South Derbyshire region (District-wide actions).

## 4. Carbon Emissions Reporting

The reporting of carbon emissions data resulting from both in-house and District-wide activities are a critical part of Climate and Environment action planning and performance monitoring.

This plan uses **tonnes of carbon dioxide equivalent (tCO<sub>2</sub>e)** as the measure and the current levels of carbon emissions that result from in-house and District-wide activities. The estimation of in-house emissions is based on the regular monitoring of emission sources across all Council owned property and fleet vehicles. The District-wide emissions are based on UK Government statistics from the Department of Business, Energy, and Industrial Strategy (BEIS, 2018) that measures historic emissions data from the key sectors across the District. For the purposes of this plan, the 2018/19 emission data form the **emission baseline**, from which any emission reductions resulting from the decarbonising action selected are based on.

### 4.1 Emissions resulting from Council In-house activities.

In line with the BEIS (2020) guidance on carbon emission reporting, the emissions are divided into three categories, Scope 1, 2 and 3 as described below.

Category	Description	Example data used in this analysis
<b>Scope 1</b>	Emissions that the Council is directly responsible for.	<ul style="list-style-type: none"> <li>Metered heat (gas) data for buildings where SDDC pay the heating bills.</li> <li>Mileage for SDDC-owned vehicle fleet and pool cars along with vehicle make/model and age.</li> </ul>
<b>Scope 2</b>	Indirect emissions that the Council has some control over.	<ul style="list-style-type: none"> <li>Metered electricity data for buildings where SDDC pay the electricity bills.</li> <li>Employee business mileage.</li> </ul>
<b>Scope 3</b>	Indirect emissions that the Council has no direct control over but can exert an influence on.	<ul style="list-style-type: none"> <li>Business that supplies goods to SDDC.</li> <li>Metered water use data.</li> <li>*Estimated energy data for the SDDC housing stock.</li> </ul>

\*Estimated energy data for SDDC housing stock is not currently included in the SDDC emissions baseline but is part of the decarbonisation actions detailed to be delivered as part of this Action Plan.

The Council's In-house activities emissions for 2018/19 (Scope 1 & 2) estimates the **emission baseline** as **2,500 tonnes** of carbon dioxide equivalent (tCO<sub>2</sub>e) annually, resulting from the carbon emissions activities from the Council locations shown below:

**Table 1. Council in-house carbon emissions (tCO<sub>2</sub>e) by location (Scope 1 & 2).**

Location	Heat	Refrigerant	Vehicle fuel	Electricity	Total
Greenbank LC	439	230	0	150	<b>819</b>
Enwall LC	162	155	0	66	<b>383</b>
Civic Offices	49	68	134	91	<b>342</b>
Public Buildings	33	0	0	119	<b>152</b>
Rosliston	102	0	0	34	<b>136</b>
Boardman Depot	26	32	588	17	<b>663</b>
Other (waste etc)					<b>6</b>
<b>Total</b>	<b>811</b>	<b>485</b>	<b>722</b>	<b>476</b>	<b>2,500</b>

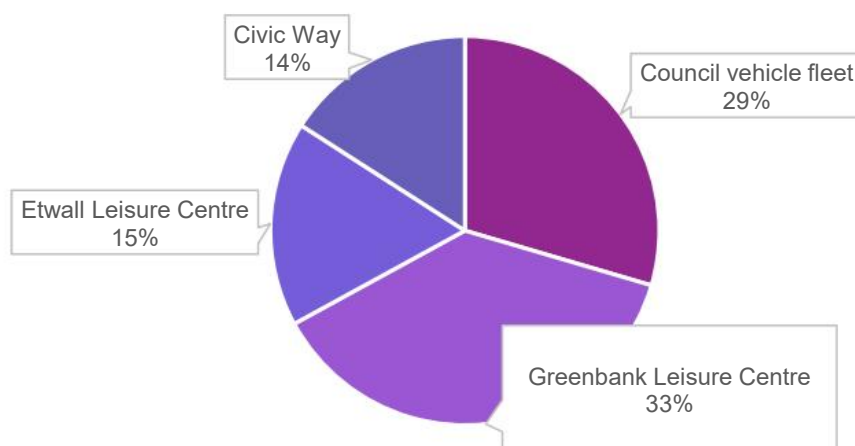
\*Some Scope 3 Council in-house carbon emissions are show in Appendix 1.

Reporting carbon emissions from 'other indirect' (Scope 3) carbon emission sources such as the procurement of goods and services from third party suppliers is still unquantified and currently not included in the Councils emission baseline. It is estimated that these Scope 3 emissions could be as

much as 60% of the Council's total carbon emissions and part of the planned actions for the future is these Scope 3 emissions are identified and monitored.

The two highest carbon emission sectors resulting from the Council's in-house activities are from **heat** (gas) and **vehicle** (petrol and diesel fuel). This results in four specific high emission sources, which in order of magnitude are the **Greenbank Leisure Centre, Council vehicle fleet, Etwall Leisure Centre, and Civic Way Offices**, accounting for 91% of the Councils total 2,500 tCO<sub>2</sub>e emissions.

**Figure 1. High emitting in-house Council locations.**



Identifying these high carbon emitters illustrates the Councils requirement for **Transformative Actions** that will tackle these high emission items.

#### 4.2 Emissions resulting from South Derbyshire Area-wide activities.

The current carbon emissions resulting from District-wide activities across the South Derbyshire are estimated using emissions data from BEIS (2018). The estimated (2018) annual **emissions baseline** for South Derbyshire is **695,100 tCO<sub>2</sub>e** and the main sectors producing these emissions are shown below.

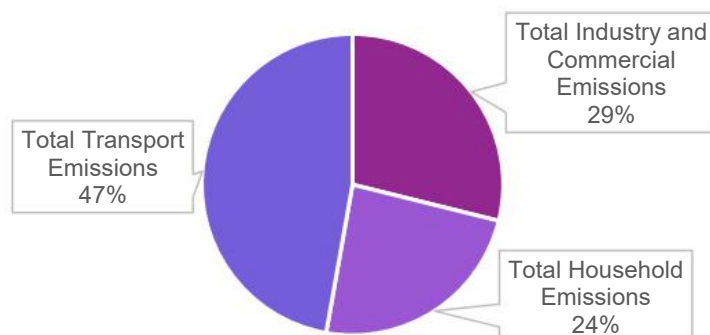
**Table 2. District-wide carbon emissions (ktCO<sub>2</sub>e) by sector.**

District-wide Sector	Carbon emissions (ktCO <sub>2</sub> e)
Road Transport	302.5
Other Transport	30.2
Household heat (gas)	100.9
Household (other)	28.8
Commercial/Industrial heat (gas)	72
Commercial/Industrial heat (other)	36.2
Household electricity	39.1
Commercial/Industrial electricity	84.2
Other	1.2
<b>Total</b>	<b>695.1</b>



These District-wide emissions can be categorised in three main sectors (illustrated below), the highest carbon emissions sector by some margin is **Road Transport**, followed by **Household Energy** and **Commercial/Industrial Energy** categories. In a similar way to Council in-house emissions, identifying these high carbon emitters supports the prioritisation process for the District-wide decarbonisation actions.

**Figure 2. High emitting District-wide Sectors (ktCO2e)**



#### 4.3 Comparisons of Emissions from across other Derbyshire Councils

As a comparison with other Council's District-wide emissions in Derbyshire, Table 3 below shows the BEIS emission comparisons on a per head of population basis.

**Table 3. Comparison between all Derbyshire Councils based on emissions per head.**

Local Authority	Total emissions (ktCO2e)	Population (000's)	Emissions / head
South Derbyshire	695.1	104.5	6.7
North East Derbyshire	516.1	101.1	5.1
High Peak	2,832.9	92.2	30.7
Erewash	549.6	115.5	4.8
Derbyshire Dales	545.8	72.0	7.6
Chesterfield	459.7	104.6	4.4
Bolsover	1,030.1	79.5	13.0
Amber Valley	659.0	126.7	5.2
Derby	1,148.7	257.2	4.5
<b>Derbyshire Total</b>	<b>7,288.3</b>	<b>796.1</b>	<b>9.2</b>

Source: BEIS (2020) based on 2018 data.

South Derbyshire's carbon emissions per head sit in the middle of the comparison league across the County, with the highest emissions coming from the High Peak that are largely due to the high energy usage of its large industrial installations (quarrying). The lowest emissions from Chesterfield resulting from its low transport, industrial and commercial emissions.

## 5. Reducing carbon emissions - Decarbonisation Actions.

The carbon emissions resulting from both Council in-house and South Derbyshire district wide activities as shown above are mainly a product of the Heating, Transport and Electricity sectors. Each of these sectors have typical established decarbonisation actions as detailed below.

### 5.1 Typical Decarbonisation Actions.

**Heat decarbonisation** – To decarbonise heating in buildings, it is necessary to reduce heat through efficiency (data, behaviour, etc), improve the building fabric to reduce heat loss (retrofit measures) and in the longer term all buildings need to switch from gas/oil (fossil fuels) to a low or zero carbon heat technology.

**Transport decarbonisation** – requires a planned replacement of all existing vehicles with low or zero emission vehicles and the development of an appropriate located supporting infrastructure. A key challenge here is heavier trucks, where the current new vehicle technology (electric and hydrogen) is extremely expensive because of its infancy. In addition, vehicle decarbonisation requires reduction in vehicle use and mileage through behavioural change programmes.

**Electricity decarbonisation** – requires the uptake of renewable energy from green utility suppliers or through renewable technology sources. These actions together with behaviour change and smart technology that optimises energy usage will lead to efficiencies. It is expected that the UK national grid will be decarbonised from around 2033 and will be producing electricity from 100% renewable sources, making electrification through the grid carbon zero.

### 5.2 Indicative costs of decarbonisation actions - decarbonisation cost.

The Council's route to carbon neutral through decarbonisation actions will require significant investment and funding. Each decarbonisation actions detailed in this Climate and Environment Action Plan has an indicative cost that is intended to give an overall ball-park figure of the decarbonisation costs but should in no way be used as definitive.

Some of the actions detailed have already been committed to by the Council and are highlighted as such. The costs associated with these committed actions are not included in the overall decarbonisation costs.

Where appropriate costs are allocated to actual carbon reduction actions, a good example of this is the vehicle fleet, where between now and 2030 most of the vehicle fleet will be replaced as part of the SDDC procurement/asset process. The difference in cost between replacing with a diesel vehicle and an Electric vehicle is the **decarbonisation cost** and the indicative figure used to illustrate the cost of carbon neutral.

As with the carbon emissions, the Councils decarbonisation actions are split into in-house actions and District-wide actions. They are a combination of '**Hard**' measures (H) which will lead to predicted carbon emission reductions and '**Soft**' measures (S) that will support behaviour change and engagement with the potential of carbon reduction. Soft (S) actions are recognised by the Committee on Climate Change (CCC, 2019) as being able to deliver emission reductions that average at around 10% of the carbon emissions they are focused on.



### 5.3 Co-benefits of decarbonisation actions.

Most decarbonisation actions have co-benefits, in addition to reducing carbon emissions they can lead to an overall significant reduction of operating costs. In terms of transport this is through the comparative cost of electricity or hydrogen per mile compared to petrol or diesel. Through heating, decarbonisation measures lead to significant efficiencies and reduction of energy used compared to fossil fuel generated heat. This type of co-benefits is noted with each action, but more work is required to quantify the cost savings resulting from decarbonisation.

## 6. Council In-house actions to achieve Carbon Neutral.

The in-house decarbonisation actions to achieve carbon neutral consist of:

### Actions Taken (2019/20)

**Transformative Actions** (2021/30) required to tackle the high carbon emission sources.

**Service Plan Actions** (2021/22) that each Service will deliver on an annual basis to support the Climate and Environment Action Plan.

The summary of all these decarbonisation actions is shown below, more detail of each action by Service is shown in the Appendices.

### 6.1 Actions Taken (2019/20).

In line with its Corporate Climate and Environment Strategy, the Council has already engaged in carbon emission reduction and environmentally sustainable measures as detailed below:

**Table 4. In-house Actions Taken (2019/20).**

Theme	Actions already started.
Heat	Accessing and administering Green Home Grants to support retrofitting private homes. Delivering an on-line low carbon homes event to engage businesses with retrofit opportunities. Ongoing limited retrofit of Council owned commercial property on tenancy renewal.
Transport	EV charging points (18) – funding and implementing in public car parks. Implementing a Staff Travel Plan to change behaviour and reduce grey mileage. Providing technology for mobile/home working for Council employees. Promoting Environment week (2019) to promote walking/cycling to work. Securing a low emission pool car partnership with NHS Derbyshire. Purchasing and Electric utility vehicle for Rosliston. Implementing a Fleet tracker on new HGV waste vehicles to reduce fuel consumption. Delivering a Sustainable Delph day (2019) – open event to promote electric bikes and EV's.
Electricity	Securing a Corporate Green Tariff across all Council buildings (excepting Leisure Centres). Fitting LED's at Greenbank and Etwall Leisure Centres. Implementing behavioural change measures to reduce energy (heating, electricity, and water). Installing a Biomass and Thermal Solar plant at Rosliston.
Natural Environment.	Delivering a Carbon awareness briefing to Councillors. Delivering Environmental training for all Council employees (mandated) and offered to Councillors. Promoting Biodiversity week – actively engaging employees' involvement in nature, biodiversity, and environmental sustainability. Promoting World environment day (2020) - Social media campaign to raise awareness of environmental sustainability. Delivering Community Tree Planting – free tree scheme to grow native species. Implementing a wildflower planting pilot at four locations across the District. Engaging local energy partnerships to support climate change action for parish councils.
Others	Installing a water filtration system to reduce 'other' emissions at Greenbank Leisure Centre. Consolidating water suppliers to negotiate usage reduction and efficiency data. Developing a Waste hub initiative in Civic Offices to reduce waste and increase recycling awareness.

### 6.2 Transformation Actions 2021/30.

As shown in Fig.1 the carbon emissions from Civic Offices, Greenbank and Etwall Leisure Centres and the Council vehicle fleet contribute to 91% of the total in-house carbon emissions. These high emitters require significant and high-cost decarbonisation actions and will require specific transformational project management to deliver. In addition to the above the decarbonisation of Rosliston Forestry Centre, Boardman Depot and the Council Housing Stock are included as Transformation Actions because of their size, cost, and complexity.

**Table 5. Transformation Actions 2021/30.**

Committed Actions – costs included in existing Service Budget				Uncommitted Actions – costs unallocated.					
H – hard measures that lead to direct carbon emission reduction.				S – soft measures that will create opportunities or behaviours that will reduce emissions.					
Action Ref.	Decarbonisation Actions.	Total Indicative £Cost of Action	Decarbon £cost of Action	Hours	Current tCO <sub>2</sub> e	tCO <sub>2</sub> e Reduction	Start	Finish	Co-benefit
T1	H – Carbon Neutral Civic Hub 1. Retrofit of existing Civic Way. 2. Energy efficient new build design.	1. £2m-£3m 2. £6 m-£8m	1. £1.2m - £1.8m 2. £2.4m - £3.2m	0	208	208	2024	2030	Reduce energy
T2	H – Carbon Neutral Greenbank Leisure Centre · Energy efficient retrofit. · Renewable energy source.	£750k	£750k	0	589	589	2024	2030	Reduce energy
T3	H – Carbon Neutral Etwall Leisure Centre · Energy efficient retrofit. · Renewable energy source.	£280k	£280k	0	228	228	2024	2030	Reduce energy
T4	H – Decarbonisation of Council Vehicle Fleet								
T4A	A. Boardman Depot Waste Fleet o EV replacement of small vans. (38) o EV/Hydrogen replacement of trucks (13)	£1.3m £5.2m	£325k £2.6m						
T4B	B. Housing Fleet o EV replacement of small vans. (13)	£422k	£110.5k	0	722	722	2021	2030	Reduce fuel costs
T4C	C. Other Fleet. o Other small vans. (6)	£204k	£51k						
T5	H - Carbon neutral infrastructure for Boardman Depot o Renewable energy source - heating o Installation of Hydrogen/EV infrastructure o Potential Depot relocation	£200k £120k £1m plus?	£200k £120k £1m plus?	0	75	75	2021	2030	Reduce energy Reduce fuel
T6	H - Carbon neutral infrastructure at Rosliston o Biomass repair or replace o Renewable energy for site	£117k £?	0 £?	0 0	102 36	102 36	2024 2024	2030 2030	Reduce energy
	T1 to T6 Transformative Totals.	£10m-£15m	£5.6m - £6.8m		2,500	2,020	2021	2030	N/A
T7*	H - Develop a programme to decarbonise housing stock	£43m	tbc	0	8,000*	tbc	2021	2050	Reduce energy
T8*	H - Develop a programme to decarbonise worst performing housing stock	£3m	tbc	0	1,200*	tbc	2021	2050	Reduce energy

**Collectively the 6 Transformation Actions (excluding the two relating to Council Housing Stock) have an indicative decarbonisation cost in the range of £5.6m to £6.8m and would reduce the annual Council in-house carbon emissions by 2,020 tCO<sub>2</sub>e (80% of the Council's total in-house carbon emissions).**

### 6.3 Council In-house Service Plan Actions 2021/30

The Service Plan Actions are specific to the individual Service activities and are a combination of hard and soft actions. The majority are relatively low-cost actions, or their costs are already committed and part of the Service budget.

**Table 6. In-house Service Plan Action Summary 2021/30.**

Action Ref.	Decarbonisation Action	Total indicative £cost of Action	Decarbon £cost of Action	Hours	Current tCO <sub>2</sub> e	tCO <sub>2</sub> e Reduction	Start	Finish	Co-Benefit
	<b>Buildings and Heat decarbonisation</b>								
ISP1*	S - Housing Stock Efficiency Impact Assessment.	£80k	0	0	9200*	0	2021	2021	None
ISP2	S - Maintenance programme for all public building estate.	£300k	£150k	0	152	tbc	2021	2022	Energy reduction
ISP3	S - Embed carbon neutral in new SDDC Local Plan	0	0	300	tbc	tbc	2021	2022	None
	<b>Transport and Fleet decarbonisation</b>								
ISP4	H – Delivery of Staff Travel Plan	£40k	0	300 pa	26	2	2021	2022	None
ISP5	S – Review fleet Procurement to integrate decarbonisation.	0	0	300	722	0	2021	2022	None
ISP6	H – Route optimisation software for waste fleet	£57k	0	0	441	131	2021	2022	Fuel reduction
ISP7	H – Commission vehicle tracking device for all fleet	£10k	£10	0	722	72	2021	2022	Fuel saving
	<b>Energy decarbonisation</b>								
ISP8	H – Machinery decarbonisation on replacement - Boardman	£250k	0	0	tbc	10	2021	2022	Fuel saving
ISP9	S – Install Smart metering at all Council buildings	£5k	£5k	0	477	48	2021	2025	Electricity saving
ISP10	S - L/Centre electricity reduction and review	0	0	50	216	22	2021	2022	Electricity saving
ISP11	S – L/Centre maintenance plan for emission reduction	tbc	0	50	1202	120	2021	2022	Energy saving
SPI12	H – F gas replacement across Council buildings*	tbc	tbc	0	485	242	2021	2030	None
ISP13	H –Introduce 'Green Energy' lease in void tenancies	0	0	50	tbc	0	2021	2022	Electricity saving
	<b>Finance and Procurement decarbonisation</b>								
ISP14	S – Carbon review of tendering process	0	0	30	tbc	tbc	2021	2022	None
ISP15	S – Investment review to embed decarbonisation	0	0	50	0	0	2021	2022	Higher returns
ISP16	S - Review of costings and financing of Transformative Actions	0	0	500	0	0	2021	2024	None
ISP17*	S – Review of Housing Revenue Account (HRA)	0	0	500	9,200*	0	2021	2024	None
	<b>Community Engagement</b>								
ISP18	S – Mandated Carbon Literacy training	0	0	400 pa	0	0	2021	2022	None
ISP19	S – Develop decarbonisation local partnerships across South Derbyshire	0	0	300 pa	0	0	2021	2022	None
ISP20	S - Rosliston Exemplar Sustainable Hub Plan	0	0	500	136	0	2021	2022	Revenue channel
	<b>Biodiversity</b>								

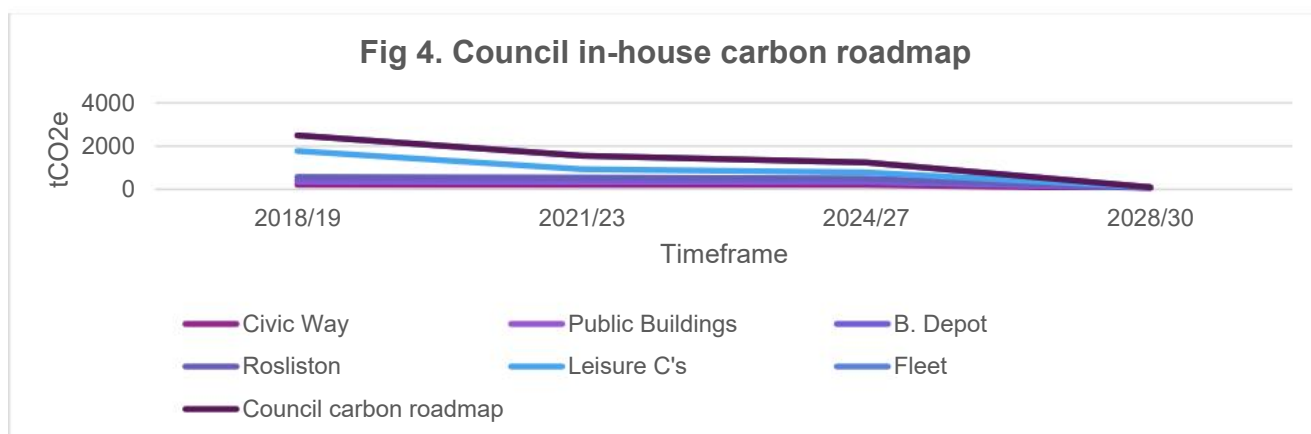
ISP21	H – Alteration to grounds maintenance practices	0	0	50	tbc	tbc	2021	2022	Fuel/time reduction
	<b>Performance and Governance</b>								
ISP22	S – Continuous Review of funding and grants	£1k	0	100 pa	0	0	2021	2022	None
ISP23	S – Carbon review of suppliers (Scope 3)	0	0	200	tbc	tbc	2021	2022	None
ISP24	S – Monitoring and reporting of carbon emissions	0	0	300 pa	2,500	125	2021	2022	Reduce energy
ISP25	S – Review of all Council policies/strategies to embed carbon neutral	0	0	50	2,500	0	2021	2022	None
ISP26	H - Create a new SDDC employee working model post COVID-19	0	0	500	tbc	tbc	2021	2022	Reduce employee costs
ISP27	S – Annual review of SDDC Climate and Environment Action Plan (2021/30)	0	0	50pa	2,500	0	2022	2030	None
ISP28	S – Implementation of the Waste Collection Service Review.	tbc	tbc	tbc	tbc	tbc	2021	2023	None
	<b>Communications</b>								
ISP29	S – Develop a Climate and Environment Communication Plan	0	0	200	2,500	0	2021	2022	None
	<b>In-house Totals.</b>	<b>£743k</b>	<b>£165k uncommitted</b>	<b>4,780</b>	<b>2,500</b>	<b>772</b>	<b>2021</b>	<b>2022</b>	<b>N/A</b>

\*This estimate does not include the F gas replacement, for which an accurate figure is not yet available.

**Collectively the 29 Council In-house Service Plan actions have an indicative decarbonisation cost of £165k, reduce the carbon emissions by 772 tCO<sub>2</sub>e (30% of the Council's total in-house carbon emissions) and have 4,780 employee hours allocated to them. Currently the cost of £355k and 3,700 employee hours to deliver these actions are uncommitted.**

#### 6.4 Council Carbon Reduction Road Map.

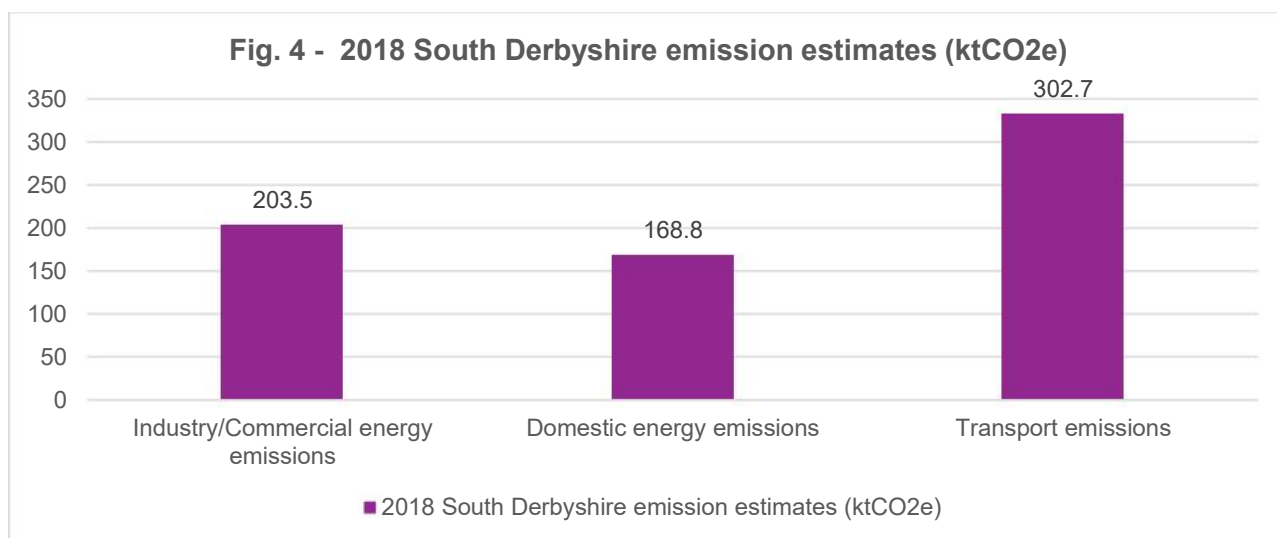
The resulting carbon reductions of the Transformation and the Service Plan Actions (ongoing through to 2030) can be plotted on the Carbon Reduction Road Map Calculator (see Carbon Reduction Roadmap in Appendix) and illustrated below to show the Council's in-house journey from the 2018/19 carbon emission baseline to carbon neutral by 2030.



**This shows the estimated cumulative carbon reduction from both Transformative and Service Plan Actions have the potential to deliver the Council's aspiration of Carbon Neutrality by 2030 with a total indicative decarbonisation cost of £5.8m - £7m and allocated employee hours of 4,780 hours.**

## 7. Council District-wide actions to reduce carbon emissions.

The second part of the Climate and Environment Action Plan is to reduce District-wide carbon emissions resulting from activities across the whole of the South Derbyshire. The District-wide carbon emission baseline has been established as **695,100 tCO<sub>2</sub>e** (BEIS, 2018) and the main emission sources are heat and electricity for domestic, industrial, and commercial use and transport as shown below.



To achieve the SDDC's District-wide aspiration of reducing carbon emissions across South Derbyshire to achieve the UK Governments 2050 carbon zero target will require a collaborative approach from businesses, households, and communities along with Derbyshire County Council. The District-wide decarbonisation actions need a measure of alignment to Derbyshire C strategies to ensure effectiveness of carbon reduction methods.

### 7.1 Derbyshire County Council actions – Derbyshire County-wide strategies.

The Derbyshire County Council Environment and Climate Change Framework sets out seven County-wide strategies that are interlinked with this SDDC Climate and Emergency Action Plan 2020/30.

DCC Strategy Categories	Detail of DCC strategy.
Derbyshire Energy Strategy (2020 – 2030)	The ambition to use 100% clean energy for power, heat and transport supporting strong and resistant communities.
Low Emission Vehicle Infrastructure Strategy (2019 – 2029)	To promote the uptake and deployment of low emission vehicles, including electric, hydrogen and e-bikes. The development of a public charging network to provide the confidence for low emission use in Derbyshire.
Derbyshire Local Transport Plan (2011 – 2026)	To achieve a transport system that is fair and efficient, promotes healthier lifestyles, safer communities, safeguards and enhances the natural environment and provides better access to jobs and services.
Dealing with Derbyshire's waste. (2013 – 2026)	Work with the District Councils to reduce waste, reuse, recycle and compost as much material as possible and find the most sustainable solutions to deal with any waste produced.
Air Quality Strategy (2020 – 2030)	To facilitate travel behavioural change, reduce sources of air pollution and mitigate against health impacts of air pollution.
Good Growth Strategy (2020 – 2030)	To provide a framework to ensure economic growth is linked to protection of the natural environment, emission reduction and the generation of renewable energy.
Natural Capital Strategy (2020 – 2030)	To ensure the Natural Capital assets remain in good order to positively impact on the economy and residents and deliver clean air, clean water, food, and recreation. Examining opportunities for carbon capture and storage and increasing tree coverage.



## 7.2 Council District-wide Service Plan Actions 2021/22

The Council District-wide actions to reduce carbon emissions across South Derbyshire are aligned to the main carbon emission sources (shown in Fig 4) and the DCC strategy categories detailed above.

In a similar way to the Council In-house actions, they are a combination of 'hard' and 'soft' measures. The individual District-wide Service Plan actions are detailed in Appendix 4 and a summary is shown below.

**Table 7. Council District-wide Service Plan Action Summary 2021/22.**

Action Ref.	Decarbonisation Actions	Total Indicative £costs of Action	Decarbon £cost of Action	Hours	Current tCO2e	tCO2e Reduction	Start	Finish	Co-benefit
	<b>Energy decarbonisation</b>								
DSP1	H – SDDC Healthy homes assistance funding programme for private domestic housing energy efficiency, retrofit and decarbonisation.	£200k	0	2000	Tbc	Heating decarbonisation	2021	2022	Reduce energy
DSP2	H– Energy efficiency regulations – effective enforcement programme across private rented housing.	0	0	500 pa	Tbc	Heating decarbonisation	2021	2022	Reduce energy
DSP3	S – Identify opportunities for Mine Water- District Heating Network for Swadlincote	£23.1k	0	200	Tbc	Renewable energy sources	2021	2022	Eliminate energy costs
DSP4	H- Green Home Grant/LAD funding delivery of retrofit measures to private and tenanted houses.	Phase 1= £568k Phase 2= £425k	0	1,500	Tbc	Renewable energy sources	2021	2022	Eliminate energy costs
	<b>Transport decarbonisation</b>								
DSP5	S – EV funding and infrastructure programme for South Derbyshire	£100k	0	200	Tbc	Transport decarbonisation	2021	2024	None
DSP6	S – Promotion of broadband rollout to reduce business travel	0	0	100	Tbc	Transport decarbonisation	2021	2030	Reduce fuel costs
DSP7	S – Review of hydrogen fuel production and infrastructure across South Derbyshire	0	0	500	Tbc	Renewable energy source	2021	2022	Share hydrogen refuelling costs
	<b>Natural Capital</b>								
DSP8	H – Utilise Free Tree Schemes	0	0	100 pa	Tbc	Carbon sequestration	2021	2022	None
DSP9	S – Develop a Nature/Biodiversity Plan for South Derbyshire.	0	0	200	Tbc	Carbon sequestration	2021	2022	None
DSP10	S - Plan to support the National Forest as an exemplar sustainable environment	0	0	100	Tbc	Carbon sequestration	2021	2050	Increase tourism
	<b>Good Growth strategy</b>								
DSP11	S – Work in partnership with Derbyshire CC to create a collaborative pathway to carbon zero across Derbyshire	£10k	£0	500 pa	Tbc	Reduce all emission sources	2021	2022	Share costs
DSP12	S – Partner with Derbyshire CC to engage with UK Government for resource, funding, and relevant powers to deliver Climate and Environment Plans.	0	0	100 pa	Tbc	n/a	2021	2022	None

DSP13	H - Create and promote a Sustainable Travel to work Plan for job creation (e.g., East Midlands Freeport)	0	0	100	Tbc	Transport decarbonisation	2021	2025	Improve economy
DSP14	S – Freeport Plan for influencing, promoting, and partnering with local business to deliver green innovation and technology	0	0	200	Tbc	Transport decarbonisation	2020	2025	Improve economy
DSP15	S – Identify business support funding opportunities for decarbonisation projects	0	0	200 pa	Tbc	n/a	2021	2030	None
DSP16	S – Create a community engagement programme around Climate Change	£20k	£20k	500	Tbc	Carbon footprint reduction	2021	2030	None
DSP17	S - Support the implementation of the community engagement programme (SD18)	tbc	tbc	tbc	Tbc	Carbon footprint reduction	2021	2030	None
DSP18	S – Feasibility study to embed Active Travel in Swadlincote town centre access plan.	0	0	tbc	Tbc	Transport decarbonisation	2021	2025	None
	<b>District-wide Totals</b>	<b>£1,346k</b>	<b>£20k</b>	<b>7,000</b>	<b>Tbc</b>	<b>N/A</b>	<b>2021</b>	<b>2022</b>	<b>N/A</b>

**Out of the 18 District-wide Service Plan actions above, 14 are soft actions that will influence or support behavioural change across South Derbyshire stakeholders.**

**Collectively the 18 proposed District-wide Service Plan actions have a total cost of £1.346 million, although all but £53.1k of these are funded from government bids.**

**Currently 11 of these district-wide Service Plan actions are committed, with an additional £43.1k and 1,300 employee hours required to deliver.**

**The decarbonisation costs associated with the actions have a net indicative cost to the Council of £20k and 5,000 employee hours.**

## 8. Performance Management of Climate and Environment Action Plan

**Table 8. Climate and Emergency Action Plan Performance Summary.**

Actions	Number of actions.	Carbon reduction (tCO <sub>2</sub> e)	Decarbonisation cost (£)	tCO <sub>2</sub> e reduction per £k	Employee hours
Transformation Plans	6*	2,020	£5.6m - £6.8m	0.36 tCO <sub>2</sub> e/£1k	0
In-house Service Plans	29	722	£743k	0.97 tCO <sub>2</sub> e/£1k	4,780
District-wide Service Plans.	18	tbc	£20k	tbc	7,000

\*excludes the Council Housing Stock decarbonisation programme.

The overall delivery of the Transformative and Service Plan actions will be monitored to ensure progress is made, decarbonisation plans are on track and both the Councils in-house and District-wide carbon emissions reduce and the aspirations of SDDC Climate and Environment Strategy are met.

The performance management process for each element of the Action Plan will be specific:

### 8.1 Service Plan Actions 2021/22.

- All Service Plan Actions have been discussed with the Heads of Service prior to the sign off process for this Climate and Environment Action Plan.
- All Service Plan Actions have been allocated a SDDC Head of Service who is responsible for the implementation and delivery of the decarbonisation action.
- Environmental Services as overall custodian of the Climate and Environment Action Plan will implement and manage a monthly review template that will be completed by the relevant Heads of Service.
- It is intended the Service Plan Actions have a yearly timeframe and on their annual review will be completed, renewed, or replaced as part of the normal Service Plan process.

### 8.2 Transformative Action Plans 2021/30.

- Each individual Transformative Action will be developed as a stand-alone corporate project to be included in the Corporate Transformation Plan. This will ensure that each of the Transformative Actions is supported by a clear project management framework with direct reporting line through to the Senior Leadership Team.

### 8.3 Overall Climate and Environment Action Plan 2021 – 2030.

The Climate and Environment Action Plan is intended as a working document that will evolve from 2021 through to the carbon neutral date of 2030. The ongoing upkeep and maintenance of the overall Action Plan will be managed by Environmental Health Service with an updated version produced annually.

- Corporate carbon emissions data will be updated on a quarterly and annual basis.
- The overall Council carbon emission Route Map to Carbon Zero will be updated on an annual basis.

- Any drift or divergence on Service Plan or Transformative Actions will be recorded as part of the quarterly Corporate Plan progress report to Environmental and Development Services Committee (EDS).
- An Annual report to EDS will be completed that will detail progress of the overall Climate and Environment Action Plan to reflect local and national changes.

#### 8.4 Corporate Climate and Environment Strategy 2021 – 2030.

- Performance Indicators measured and monitored by Organisational Development and Performance Management.

## 9. Version Control

Version	Changes	Date
1	Version 1 - Interim Action Plan	07/01/2019
2	Climate and Environment Action Plan 2021 - 30	17/05/2021

# APPENDICIES

## SDDC

# Climate and Environment Action Plan 2021-30

## Appendix 1.

**Carbon Emissions (tCO<sub>2</sub>e) from individual Council buildings (Scope 1, 2 and 3).**

Location	Heat (Direct)	Refrigerant (Direct)	Fleet (Direct)	Electricity (Indirect)	Grey Fleet (Indirect)	Grid T&D** (Indirect)	Heat (indirect)	Fuel (Indirect)	Waste	Water (indirect)	Commuting (Indirect)
Greenbank	439	230	0	150	0	13.2	63.8	0	0.5	14	0
Etwall	162	155	0	66	0	5.8	23.1	0	0.5	3.2	0
Civic Offices	49	68	134	91	55	18.4	11.6	0	1.7	0.7	26
Public Buildings	33	0	0	119	0	23.8	0	0	0	0	0
Rosliston	102	0	0	34	0	3	22	0	0.2	7.8	0
Boardman	26	32	588	17	0	1.5	3.7	167.7	0.5	0.9	0
Total	811	485	722	477	55	41.9	124.2	167.7	3.4	26.6	26

\*\*Grid Transmission and Distribution emissions



## Appendix 2 - Transformative Actions

	<b>Action Ref: T1</b>	<b>Embed decarbonisation in Civic Hub Project</b>	
Timeframe	<b>2021 -2023</b>	<b>2024 - 2027</b>	<b>2028 - 2030</b>
Action	Continued review and decision of the two planned options (New build or Retrofit of existing). Carbon reduction measures identified for existing building: <ul style="list-style-type: none"> <li>Behavioural actions.</li> <li>Energy reduction initiatives</li> <li>Energy reduction investment</li> </ul>	Planning of new build or retrofit.  Cost/benefit analysis on carbon reduction measures embedded in plans.	Implement decision.  New build or existing retrofit established with carbon neutral footprint.
Reduction	8-10% reduction on total emissions.	0	208 tCO2e (100% reduction to carbon neutral)
Indicative Total Cost	200 hours	200 hours	Retrofit £2m - £3m. New build £6m - £8m
Decarbonisation Costs	0	0	Retrofit: £1.2m – £1.8m (Approx. 60% of total cost) New build: £2.4m - £3.2m (Approx. 40% of total cost).

	<b>Action Ref: T2</b>	<b>Greenbank Leisure Centre decarbonisation</b>
Timeframe	<b>2021 -2023</b>	<b>2024 - 2030</b>
Action	Current Interim actions on reducing emissions.  Feasibility study of renewable energy source options.  Decision made on emission reduction plan.	Transition from natural gas to renewable source for heating.  Or transition to renewable source for heating and electricity.
Reduction	Interim actions = 8-10% emission reduction	Heating renewable source= 439 tCO2e (100% reduction)  F Gas reduction = 148 tCO2e (64.5% reduction)  Heating and electricity renewable source = 589 tCO2e (100% reduction)
Indicative Total Cost	500 hours	£750k
Decarbonisation Costs	0	£750k
Notes	Indicative costs based on similar project for Derbyshire Dales	Included retrofit measures and installing renewable energy source.

	<b>Action Ref: T3</b>	<b>Etwall Leisure Centre decarbonisation</b>
Timeframe	<b>2021 -2023</b>	<b>2024 - 2030</b>
Action	Current Interim actions on reducing emissions.  Feasibility study of renewable energy source options.  Decision made on emission reduction plan.	Transition from natural gas to renewable source for heating.  Or transition to renewable source for heating and electricity.
Reduction	Current emissions = 383 tCO2e Reduction of Interim actions = 31 tCO2e (8 -10%)	Current heating and electricity emissions = 228 tCO2e Refrigerant emissions = 155 tCO2e Reduction from Transformation actions should lead to carbon neutral for Etwall

Indicative Total Cost	500 hours	£280k plus
Decarbonisation Costs	0	£280k plus
Note	1. John Port School own Etwall Leisure Centre, so partnership approach required. 2. Understanding of technical capability of hydrogen/gas mix by 2027 and other renewable sources (Solar, ground or air source pumps, decarbonisation of grid, etc) 3. New equipment made be needed to integrate with renewable energy source.	

	Action Ref: T4A	Decarbonisation of Boardman Depot Vehicle Fleet.	
Timeframe	2021 - 2023	2024 - 2027	2028 - 2030
Action	Electrification – Phased replacement of depot vehicles (cars, vans, etc).	Hydrogen Fuel mix conversion for refuse trucks = £45k/truck	Full electrification or 100% Hydrogen for refuse trucks + electrification of depot vehicles.
Reduction	100% reduction of depot vehicle emissions only.	40% reduction of current refuse truck emissions only.	100% reduction of fleet emissions (588 tCO <sub>2</sub> e)
Total Indicative Cost	38 EV vans = £1.22m EV charging points = £80k  Total cost = £1.3m	13 x truck conversion = £585k Hydrogen filling station = £120k?  Total cost = £705k	13 x EV/Hydrogen trucks = £5.2m EV charge point = £50k Total cost = £5.2m or Hydrogen filling station =£120k plus Total cost = £5.3m Or Potential Depot relocation?
Decarbonisation Cost	£325k	£705k	£2.7m
Note	EV infrastructure required.	Depot Hydrogen refilling station	Full EV or Hydrogen infrastructure.
Challenges	Current site is viable for limited electric infrastructure.	Refuse truck hydrogen infrastructure not viable at current site.	Current size of site is restrictive for hydrogen solution. Alternative is to invest with partners for a hydrogen refilling station or new larger depot required to accommodate.

Action Ref:	T4B - Decarbonisation of Housing vehicle fleet.
Emission Source	Carbon emissions from Housing fleet fuel = 134 tCO <sub>2</sub> e
Owned by	Head of Housing
Dates	Start: 2021 Finish: 2030
Emission Impact	Complete electrification or hydrogen fuelled housing vehicle fleet = carbon neutral
Notes	EV infrastructure needed for home charging. Or change in work behaviour and EV's 'return to grid' infrastructure' requiring overnight parking. Partner with DCC on 'on-street parking'.
Indicative Total Costs	13 x small EV vans = £422k + 10 x Charge points = £22k Total costs = £444k
Decarbonisation Costs	EV vans = £110.5 + charge points = £22k Decarbonisation costs = £132.5k

Action Ref:	T4C – Decarbonisation of EH vehicle fleet.
Emission Source	Carbon emissions from other fleet (Environmental Health)
Owned by	Head of Environmental Health
Dates	Start: 2021 Finish: 2030
Emission Impact	Complete electrification or hydrogen fuelled small fleet by 2030.
Notes	Electric infrastructures need for Civic Way Offices and Rosliston – awaiting decision on One public estate 2021/22
Indicative Total Costs	6 x EV vans = £204k + 2 x Charge point = £5k Total costs = £209k
Decarbonisation Costs	EV vans = £51k + charge points = £5k Decarbonisation costs = £56k

	<b>Action Ref: T5</b>	<b>Boardman Depot</b>
Timeframe	<b>2021 -2023</b>	<b>2024 - 2030</b>
Action	Current Interim actions on reducing emissions.  Feasibility study of renewable energy source options.  Decision made on emission reduction plan.  Feasibility study of Hydrogen/Electric fuelling station &/or Depot relocation.	Transition from natural gas to renewable source for heating and electricity.  Installation of low carbon fuelling infrastructure (Hydrogen &/or EV)  Potential Depot relocation.
Reduction	Interim actions = 8-10% emission reduction	Heating and electricity renewable source = 42 tCO2e (100% reduction)  Installation of low carbon fuelling infrastructure  Depot relocation – carbon neutral
Total Indicative Costs	500 hours	£200k renewable energy source £120k plus for Hydrogen/EV fuelling station. £? Relocate depot
Decarbonisation Costs	0	100% of total costs and dependant on option

	<b>Action Ref: T6</b>	<b>Rosliston (Visitor Centre and Enterprise building)</b>
Timeframe	<b>2021 -2023</b>	<b>2024 - 2030</b>
Action	Current Interim actions on reducing emissions.  Feasibility study of renewable energy source options.  Decision made on emission reduction plan.	Biomass repair option  Renewable energy infrastructure for complete Rosliston site (holiday homes, visitor centre, etc)
Reduction	Interim actions = 8-10% emission reduction	Heating and electricity renewable source = 136 tCO2e (100% reduction)
Total indicative Costs	200 hours	Repair of Biomass boiler = £117k Renewable energy source (solar pv or heat source pumps) = £100k

Action Details	T7 – Develop a programme to decarbonise the SDDC housing stock through respecifying the existing Housing Maintenance and Heating Contract specifications.
Emissions Source	Council owned housing stock
Owned by	Head of Housing
Dates	Start: 2021 Finish: 2050
Emission Impact	TBD
Cost	£43m (based on £15k each for 3,000 properties)

Action Details	T8 – Develop a specific programme to decarbonise the worst performing SDDC housing stock using the baseline data (Action S1)
Emissions Source	200 of the worst performing Council owned housing stock
Owned by	Head of Housing
Dates	Start: 2021 Finish: 2050
Emission Impact	TBD
Cost	£3m (based on £15k each property)

## Appendix 3 -Service Plan Actions by Service.

### Key:

Committed Actions	Uncommitted Actions
H = Hard actions	S = Soft actions
Types of proposed carbon neutral actions:	
<ul style="list-style-type: none"> <li>• T – Transformation Actions</li> <li>• ISP – In-house Service Plan Actions</li> <li>• DSP – District-wide Service Plan Actions</li> </ul>	

### All Services – Service Plan Actions 2021/22.

Action Details	ISP4 - Delivery of current Staff Travel Plan
Emissions Source	Employee vehicle commuting fuel emissions at all SDDC locations = 26 tCO <sub>2</sub> e
Owned by	All Heads of Service
Dates	Start: 2021 Finish: 2022 (review results)
Emission Impact	Targeted reduction of H1 carbon emissions = 7% (1.8 tCO <sub>2</sub> e)
Cost	£40,000 & 300 hours

Action Details	ISP24 – Reporting and monitoring of all carbon emission sources from Council in-house controlled activities and feedback of carbon reduction actions by Service.
Emissions Source	All carbon emission sources: Heat, Refrigerant, Vehicle fuel and Electricity = 2,500 tCO <sub>2</sub> e
Owned by	All Heads of Service
Dates	Start: April 2021 Finish: Ongoing
Emissions Impact	Estimated reduction of all carbon emissions = 5% (125 tCO <sub>2</sub> e)
Cost	300 hours

## Corporate Property - Service Plan Actions 2021/22

### In-house actions

Action Details	ISP2 – Decarbonisation of Council public buildings aligned to the planned maintenance/retrofit programme as part of the Corporate Asset Management Strategy to achieve carbon neutrality of the overall SDDC property estate.
Emissions source	Heat and electricity emissions from all Public and SDDC owned Commercial buildings.
Owned by	Head of Corporate Property
Dates	Start: April 2021 Finish: April 2030
Emission Impact	Reduction of Public buildings emissions (152 tCO <sub>2</sub> e) to achieve carbon neutral
Cost	£300k – additional costs in addition to the ongoing maintenance programme.

Action Details	ISP9 - Commissioning of smart metering for electricity usage and implementation in all Council owned buildings
Emissions Source	Electricity emissions from all Council buildings
Owned by	Head of Corporate Property
Dates	Start: April 2021 Finish: April 2025
Emission Impact	Up to 10% reductions in energy use through accurate emission reporting, increased awareness, and accountability for carbon emissions from Council energy activities
Cost	£5K

Action Details	ISP12 – F gas ongoing maintenance and update/replacement where necessary across the SDDC estate
Emissions Source	Scope 1 refrigerant emissions at Greenbank Leisure centre, Civic Way and Boardman Road depot.
Owned by	Head of Corporate Property
Dates	Start: 2021 Finish: 2030
Emission Impact	242 tCO <sub>2</sub> e based on a 50% reduction in total F gas emissions
Cost	To Be Confirmed

## Cultural Services - Service Plan Actions 2021/22

### In-house actions

Action Details	ISP20 – Rosliston Exemplar - Create an action plan to position Rosliston Forestry Centre as a pioneer of environmental sustainability education. To include renewables, carbon sequestration, biodiversity and improve natural capital.
Emissions Source	Heat and electricity sources plus tree and plant carbon sequestration.
Owned by	Head of Cultural and Community Services
Dates	Start: April 2021 Finish: April 2022
Emission Impact	To make Rosliston nett carbon positive
Cost	500 hours

Action Details	ISP10 – Complete ongoing energy reducing actions plans from the Active Nation Report.
Emissions Source	Heat and electricity at Greenbank and Etwall Leisure Centres = 1,202 tCO <sub>2</sub> e
Owned by	Head of Cultural and Community Services
Dates	Start: June 2021 Finish: April 2022
Emissions Impact	Behavioural change heat and electricity emissions reductions of 120 tCO <sub>2</sub> e (10%)
Cost	50 hours

Action Details	ISP11 – Ongoing maintenance plan for reducing current carbon emissions at Leisure Centres from the Lifecycle Analysis (should include maintenance of existing plant, retrofit measures and investment requirements to reduce emissions).
Emissions Source	Energy/heat/electricity at Greenbank and Etwall Leisure Centres = £1202 tCO <sub>2</sub> e
Owned by	Head of Cultural and Community Services
Dates	Start: April 2021 Finish: April 2022
Emissions Impact	Reduction of current energy emissions of 120 tCO <sub>2</sub> e (10%)
Cost	50 hours, Maintenance, retrofit, and investment requirements need to be costed as part of the plan.

Action Details	ISP21 – Alteration of grounds maintenance practices to maximise biodiversity gain
Emissions Source	Carbon sequestration from all sectors across South Derbyshire
Owned by	Head of Cultural and Community Services/ Head of Operational Services
Dates	Start: April 2021 Finish: April 2022
Emission Impact	Improves biodiversity, which increase soil ability to sequester carbon.
Cost	50 hours

### District-wide Actions

Action Details	DSP8 – Utilise all Free Tree planting schemes
Emissions Source	Carbon sequestration from all sectors across South Derbyshire
Owned by	Head of Cultural and Community Services
Dates	Start: 2021 Finish: 2022
Emissions Impact	Estimated 6.2 tCO <sub>2</sub> e per year per hectare sequestered
Cost	100 hours

Action Details	DSP9– Development of SDDC Action Plan for Nature to maximise biodiversity, carbon sequestration and climate adaption
Emissions Source	Carbon sequestration from all sectors across South Derbyshire
Owned by	Head of Cultural and Community Services
Dates	Start: 2021 Finish: 2022
Emissions Impact	TBD
Cost	200 hours



## Economic Development and Growth Services – Service Plan Action 2021/22

### In-house actions

Action Details	ISP19 – Engage and develop local public/private partnerships to support the reduction of carbon emissions across South Derbyshire as part of the SDDC Economic and Development Growth Plan.
Emissions Source	All In-house and District-wide emissions
Owned by	Head of Economic Development & Growth/Head of Env Health
Dates	Start: April 2021 Finish: April 2025
Emissions Impact	Engage public and private sector expertise to help deliver SDDC emissions reductions
Cost	300 hours

### District-wide actions

Action Details	DSP6 – Promotion of the rollout of broadband to all locations in South Derbyshire and demonstrating data that shows the specific location needs.
Emissions Source	Reduction in road transport and transport (other) by improving working from home.
Owned by	Head of Economic Development and Head of Planning and Strategic Housing
Dates	Start: 2021 Finish: Ongoing
Emission Impact	1000 – 3000 tCO <sub>2</sub> (based on a 0.3 to 1% saving in road traffic)
Cost	100 hours

Action Details	DSP14 – Plan on Influencing, promoting, and partnering with local business to deliver green innovation and technology at the East Midlands Inter-Modal Park 'Freeport'.
Emissions Source	Road and Rail transport
Owned by	Head of Economic Development/Head of Planning and Strategic Housing Services
Dates	Start: 2021 Finish: 2025
Emission Impact	Creation of green technology hubs to reduce emissions
Cost	TBD

Action Details	DSP13 – Create and promote a sustainable travel to work plan (public transport) for job creation/growth areas across South Derbyshire (e.g., East Midlands Freeport)
Emissions Source	Vehicle
Owned by	Head of Economic Development and Head of Strategic Planning
Dates	Start: 2021 Finish: 2025
Emission Impact	Reduce vehicle mileage and promote public transport
Cost	100 hours

Action Details	DSP15 – Identification of business support funding opportunities to support energy efficiency and decarbonisation projects.
Emissions Source	All carbon sources
Owned by	Head of Environmental Services/Head of Economic Development
Dates	Start: 2021 Finish: Ongoing
Emission Impact	All sources across South Derbyshire
Cost	100 hours

Action Details	DSP10 – Supporting the promotion of Green Tourism throughout South Derbyshire and specifically National Forest as an exemplar sustainable environment
Emissions Source	None
Owned by	Head of Economic Development
Dates	Start: 2021 Finish: 2050
Emission Impact	Increasing carbon offsetting across South Derbyshire.
Cost	100 hours

## Environmental Services – Service Plan Actions 2021/22

### In-house Actions.

Action Details	ISP23 – Review of all ‘Scope 3’ third party carbon emissions to quantify the carbon impact of existing suppliers and supply chains.
Emissions Source	All sources.
Owned by	Head of Environmental Services
Dates	Start: April 2021 Finish: April 2022
Emissions Impact	Identify emission reduction opportunities with contractors and suppliers
Cost	200 hours

Action Details	ISP14 – Monitoring the tendering process to implement carbon neutral supplier questions and carbon neutral scoring/awarding criteria
Emissions Source	All
Owned by	Head of Environmental Services
Dates	Start: April 2021 Finish: April 2022
Emissions Impact	Increase the importance of carbon accounting and reduce carbon emissions through future procurement decisions and supplier selection.
Cost	30 hours

Action Details	ISP18 – Ongoing environmental training (Climate and Biodiversity) for SDDC councillors, managers, and staff
Emissions source	All
Owned by	Head of Environmental Services
Dates	Start: April 2021 Finish: Ongoing
Emissions Impact	Higher awareness for all staff of the importance of reducing personal and corporate carbon impact and carbon footprint
Cost	400 hours

Action Details	ISP22 – Continuous identification of funding and grants, identifying carbon reduction opportunities for the Council and Partners.
Emissions source	All
Owned by	Head of Environmental Services
Dates	Start: April 2021 Finish: Ongoing
Emissions Impact	Funding decarbonisation actions
Cost	£1,000 and 100 hours

Action Details	ISP25 - Review all internal SDDC policies and strategies to embed carbon neutral considerations into them at their next review
Emissions source	All
Owned by	Head of Environmental Services
Dates	Start: April 2021 Finish: Ongoing
Emissions Impact	Align corporate strategies, policies, and actions with carbon neutral target.
Cost	50 hours

Action Details	ISP7 - Commissioning and use vehicle tracking device for use in all fleet vehicles across Operational, Housing and Environmental Services.
Emissions Source	Council vehicle fleet (petrol and diesel) = 722 tCO <sub>2</sub> e
Owned by	Head of Operational Services (supported by Head of Housing Services, Head of Environmental Services, Cultural Services and Corporate Services)
Dates	Start: April 2021 Finish: April 2022
Emission Impact	Reduction in Council fleet fuel emissions through driver behaviour = 72 tCO <sub>2</sub> e (10%)?
Cost	£150 per year

Action Details	ISP27 - Annual review of SDDC Climate and Environment Action Plan (2021/30) to update and verify content using ASPE checklist for Council Plans and in alignment to ISO accreditation.
Emissions source	All
Owned by	Head of Environmental Health and all Heads of service
Dates	Start Development: 2022 Finish Development: 2022 Implementation: ongoing on an annual basis.
Emissions Impact	Ongoing support of reduction of all emissions from in-house and district-wide emissions
Cost	50 hours

Action Details	ISP29 – Develop and create a Climate and Environment Communication Plan to inform, educate and make all stakeholders aware of Environmental Sustainability, Climate Change, Carbon emission sources, decarbonisation measures and carbon neutral journey. Stakeholders – SDDC employees, Councillors, Residents (climate activists and deniers), specific demographics, Businesses, other Local Authorities, and third-party organisations
Emissions source	All
Owned by	Head of Organisational Development and Performance/Head of Environmental Health
Dates	Start Development: 2021 Finish Development: 2022 Implementation: ongoing.
Emissions Impact	Ongoing support of reduction of all emissions from in-house and district-wide emissions
Cost	200 hours staff time per year

## District-wide Actions

Action Details	DSP4 – Green Homes Grant/LAD funding delivery of retrofit measures to private and tenant houses.
Emissions Source	Domestic heating for private and tenanted houses
Owned by	Head of Environmental Services
Dates	Start: 2021 Finish: 2022
Emissions Impact	TBD
Cost	Phase 1b=£568k, Phase 2 = £425k

Action Details	DSP1 – Healthy Homes Assistance Fund for private and tenant housing
Emissions Source	Domestic heating for private and tenanted houses
Owned by	Head of Environmental Services
Dates	Start: March 2021 Finish: March 2022
Emissions Impact	TBD
Cost	£200k

Action Details	DSP2 – Effective enforcement of the Energy Efficiency Regulations
Emissions Source	Private rented housing stock
Owned by	Head of Environmental Services
Dates	Start: 2020 Finish: Ongoing
Emissions Impact	TBD
Cost	300 hours officer time

Action Details	DSP5 – Public EV infrastructure expansion – Planning and Implementing of EV charging points across the District, through OZEV funding
Emissions Source	Non-HGV transport
Owned by	Head of Environmental Services
Dates	Start: 2021 Finish: 2024
Emissions Impact	TBD
Cost	£100k (depending on successful bid for external funding) & 200 hours

Action Details	DSP5 – Develop, implement, and engage local public/private partnerships to support decarbonisation across South Derbyshire.
Emissions Source	All
Owned by	Head of Environmental Services/Head of Economic Development and Growth
Dates	Start: 2021 Finish: 2025
Emissions Impact	Unknown
Cost	300 hours staff time per annum

Action Details	DSP12 – Work in partnership with Derbyshire Councils to create a collaborative pathway to carbon zero across Derbyshire.
Emissions Source	All
Owned by	Head of Environmental Services
Dates	Start: 2021 Finish: Ongoing
Emissions Impact	Unknown
Cost	100 hours

Action Details	DSP12 - Work with Derbyshire Councils in partnership to call on the UK government to provide relevant powers and resources to enable the Climate and Emergency Plan.
Emissions Source	All
Owned by	Head of Environmental Services
Dates	Start: 2021 Finish: Ongoing
Emissions Impact	Unknown
Cost	100 hours

Action Details	DSP7 – A review of Hydrogen fuel production and distribution infrastructure development proposals across South Derbyshire.
Emissions Source	Transport
Owned by	Head of Environmental Services
Dates	Start: 2021 Finish: 2022
Emission Impact	Reduction in fleet carbon emissions
Cost	200 hours

Action Details	DSP3 – Consultant feasibility review of Mine Water District Heating opportunities for Swadlincote.
Emissions Source	Heating and energy sources
Owned by	Environmental Services
Dates	Start: 2021 Finish: 2022
Emission Impact	Reduction of carbon emission through renewable energy sources
Cost	Potential £23.1k of external funding (44% match from SDDC)

Action Details	DSP 15– Identification of business support funding opportunities to support energy efficiency and decarbonisation projects.
Emissions Source	All carbon sources
Owned by	Head of Environmental Services/Head of Economic Development
Dates	Start: 2021 Finish: Ongoing
Emission Impact	All sources across South Derbyshire
Cost	100 hours

Action Details	DSP18 – Feasibility plan to embed Active Travel (walk/cycle pathways and public transport connectivity) for Swadlincote town centre access.
Emissions Source	Transport
Owned by	Head of Environmental Services
Dates	Start: 2021 Finish: 2022
Emission Impact	Transport reduction and increasing walking and cycling.
Cost	£40k & 100 hours

Action Details	DSP17 – Support the development and implementation of the community engagement program (SD18) for Climate and Biodiversity across South Derbyshire supporting the decarbonisation of South Derbyshire.
Emissions Source	All sources across South Derbyshire
Owned by	Head of Environmental Health and Organisational Development and Performance
Dates	Start: 2021 Finish: 2022
Emission Impact	Encouraging carbon footprint reduction
Cost	TBD

## Finance – Service Plan Actions 2021/22

### In-house actions.

Action Details	ISP15 – Review of Council finance and investments to embed in carbon neutrality
Emissions Source	De-investment in fossil fuel sector
Owned by	Head of Finance
Dates	Start: April 2021 Finish: April 2022
Emission Impact	Investment in green economy
Cost	50 hours plus a potential improved return on investment.

Action Details	ISP17 – Review of the Housing Revenue Account (HRA) and Business Plan for all Council Housing Stock to create a delivery finance model for carbon reduction programme.
Emissions Source	Heat and electricity emissions across the SDDC housing stock.
Owned by	Head of Housing Services/Head of Finance
Dates	Start: April 2021 Finish: April 2024
Emission Impact	Current heat and electricity emission estimate is 9,200 – 13,200 tCO <sub>2</sub> e
Cost	500 hours

Action Details	ISP16 – Review of costing/finance of Climate and Environment Transformative actions to establish/verify current and future funding sources to implement these actions.
Emissions Source	All high emission sources and locations identified.
Owned by	Head of Finance /Head of Environmental Health
Dates	Start: 2021 Finish: 2024
Emission Impact	All high emission sources.
Cost	500 hours



## Housing Services - Service Plan Actions 2021/22

### In-house actions.

Action Details	ISP1 – Complete the SDDC Housing Environmental Impact Assessment Project to acquire baseline energy data to assess energy efficiency of SDDC's housing stock and identify potential future carbon reduction actions.
Emissions Source	Heat and electricity - this is outside of the SDDC's controlled emissions and not part of the 2030 carbon neutral target.
Owned by	Head of Housing Services
Dates	Start: September 2020 Finish: July 2021
Emission Impact	Current heat and electricity emission estimate is 9,200 – 13,200 tCO <sub>2</sub> e
Cost	£80,000

Action Details	ISP17 – Review of Revenue Account (HRA) for all Council Housing Stock to create delivery model for carbon reduction using the above (Action S1) baseline data.
Emissions Source	Heat and electricity emissions across the SDDC housing stock.
Owned by	Head of Housing Services/Head of Finance
Dates	Start: April 2021 Finish: April 2022
Emission Impact	Current heat and electricity emission estimate is 9,200 – 13,200 tCO <sub>2</sub> e
Cost	500 hours

Action Details	ISP13 – Implement a 'Green Lease' void programme where SDDC homes without tenancies move on to a green energy tariff as a default.
Emissions Source	Electricity in void SDDC housing stock
Owned by	Head of Housing
Dates	Start: April 2021 Finish: April 2022
Emissions Impact	Reduction in electricity emissions as National Grid decarbonises to 2030.
Cost	50 hours to implement.

Action Details	ISP7 - Commissioning and use vehicle tracking device for use in all fleet vehicles across Operational, Housing and Environmental Services.
Emissions Source	Council vehicle fleet (petrol and diesel) = 722 tCO <sub>2</sub> e
Owned by	Head of Operational Services (supported by Head of Housing Services and Head of Environmental Services)
Dates	Start: April 2021 Finish: April 2022
Emission Impact	Reduction in Council fleet fuel emissions through driver behaviour = 72 tCO <sub>2</sub> e (10%)?
Cost	£150 per year

## Operational Services - Service Plan Actions 2021/22

### In-house actions.

Action Details	ISP8 – Continued phased replacement of plant (105 x mowers, grass-cutters, etc) at Boardman Depot with electric alternatives.
Emissions Source	Fuel at Boardman Road depot
Owned by	Head of Operational Services
Dates	Start: June 2021 Finish: April 2022
Emission Impact	Reduction of H2 carbon emissions = 10 tonne CO <sub>2</sub> e (estimated)
Cost	£250,000 for completed replacement (indicative).

Action Details	ISP5 - Review of the Fleet Procurement Plan to identify and detail the options, cost, and timeframe to decarbonise the Council's vehicle fleet at Boardman Depot (EV's, Hydrogen/diesel mix and Hydrogen). This review will include the infrastructure and storage requirements of decarbonising the fleet.
Emissions Source	Vehicle fuel (diesel) at Boardman Depot = 588 tCO <sub>2</sub> e
Owned by	Head of Operational Services
Dates	Start: April 2021 Finish: April 2022
Emission Impact	Reduction Operational fleet emissions to carbon neutral = 588 tCO <sub>2</sub> e
Cost	300 hours

Action Details	ISP6 - Commissioning and use of route optimisation software for use in waste fleet vehicles
Emissions Source	Waste truck fuel (diesel) at Boardman Depot = 441 tCO <sub>2</sub> e (75% of Operational fleet)
Owned by	Head of Operational Services
Dates	Start: April 2021 Finish: April 2022
Emission Impact	Reduction in waste truck emissions = 131 tCO <sub>2</sub> e (30%)?
Cost	£57k for software.

Action Details	ISP7- Commissioning and use vehicle tracking device for use in all fleet vehicles across Operational, Housing and Environmental Services.
Emissions Source	Council vehicle fleet (petrol and diesel) = 722 tCO <sub>2</sub> e
Owned by	Head of Operational Services (supported by Head of Housing Services and Head of Environmental Services)
Dates	Start: April 2021 Finish: April 2022
Emission Impact	Reduction in Council fleet fuel emissions through driver behaviour = 72 tCO <sub>2</sub> e (10%)?
Cost	£150 per vehicle = £10k

Action Details	ISP28 - Implementation of the waste collection service review to support the reduction in waste collected per head of population and to increase the percentage of waste recycled or composted.
Emissions Source	Waste, household and transport carbon emissions
Owned by	Head of Operational Services
Dates	Start: October 2021 Finish: October 2023
Emission Impact	TBD
Cost	TBD

## Organisational Development and Performance – Service Plan Actions 2021/22

### In-house actions.

Action Details	ISP29 – Develop and create a Climate and Environment Communication Plan to inform, educate and make all stakeholders aware of Environmental Sustainability, Climate Change, Carbon emission sources, decarbonisation measures and carbon neutral journey. Stakeholders – SDDC employees, Councillors, Residents (climate activists, pragmatists, and deniers), specific demographics, Businesses, other Local Authorities, and third-party organisations
Emissions source	All
Owned by	Head of Organisational Development and Performance/Head of Environmental Health
Dates	Start: 2021 Finish: 2022
Emissions Impact	Ongoing support of reduction of all emissions from in-house and district-wide emissions
Cost	200 hours staff time per year

Action Details	ISP26 - Review and create a different SDDC employee working model that is relevant, productive and leads to both carbon and working time efficiencies post Covid-19.
Emissions Source	Vehicle travel, building space, energy, and heat.
Owned by	Head of Organisational Development and Performance
Dates	Start: 2021 Finish: 2022
Emission Impact	Ongoing emission reductions of Civic Offices.
Cost	500 hours

### District-wide Actions

Action Details	DSP16 – Create a community engagement program for Climate Change across South Derbyshire that will engage and consult with different sectors and communities with the SDDC's carbon neutral journey and the specific actions that are required to deliver the 2030 target.
Emissions Source	All sources across South Derbyshire
Owned by	Head of Organisational Development and Performance
Dates	Start: 2021 Finish: 2030
Emission Impact	Encouraging carbon footprint reduction
Cost	£20k + additional 0.5 FTE

Action Details	DSP17 – Support the development of the community engagement program (SD18) for Climate and Biodiversity Change across South Derbyshire supporting the decarbonisation of South Derbyshire.
Emissions Source	All sources across South Derbyshire
Owned by	Head of Environmental Health and Organisational Development and Performance
Dates	Start: 2021 Finish: 2022
Emission Impact	Encouraging carbon footprint reduction
Cost	TBD

## Planning and Strategic Housing Services – Service Plan Actions 2021/22

### In-house actions.

Action Details	ISP3 – Embed carbon neutrality in the new SDDC Local Plan.
Emissions Source	Energy efficiency, Gas, electricity, and water supply from all sources and into all buildings. Includes Heat, electricity, and transport emission sources.
Owned by	Head of Planning and Strategic Housing
Dates	Start: 2021 Finish: 2024
Emission Impact	Reduction in carbon emissions in all new build
Cost	300 hours

### District-wide actions.

Action Details	DSP6– Promotion of the rollout of broadband to all locations in South Derbyshire and demonstrating data that shows the specific location needs.
Emissions Source	Reduction in road transport and transport (other) by improving working from home.
Owned by	Head of Economic Development and Head of Planning and Strategic Housing
Dates	Start: 2021 Finish: 2030
Emission Impact	1000 – 3000 tCO <sub>2</sub> (based on a 0.3 to 1% saving in road traffic)
Cost	100 hours

Action Details	DSP13 – Create and promote a sustainable travel to work plan (public transport) for job creation/growth areas – East Midlands Freeport
Emissions Source	Vehicle
Owned by	Head of Economic Development and Head of Planning and Strategic Housing
Dates	Start: 2021 Finish: 2025
Emission Impact	Reduce vehicle mileage and promote public transport
Cost	100 hours

Action Details	DSP14 – Plan on Influencing, promoting, and partnering with local business to deliver green innovation and technology at the East Midlands Inter-Modal Park 'Freeport'.
Emissions Source	Road and Rail transport
Owned by	Head of Economic Development/Head of Planning and Strategic Housing Services
Dates	Start: 2021 Finish: 2025
Emission Impact	Creation of green technology hubs to reduce emissions
Cost	TBD

## Appendix 4

### Council In-house Carbon Reduction Road Map Calculator - Carbon Neutral by 2030.

			Emissions (tonnes CO2e)				
Area	Source of Emissions	Key Action	Actual emissions (2018/19)	Projected emissions (2021-23)	Projected emissions (2024-27)	Projected emissions (2028-30)	Emission reductions (2021-30)
			Direct & Indirect emissions	Direct & Indirect emissions	Direct & Indirect emissions	Direct & Indirect emissions	% of reduced emissions
Civic Way	Civic Way Offices	Behavioural change programme	139.9	-7.0	-4.2	-2.8	
		Retrofit or Civic Hub new build. (100% renewable energy heat + electric)				-125.9	
		Refrigerant reduction scheme (average 64.5%)		68.4	3.4	3.4	
	Total tCo2e.		208.3	204.7	203.9	26.5	-87.3%
	"Other" Public Buildings, car parks, etc	Behavioural change programme	151.8	-3.0	-7.6	-4.6	
		Renewable energy (75% heat + electric)				-98.7	
	Total tCo2e.		151.8	148.7	141.2	37.9	-75.0%
Overall Council buildings Sub-total tCO2e			360.0	353.43	345.06	64.49	-82.1%
Depot	Boardman Depot Building	Behavioural change programme	42.7	-1.3	-1.3		
		Renewable energy (100% heat + electric)			-40.1		
		Refrigerant reduction scheme (average 64.5%)		32.4	-8.4		-15.5
	Total tCo2e.		75.1	65.4	24.0	8.5	-88.7%
Overall Boardman Depot Sub-total tCO2e			75.1	65.42	66.70	8.48	-88.7%
Rosliston	Visitor Centre	Behavioural programme	134.8	-4.0	-4.0	-4.0	
		Biomass repair option (10%)				-13.5	
		Renewable energy (100% heat + electric)				-122.67	
	Total tCo2e.		134.8	130.8	126.7	0.0	-100.0%
	Enterprise building	Behavioural programme	1.11	-0.03	-0.03	-0.03	
		Biomass efficiency		0.07	0.07	0.07	
	Total tCo2e.		1.1	0.03	0.03	0.03	-100.0%
Overall Rosliston Sub-total tCO2e			135.9	130.79	126.75	0.03	-100.0%
Leisure Centres	Greenbank	Behavioural programme	589.3	-17.7	-17.7	-17.7	
		Energy efficiency programme		-29.5	-88.4		
		Renewable energy (100% electric + heat)				-447.8	
		Refrigerant reduction scheme (average 64.5%)		230.1	-56.5		
	Total tCo2e		819.5	715.86	609.78	31.91	-96.1%

	<b>Etwall</b> (Note: John Port School owns this facility)	Behavioural programme		-6.8	-6.8	-6.8	
		Energy efficiencies			-11.4		
		Renewable energy (100% electric + heat)	228.0		-65.7	-162.3	
		Refrigerant reduction scheme (average 64.5%)	154.5			-100.0	
	<b>Total tCo2e</b>		382.5	375.66	291.76	22.62	<b>-94.1%</b>
<b>Overall Leisure Centres Sub-total tCo2e</b>			<b>1202.0</b>	<b>375.66</b>	<b>280.36</b>	<b>22.62</b>	<b>-98.1%</b>
	<b>Use of fuel for grounds and cleansing</b>	Renewables (e.g., 100% heat + electric)	50.9	0.5	1.5	-53.0	
	<b>Total tCo2e</b>		50.9	51.46	52.99	0.00	<b>-100%</b>
Transportation	<b>Operational Fleet</b>	Route Optimisation programme		-67.1			
		Zero emission Vehicle (Electric and/or hydrogen)	536.6		-164.3	-305.2	
	<b>Housing Fleet</b>	Dynamic Tool System (Phase 2 of Route Optimisation)			-8.4		
		Zero emission Vehicle (Electric and/or hydrogen)	67.1		-23.5	-58.7	
	<b>All other fleet</b>	Zero emission Vehicle (Electric and/or hydrogen)	67.1	-20.1	-23.5	-47.0	
	<b>Total tCo2e</b>		670.7	583.52	410.81	0.00	<b>-100%</b>
<b>Overall Fleet Sub-total tCo2e</b>			<b>721.7</b>	<b>634.98</b>	<b>463.80</b>	<b>0.00</b>	<b>-100%</b>
	<b>Council Emission Source Totals</b>	<b>Direct and indirect Emissions tCo2e</b>	<b>2494.7</b>	<b>1133.2</b>	<b>949.3</b>	<b>73.0</b>	<b>-97.1%</b>
	<b>% emission reduction</b>			<b>-54.6%</b>	<b>-38.1%</b>	<b>-7.7%</b>	