APPORTIONMENT OF CENTRAL COSTS TO THE HRA

	Total Budget 2014/15	Budgeted recharge 2014/15	Proposed recharge 2014/15	Variance	Total % recharge 2014/15
Democratic Representation & Management	620,220	98,500	155,055	56,555	25%
Corporate Finance Management	104,156	53,708	31,698	-22,010	30%
Funded Pension Schemes	241,505	9,668	0	-9,668	0%
Grounds Maintenance	505,919	136,690	116,367	-20,323	23%
Caretaking	109,567	16,500	19,779	3,279	18%
Senior Management	580,996	34,611	119,638	85,027	21%
Financial Services	413,360	110,280	125,797	15,517	30%
Internal Audit	150,000	27,360	46,885	19,525	31%
Merchant Banking Services	55,825	17,210	9,890	-7,320	18%
ICT Support	871,819	231,917	215,505	-16,412	25%
Legal Services	123,053	73,350	30,763	-42,587	25%
Personnel/HR	312,853	69,390	73,072	3,682	23%
Policy & Communications	284,650	36,780	42,698	5,918	15%
Customer Services	648,538	69,810	114,894	45,084	18%
Health & Safety	44,853	9,066	10,476	1,410	23%
Admin Offices & Depot	406,798	84,040	73,434	-10,606	18%
Procurement Unit	192,800	28,365	87,880	59,515	46%
Defences Against Flooding	48,413	0	3,843	3,843	8%
Housing Advice	55,803	0	42,026	42,026	75%
Reprographic/Print Room	83,746	0	6,340	6,340	8%
Estate Management	239,094	0	55,086	55,086	23%
Total	6,093,967	1,107,245	1,381,123	273,878	23%

The average charge from the General Fund to HRA is 23%