



# Strategic Risk Register

Risk	Risk Indicators	Likelihood	Impact	Risk Treatment	Mitigating action / factors
<b>A reduction in Core Spending Power</b>	<p>The Council is aware of reductions over the period 2017/18 to 2019/20 as confirmed in the Government's 2016 budget.</p> <p>Budget savings are required in the medium-term.</p> <p><b>Lead officer: Director of Finance and Corporate Services</b></p>	High	Medium	Treat the risk	<p>The MTFP reflects projected resources and clearly sets out overall savings required.</p> <p>Current budgets are considered prudent with provisions for inflation and growth.</p> <p>Current reserves are healthy and will help to sustain reductions in the short-term.</p> <p><b>Update</b>  <i>A response to consultation on the allocation of New Homes Bonus is still awaited.</i>  <i>Responses on the Government's consultation paper on retained Business Rates and the future allocation formula have been provided.</i>  <i>No firm plans have yet been drawn up to meet target savings.</i>  <i>A review of the MTFP was reported to the Finance and Management Committee in October. The medium-term position still highlights a potential problem to be addressed and the financial position on the HRA remains tight.</i></p>
<b>The impact of the national economic situation locally</b>	<p>Due to external factors, the economic outlook remains uncertain.</p> <p>Council Tax and Rent arrears have increased.</p> <p>Regeneration initiatives</p>	Medium	Medium	Tolerate the risk, but keep under review.	<p>It is considered that the Council is undertaking as much action as is reasonably possible at this stage to mitigate the risk.</p> <p>On-going budgets for income from planning fees, land charges, etc. are set at levels below current actuals leaving some room for a downturn.</p>

	<p>have slowed.</p> <p><b>Lead officers: Chief Executive and Director of Finance and Corporate Services</b></p>				<p>The MTFP is not reliant on interest rates increasing from the current level to generate revenue.</p> <p>Debt is at fixed interest rates and is affordable within the HRA's financial plan.</p> <p>The Council continues to work with voluntary and community groups locally, to help vulnerable people.</p> <p>The Property Strategy has focused on ensuring the Council's assets are being positioned to react to local investment opportunities including land assembly and joint ventures.</p> <p>On-going dialogue through the LEP to access funding and with developers to look at alternative options for regeneration.</p>
<p><b>Keeping pace with technology, together with management and security of data</b></p>	<p>The Council's ICT infrastructure and systems need to keep pace with existing and emerging technologies. Stricter regulations for managing and exchanging information in electronic form through the Public Services Network. Systems subject to virus attacks. Greater expectations through Data Protection to safeguard personal information. This includes processing of transactions through credit and debit cards to mitigate risk of fraud.</p> <p><b>Lead officer: Director of Finance and Corporate Services</b></p>	<p>High</p>	<p>Medium</p>	<p>Treat the risk</p>	<p>Significant investment has been made in upgrading the infrastructure and network in the last 2 to 3 years and this continues.</p> <p>Annual independent audit undertaken each year to test the Council's compliance with the PSN network.</p> <p>An annual internal audit review tests the robustness of systems and the infrastructure with recommendations to strengthen the ICT environment being monitored by the Audit Sub-Committee.</p> <p>Regular training and briefings given to Members and Officers to raise awareness of data and security issues.</p> <p><b>Update</b>  <i>Work is on-going with other Derbyshire authorities to detect and prevent fraud. In addition, the Council is set to buy-in resources to strengthen information governance and compliance. Following a malware virus in June 2016, additional measures have been implemented to restrict Internet access to certain sites, together with implementing additional monitoring controls to prevent direct virus attacks. Work is currently being completed to upgrade the Council's internet connection and to strengthen its Disaster Recovery site.</i></p>

<p><b>Business Continuity and in particular the loss of the main Civic Offices and ICT capability</b></p>	<p>Council services are predominantly managed from one administrative building with 2 external sites in close proximity.</p> <p><b>Lead officer: Director of Finance and Corporate Services</b></p>	<p>Low</p>	<p>High</p>	<p>Treat the risk</p>	<p>Business Continuity and Emergency Plans in place and regularly reviewed, supported by the internal Resilience Liaison Forum; regular meetings also take place with other agencies.</p> <p>An ICT Disaster Recovery (DR) solution is in place off-site.</p> <p>All data and systems are backed-up and are stored in a secure off-site facility outside of the immediate region.</p> <p>Provision for home-working and remote access in place.</p> <p>Comprehensive insurance in place with insurers providing support to secure temporary accommodation if required.</p> <p><b>Update</b>  <i>The current DR solution continues to be reviewed. The Finance and Management Committee approved proposals in September on the future strategy for the Council's ICT platform.</i></p>
<p><b>Capacity and resilience in service provision</b></p>	<p>Overall staff numbers have declined in recent years and further budget reductions may be required. This is set against a growing demand for some services.</p> <p><b>Lead officer: Chief Executive</b></p>	<p>Medium</p>	<p>Medium</p>	<p>Tolerate the risk, but keep under review.</p>	<p>It is considered that the Council is undertaking as much action as is reasonably possible at this stage to mitigate the risk.</p> <p>A training and development programme is in place for senior and aspiring managers.</p> <p>Recent restructures continue to mature and bed in.</p> <p><b>Update</b>  <i>The 3<sup>rd</sup> year of the current management development programme has commenced. This followed a review with the service provider to ensure that it will continue to meet the needs of the Council and to support the requirements of the updated Corporate Plan.</i></p>
<p><b>Reducing resources for partners in the community and voluntary sector who</b></p>	<p>These organisations have seen a reduction in overall funding.</p> <p><b>Lead officer: Director of Community and</b></p>	<p>Medium</p>	<p>Medium</p>	<p>Tolerate the risk, but keep under review.</p>	<p>It is considered that the Council is undertaking as much action as is reasonably possible at this stage to mitigate the risk.</p> <p>The Council's current grant funding has been maintained and increased to recognise inflation in 2016/17 for all supported organisations.</p>

<b>deliver services with or on behalf of the Council</b>	<b><i>Planning Services</i></b>				<p>Spending can be refocused to meet external funding requirements and is project-based.</p> <p>Dedicated officer time in place to support the voluntary sector and local organisations. This includes direct secondment where necessary, for example, with Sharpe's Pottery during 2016.</p>
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