

# Corporate Plan 2020-2024 Performance Measure Report

## Environmental and Development Services Committee

**Team: Organisational Development and Performance**

**Date: March 2023**

Quarter 3 - 2022-23

# Performance Measure Report Index

## Corporate Plan 2020-2024

### Summary

The Corporate Plan 2020-2024 has 35 Corporate Measures which underpin the Council's three priorities Our Environment, Our People, Our Future.

The following Committees are responsible for overseeing the delivery of the following key aims and outcomes:

**Environmental and Development Services Committee (E&DS) are responsible for 17 Corporate measures under the key aims:**

- E1. Improve the environment of the District
- E2. Tackle climate change
- E3. Enhance the attractiveness of South Derbyshire
- P2. Supporting and safeguarding the most vulnerable
- F1. Develop skills and careers
- F2. Support economic growth and infrastructure

**Housing and Community Services Committee (H&CS) are responsible for seven Corporate measures under the key aims:**

- E3. Enhance the attractiveness of South Derbyshire
- P1. Engage with our communities
- P2. Supporting and safeguarding the most vulnerable

**Finance and Management Committee (F&M) are responsible for 11 corporate measures under the key aims:**

- P2. Supporting and safeguarding the most vulnerable
- P3. Deliver Excellent Services
- F3. Transforming the Council



# Environmental and Development Services Committee (E&DS) is responsible for the following 17 Corporate measures

## Our Environment

### Measure

- Household waste collected per head of population
- % of collected waste recycled and composted
- Number of fly tipping incidents
- Improve the quality of the District through the Local Environmental Quality Survey
- % of eligible new homes and commercial developments to achieve net gain in Biodiversity by a minimum of 10% compared to the site's predevelopment baseline.
- Reduce South Derbyshire District Council carbon emissions
- % of new homes to meet water efficiency targets as set out in the Part G optional standard of 110 litres of potable water usage per person per day
- Proportion of good quality housing development schemes
- Increase Swadlincote Town Centre visitor satisfaction

## Our People

### Measure

- Continue to undertake interventions per year to keep families out of fuel poverty
- Deliver the objectives identified in the Supporting Aspirations Action Plan

## Our Future

### Measure

- Speed of decision on discharging conditions on housing applications
- % of planning applications determined within the statutory period
- Secure new facilities and contributions through Section 106 to mitigate impacts of development. Achieve all necessary highway, education, healthcare, and recreation contributions
- Increase the number of employee jobs in South Derbyshire
- Annual net growth in new commercial floorspace (sqm)
- Total Rateable Value of businesses in the District



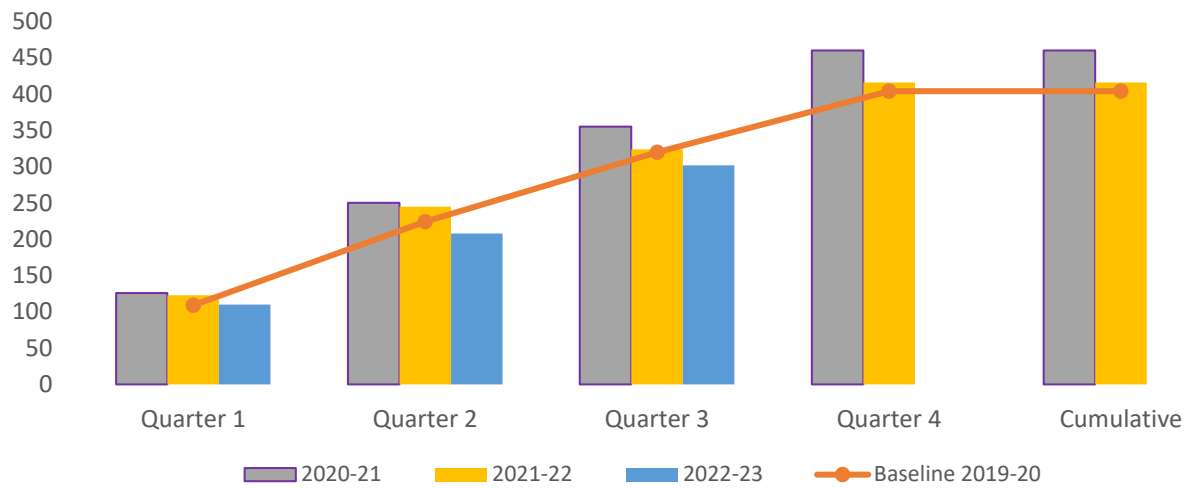
## Priority: Our Environment

### E1.1 Reduce waste and increase composting and recycling

<b>Measure and Reference</b>	<b>E1.1A Household waste collected per head of population</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	This indicator is the number of kilograms of household waste collected per head of population. 'Household waste' means those types of waste which are to be treated as household waste as defined by the Environmental Protection Act 1990.	<b>Why this is Important</b>	To measure the change in household waste disposal levels as a result of householders' waste reduction and recycling activities		
<b>What Good Looks Like</b>	Top performing authorities outturn <400kgs per year				
<b>History of this Indicator</b>	The Council employs 40 staff and utilises 15 vehicles and a number of external contractors to deliver waste collection services.				
<b>2019/20 Baseline Data</b>	The estimated figure reported in Q4 was 407 kgs. This figure has now been validated and the confirmed out turn for Q4 is 404 kgs.				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	Sustain during Yr1 (404kgs)	126kgs	250kgs	355kgs	460kgs
2021/22	Sustain Current levels	123kgs	245kgs	324kgs	416kgs
2022/23	Downward trend	110kgs	208kgs	302kgs	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
The provisional cumulative figure reported in quarter two (209kgs) has been confirmed as an actual figure of 208kgs. The figure for quarter two has been amended to reflect this. At this stage last year, the cumulative figure was 324kgs per head of population. The 22kgs difference is a result of the overall household waste collected being down by over 2000 tonnes measured against 21/22 collection totals. A lower rate of waste collected per household is a positive measure as this reduces overall costs from disposal.			Performance is currently on target.		



**E1.1A Household waste collected per head of population (kgs)**  
**target - to see a downward trend**



## Priority: Our Environment

### E1.1 Reduce waste and increase composting and recycling

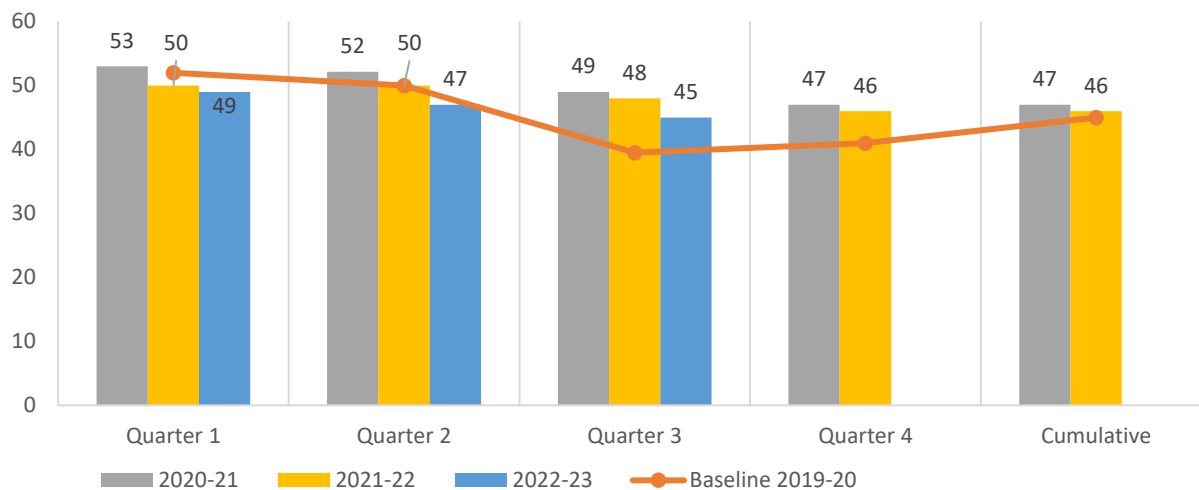
<b>Measure and Reference</b>	<b>E1.1B % of collected waste recycled and composted</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Kerbside collected household waste is waste presented for collection by households in the black, green and brown bins and the normal alternate week collections. Recycled or composted is waste presented in the green and brown bins.	<b>Why this is Important</b>	To establish the success of the Council's recycling scheme and to ensure the compost scheme continues to perform		
<b>What Good Looks Like</b>	The top performing authorities achieve >60%, the top 25% achieve >50%				
<b>History of this Indicator</b>	Currently on a downward trend, the tonnages collected have remained stable, however increasing residual waste is pushing the percentage down.				
<b>2019/20 Baseline Data</b>	The estimated figure reported in Q4 was 46%. This figure has now been validated and the confirmed out turn for Q4 is 45%.				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	Sustain during Yr1 (45% or>)	53%	52%	49%	47%
2021/22	Sustain during Yr2 (45% or>)	50%	50%	48%	46%
2022/23	Upward trend	49%	47%	45%	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
<p>The provisional figure reported in quarter two of 47% has been confirmed as the actual out turn figure. Overall collected general refuse and combined recycling tonnages have decreased by 4,000 tonnes compared against the same time last year. Whilst the reduction in general refuse tonnage is good news, the very dry summer resulted in garden waste tonnage in quarter two decreasing by 1,300 tonnes measured against 21/22 figures, there was a further smaller decrease of 130 tonnes in quarter three. The reduction in garden waste is a substantial reduction to the overall recycling out-turn figure, it will be difficult to recoup this loss of tonnage in the final quarter which will</p>			<p>Maintaining the garden waste and recycling collections across the District.</p>		



impact on our ability to exceed last year's recycling rate of 46%.

### E1.1B % of collected waste recycled and composted

target - upward trend



**Priority: Our Environment**

**E1.2 Reduce fly tipping and litter through education, engagement and zero tolerance enforcement action where appropriate**

<b>Measure and Reference</b>	<b>E1.2A Number of fly tipping incidents</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	A reduction in fly-tipping incidents is defined as a numerical reduction in the sum of the number of fly tipping incidents reported to the Council, plus the number of fly tips proactively collected by Council staff while performing their duties, compared to the reference period.	<b>Why this is Important</b>	Prevent an increase in fly-tipping incidents through education, engagement and enforcement action where appropriate		
<b>What Good Looks Like</b>	The purpose of this Indicator is to see a downward trend in fly tipping incidents as a rolling average over the four-year period of the Corporate Plan.				
<b>History of this Indicator</b>	There have been long term reductions in fly tipping incidents both nationally and locally since 2000, however this trend has reversed in very recent years. Between 2016 and 2019 fly tipping incidents nationally have increased.				
<b>2019/20 Baseline Data</b>	714 (total figure for 2019/20)				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	Downward trend	260	528	732	1003
2021/22	Downward trend as a 4-year mean <764	211	366	484	604
2022/23	Downward trend as a four-year mean <764	139	286	442	
<b>Performance Overview - Quarterly Update</b>		<b>Actions to sustain or improve performance</b>			
Incidents of fly tipping in quarter one to quarter three have been at their lowest since 2014/15.  The quarter three out turn of 442 is under the quarter three target of 557.		New fly tipping surveillance equipment is currently being commissioned in the north of the District at the location with the highest recorded number of incidents over the last two years.			





**Priority: Our Environment**

**E1.2 Reduce fly tipping and litter through education, engagement and zero tolerance enforcement action where appropriate**

<b>Measure and Reference</b>	<b>E1.2B Improve the quality of the District through the Local Environmental Quality Survey</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Percentage of inspected grade B or above for cleanliness as defined in the government code of Practice for Litter and refuse.	<b>Why this is Important</b>	Gives assurance that the cleansing regimes and resources deployed are delivering the Council's service standards.		
<b>What Good Looks Like</b>	<p>&gt;95% Grade B or above</p> <p>This information below provides an overview of the grading:</p> <p>Grade A No issues present            Grade B+ No formal description            Grade B Predominantly free with some minor instances of the issue            Grade B- No formal description            Grade C Widespread with some accumulations of the issue            Grade C- No formal description            Grade D Heavily affected by the issue</p> <p>In order to present a fair picture plus and minus grades are used where a location is better than the lower grade but not sufficiently to attain the higher grade.</p>				
<b>History of this Indicator</b>	New indicator				
<b>2019/20 Baseline Data</b>	89.67% above grade C				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	95% at grade C or above	Report in Q4	Report in Q4	Report in Q1 21/22	Reported in Q1 21/22
2021/22	>95% (Grade C or above)	94.74% (Grade C or above)	94.74% (Grade C or above)	94.74% above grade C+	93.69% (Grade B or above)
2022/23	>95% (Grade B or above)	93.69% (Grade B or above)	93.69% (Grade B or above)	96.65% Grade B or higher	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
The Keep Britain Tidy survey was undertaken in November, this measures the cleanliness of our streets in terms of litter, detritus, graffiti, flyposting, weeds and dog-fouling. Overall the District's cleanliness rating improved by 3%, there were minor improvements in the grades of			Performance is on target. Service will continue to target below standard areas which were identified in the survey. The next survey will take place in Quarter one 2023-2024.		



litter, detritus, flyposting and weeds, with a very slight decrease in dog-fouling.



**Priority: Our Environment**

**E1.3 Enhance biodiversity across the District**

<b>Measure and Reference</b>	<b>E1.3A % of eligible new homes and commercial developments to achieve net gain in Biodiversity by a minimum of 10% compared to the sites pre development baseline.</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Policy BNE3 of the Local Plan and Chapter 15 of the National Planning Policy Framework seeks to ensure that the impacts of development on biodiversity are minimised and preferably provide net gains. This would be negotiated during the application process	<b>Why this is Important</b>	It is likely that soon this will be a statutory requirement. It demonstrates that the Council is being proactive in delivering an aspiration of the Local Plan.		
<b>What Good Looks Like</b>	The purpose of the PI is to see the pursuit of net biodiversity gains on all eligible sites otherwise suffering a net loss.				
<b>History of this Indicator</b>	Notwithstanding the Council's 'encouragement' of biodiversity gains in the Local Plan, this will be a new government initiative that would make it a statutory requirement.				
<b>2019/20 Baseline Data</b>	Insufficient baseline data available				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	85%	First Report due December 2020. No qualifying decisions in Q1.	66.7%	66.7%	66.7%
2021/22	85% (4-year target)	66.7%	66.7%	66.7%	66.7%
2022/23	85%	0	0	0	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
Unable to measure this indicator at the current time. Whilst officers work to securing net gain in all relevant instances, local plan policy only			The target can only be achieved where it is supported by Policy or legislation. This does not come into effect until Summer 23 and then		



requests a net gain, and it isn't law to require 10% net gain until Summer 23.

officers will be able to ensure that the measure is achieved.



**Priority: Our Environment**

**E2.1 Strive to make South Derbyshire District Council carbon neutral by 2030**

<b>Measure and Reference</b>	<b>E2.1A Reduce South Derbyshire District Council carbon emissions</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Achievement of Actions contained in the South Derbyshire Climate and Environment Action Plan 2020-24 (C&EAP)	<b>Why this is Important</b>	To enable emissions from all relevant identified Council sources to be controlled over the Corporate Plan timeframe		
<b>What Good Looks Like</b>	Achievement of Actions contained in the South Derbyshire Climate and Environment Action Plan 2020-24 (C&EAP)				
<b>History of this Indicator</b>	No previous targets to achieve carbon neutrality have been set				
<b>2019/20 Baseline Data</b>	2,500 tonnes of carbon dioxide equivalent in 2018/19				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	Achievement of Actions contained in the South Derbyshire Climate and Environment Action Plan 2020-24.	Achieved	Achieved	Achieved	Achieved
2021/22	Produce and implement a Head of Service Q4 Climate and Environment report that tracks performance against quantified targets and outturns	Achieved	Achieved	Achieved	Achieved
2022/23	Downward Trend in Carbon Emissions	Achieved	Achieved	Achieved	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
The number of Climate and Environment Plan actions that haven't been started has reduced from 12 to 6. The number of actions completed has increased from 20 to 22. This corporate measure is on target with >90% of actions in the C&EAP, RAG rated 'Green'. The website content has been fully revised. Three new bids for funding have been submitted which			A quarterly progress report for members is now being published. Three new bids seeking external funding in excess of £3,000,000 were submitted in quarter three.		



cumulatively seek over £3 million in external funding.	
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**Priority: Our Environment**

**E2.2 Work with residents, businesses and partners to reduce their carbon footprint**

<b>Measure and Reference</b>	<b>E2.2A % of new homes to meet water efficiency targets as set out in the Part G optional standard of 110 litres of potable water usage per person per day</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Part G of the Building Regulations sets out an optional standard for potable water conservation which is reiterated in Policy SD3 of the Local Plan. A planning condition will be attached to all new permissions to pursue adherence to this standard (where relevant).	<b>Why this is Important</b>	Local infrastructure and environmental constraints require the need for the Council to contribute to the suppression of water demand and hence wastewater discharges across the District.		
<b>What Good Looks Like</b>	This is designed to ensure that going forward all new developments comply with the optional Part G standard				
<b>History of this Indicator</b>	No History				
<b>2019/20 Baseline Data</b>	Baseline figure of 50% based on 18 qualifying decisions in Q4.				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21		78%	89%	100%	100%
2021/22	85%	70.5%	79.3%	86%	75.6%
2022/23	85%	64%	75%	80%	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
Performance has improved quarter on quarter as vacancies within Planning Services are being filled and officers are reminded to ensure that this condition is placed on qualifying applications as a matter of course.			Keep reminding existing officers and making new officers aware of the conditions and the corporate objections behind the use of such. Decision makers to ensure they check for this condition before issuing decisions.		



**Priority: Our Environment**

**E3.1 Enhance the appeal of Swadlincote town centre as a place to visit**

<b>Measure and Reference</b>	<b>E3.1A Increase Swadlincote Town Centre visitor satisfaction</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Benchmarking for Swadlincote Town Centre includes a Town Centre User Survey (questionnaire) completed at the same time each year by an independent consultant.	<b>Why this is Important</b>	There is a need to limit the impact of national changes in shopping habits on the vitality of the town centre, at a time when High Streets are under extreme pressure.		
<b>What Good Looks Like</b>	The aim is to steadily close the gap to the National Small Towns average over the four-year period of the Corporate Plan.				
<b>History of this Indicator</b>	Comparable Benchmarking data was first collected in 2019. This found that 49% of respondents would recommend a visit to Swadlincote Town Centre, whilst the comparable National Small Towns Average was 72%.				
<b>2019/20 Baseline Data</b>	49% of respondents would recommend Swadlincote Town Centre - May 2019				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	Upward trend	Reported Annually in Q3	Reported Annually in Q3	55%	55%
2021/22	58%	Reported Annually in Q3	Reported Annually in Q3	60%	Reported annually in Q3
2022/23	Upward Trend (Close the gap on the National Small Towns average)	60%	60%	66%	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
A programme of festive activities was staged to support the town centre businesses. This ran from late November until mid-December and encompassed three main event weekends: The Lights before Christmas (switch on); a Festive Fun Day on Small Business Saturday; and a Festive Market. Alongside this the Santa's Passport Trail encouraged participants to explore the town centre and its independent businesses. The programme attracted a large audience and positive feedback from both the local community and businesses.  Works to improve the frontages of numbers 5-			Not applicable.		





<p>15 West Street, fronting The Delph, including new cladding and first floor windows, have been completed.</p>	
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**Priority: Our Environment**

**E3.2 Improve public spaces to create an environment for people to enjoy**

<b>Measure and Reference</b>	<b>E3.2B Proportion of good quality housing development schemes</b>		<b>Committee</b>	E&DS	
<b>Definition</b>	The % of new residential developments that score well against the Council's quality criteria based on latest Building for Life standards and the National Design Guide, which measure several aspects of the quality of a development (including the provision and quality of public spaces).		<b>Why this is Important</b>	This PI directly measures how good the quality of developments are and therefore whether it is more likely to result in an improvement to the quality of open and other spaces.	
<b>What Good Looks Like</b>	The purpose of this PI is to see an upward trend in higher quality developments and their immediate environment.				
<b>History of this Indicator</b>	This PI will differ from the similar PI which only looked at an earlier Building for Life standard. In previous years, the 90% target was often met and where not, only marginally missed.				
<b>2019/20 Baseline Data</b>	Annual score of 92% based on old methodology – to be reported annually in Q4				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	90%	Reported Annually in Q4.	Reported Annually in Q4.	Reported Annually in Q4.	Out turn unavailable.
2021/22	90%	Data unavailable	Reported Annually in Q4.	Reported Annually in Q4.	Out turn unavailable.
2022/23	90%	Out turn unavailable. - Reported Annually in Q4 (22/23)	Out turn unavailable. - Reported Annually in Q4 (22/23)	Out turn unavailable. - Reported Annually in Q4 (22/23)	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
Planning Service is unable to measure the out turn for this performance indicator because the Design Officer was not established in post for any significant length of time with this post now vacant again following an internal promotion.			Attempt to recruit to the post so that the relevant expertise is available to ensure that officers are in a position to assess applications such that the data required for the indicator can be collected.		



Priority: Our Future

F1.1 Attract and retain skilled jobs in the District

<b>Measure and Reference</b>	<b>F1.1A Increase the number of employee jobs in South Derbyshire</b>	<b>Committee</b>	E&DS
<b>Definition</b>	Working in partnership, to successfully implement a programme of actions as set out in the Economic Development Strategy for South Derbyshire.	<b>Why this is Important</b>	The District's economy has performed strongly in recent years - with a rapidly growing population it will be important to sustain this and provide a range of local employment opportunities.
<b>What Good Looks Like</b>	The aim is to increase the number of Employee Jobs in South Derbyshire over the four-year period of the Corporate Plan.		
<b>History of this Indicator</b>	In 2018, there were 32,000 Employee Jobs in South Derbyshire, having grown from 30,000 in 2015. Data for employment is taken from the Office of National Statistics (ONS) Business Register and Employment Survey		
<b>2019/20 Baseline Data</b>	In 2015 there were 30,000 employee jobs which increased to 32,000 in 2018.		

Reporting Year	Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
2020/21	>25% (implementation of the actions contained within the plan)	Reported in Q4	Reported in Q4	Reported in Q4	32,000 Impacted by Covid 19
2021/22	>25% (implementation of the actions contained within the plan)	Reported in Q4	Reported in Q4	Reported in Q4	31,000 Impacted by Covid-19
2022/23	Upward trend	31,000 Impacted by Covid-19. (Reported annually in Q4 22/23)	31,000 Impacted by Covid-19. (Reported annually in Q4 22/23)	34,000	

<b>Performance Overview - Quarterly Update</b>	<b>Actions to sustain or improve performance</b>
The latest figure published by the ONS Business Register and Employment Survey 2021, confirms an increase from 31,000 to 34,000 employee jobs in South Derbyshire.  Claimant Count Unemployment in South Derbyshire is at 2.0% (as at Nov 2022) or 1,375 people. This compares with 3.7% nationally, and	Not applicable.



2.6% a year ago.

The East Staffordshire & South Derbyshire Business Awards 2023 produced a large number of winners from South Derbyshire including: Employer of the Year: Playtonic (Bretby); Small Business of the Year (1-20 FTE): MIH Solutions (Bretby); Best Customer Service Performance: The Colvile Arms (Lullington); Young Employee of the Year: Aimee Thatcher, Ground Solutions (Swadlincote); Rising Star Award: Samanta Jegorova, QT Products (Hilton); Manufacturer of the Year: IVC Brunel (Swadlincote); Best Use of Innovation or technology: Anoki Restaurant (Eggington); and, Leisure, Hospitality & Retail Award: Potters Snooker & Pool Club (Swadlincote).



Priority: Our Future

F2.1 Encourage and support business development and new investment in the District

<b>Measure and Reference</b>	<b>F2.1A Annual net growth in new commercial floorspace (sqm)</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Data collected for the Council's annual Authority Monitoring Report, includes the monitoring of commercial floorspace within South Derbyshire.	<b>Why this is Important</b>	There is very little vacant commercial floorspace in South Derbyshire, consequently the provision of additional commercial floorspace is closely related to the availability of additional employment opportunities.		
<b>What Good Looks Like</b>	The aim is to increase the total commercial floorspace over the four-year period of the Corporate Plan.				
<b>History of this Indicator</b>	The Local Plan forecasts a net annual growth in commercial floorspace of 12,269.5 sqm per annum between 2008 and 2028. To date (2008-2021), the actual annual net rate of growth has been 6,095 sqm.				
<b>2019/20 Baseline Data</b>	2885 sqm				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	12,269.5 sqm	Reported in Q4	Reported in Q4	Reported in Q4	4,140 sqm
2021/22	Upward trend	Reported in Q4	Reported in Q4	Reported in Q4	1,665 sqm
2022/23	Upward trend	1,665 sqm (Reported annually in Q4 22/23)	1,665 sqm (Reported annually in Q4 22/23)	1,665 sqm (Reported annually in Q4 22/23)	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
Commercial construction projects continue to progress in a number of locations in South Derbyshire and are anticipated to deliver a significant growth in floorspace – these include the redevelopment of the former Bison Concrete works at Tetron Point; medium sized industrial units at Swadlincote Gateway adjacent to the golf course; and a bottling plant at Dove Valley Park, Foston.			Not applicable.		



Priority: Our Future

F2.1 Encourage and support business development and new investment in the District

<b>Measure and Reference</b>	<b>F2.1B Total Rateable Value of businesses in the District</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Total rateable value of businesses in the district.	<b>Why this is Important</b>	The total rateable value of businesses in the District is a good indication of the economic health of the district. An increase in floor space can indicate a growth in business numbers and employment opportunities.		
<b>What Good Looks Like</b>	A growth in rateable value, including a growth in sectors such as commercial (e.g., offices, shops, warehouses, restaurants) where there is a higher intensity of jobs per business.				
<b>History of this Indicator</b>	The total rateable value of businesses across the District has been increasing year on year, particularly in the commercial sector with an overall increase of almost £345k since April 2017. In order to allow for changes in Government regulations relating				
<b>2019/20 Baseline Data</b>	Q4 - £67,486,786.				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	>£67,486,786	£67,528,690	£67,316,577	£67,379,221	£67,341,926
2021/22	>£67,486,786	£67,150,426	£67,133,764	£67,199,282.	£67,234,722
2022/23	Upward Trend (on baseline as at Q4 21/22)	£67,279,062	£67,207,674	£67,072,729	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
<p>There has been a decrease on the previous quarter and on the year overall. Recent RV deletion of £77,500 for the Bretby Park offices and £207,000 RV for Bison at Tetron Point whilst it is undergoing redevelopment has had a negative impact and as a result wiped out the relatively large increases we had, such as three new show homes rated with a combined RV of around £90,000 and the increase of Garden King due to its expansion, which also added over £90,000 RV.</p>			<p>Rateable Values (RV) are determined by the Valuation Office Agency (VOA) and not South Derbyshire District Council. As such we have no control and Rateable Values can go down if a business owner appeals/challenges to the VOA that their RV is too high. Whilst some businesses can increase depending on reviews such as quarries in general the increase will come from our dedicated inspector who checks for any newly built businesses in order to issue a completion notice and bring them into the Rating List quickly or notices changes to existing business properties which could increase their Rateable Value such as an extension to the work premises whilst the officer is undertaking other types of inspection works.</p>		



Priority: Our Future

F2.2 Enable the delivery of housing across all tenures to meet Local Plan targets

<b>Measure and Reference</b>	<b>F2.2A Speed of decision on discharging conditions on housing applications</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	The purpose of the performance indicator is to measure the percentage of planning condition applications determined in the statutory period of eight or 13 weeks or as may be otherwise agreed with applicants.	<b>Why this is Important</b>	Unnecessary delays in the determination of applications holds up the delivery of development and therefore a potential disincentive to inward investment		
<b>What Good Looks Like</b>	All applications determined as soon as possible without compromising quality.				
<b>History of this Indicator</b>	New indicator				
<b>2019/20 Baseline Data</b>	80% based on Q4 (up to 85% if including first 27 days of 2020/21 Q1, following new procedure with team)				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	90% within 8-13 weeks or as agreed with the applicant	100%	100%	100%	100%
2021/22	90% within 8-13 weeks or as agreed with the applicant	93.7%	71.8%	47.9%	60.9%
2022/23	90% within 8-13 weeks or as agreed with the applicant	50%	60%	79%	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
There has been an increase in performance quarter on quarter as vacancies are becoming filled and officers are being reminded to ask for an extension of time if possible. In time, with reduction in backlog and new process for dealing with applications it will be easier for officers to deal with all applications within statutory timeframes.			In time, with reduction in backlog and the new process for dealing with applications it will be easier for officers to deal with all applications within statutory timeframes.		



**Priority: Our Future**

**F2.2 Enable the delivery of housing across all tenures to meet Local Plan targets**

<b>Measure and Reference</b>	<b>F2.2B % of planning applications determined within the statutory period</b>	<b>Committee</b>	<b>E&amp;DS</b>		
<b>Definition</b>	The purpose of the performance indicator is to measure the percentage of planning applications determined in the statutory period of eight or 13 weeks or as may be otherwise agreed with applicants.	<b>Why this is Important</b>	Unnecessary delays in the determination of planning applications holds up the delivery of development and therefore a potential disincentive to inward investment		
<b>What Good Looks Like</b>	All applications determined as soon as possible without compromising quality.				
<b>History of this Indicator</b>	Generally, the Council has performed well for most recent years against a notional target of 90%				
<b>2019/20 Baseline Data</b>	93%				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	>90%	94%	99%	98%	98%
2021/22	>90%	91%	93.1%	93%	90.5%
2022/23	>90%	88%	86%	81%	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
There has been a slight decrease in performance during quarter three, but this reflects the significant increase in the backlog of applications being determined in this quarter. Whilst applicants have been willing to provide an extension of time in some instances this has not been received across the board and the push to reduce the backlog and move towards a new process of dealing with applications will unfortunately result in a short-term decrease in figures.			Ensure officers process where possible applications within the statutory time frames and seek extensions of time, if possible, for those applications determined outside of the timeframe.		





Priority: Our Future

F2.3 Influence the improvement of infrastructure to meet the demands of growth.

<b>Measure and Reference</b>	<b>F2.3A Secure new facilities and contributions through Section106 to mitigate impacts of development. Achieve all necessary highway, education, healthcare, and recreation contributions</b>		<b>Committee</b>	E&DS	
<b>Definition</b>	Statute allows the Council to seek financial and other contributions from developments to mitigate the impact of the development on public infrastructure subject to viability of individual developments.		<b>Why this is Important</b>	Without some contribution towards mitigating the impact of new developments, infrastructure would have to accommodate the extra load without direct funding to bear the burden	
<b>What Good Looks Like</b>	Securing all proven necessary mitigation to accommodate new developments				
<b>History of this Indicator</b>	New indicator				
<b>2019/20 Baseline Data</b>	New indicator, data will be collected from April 2020 onwards as retrospective data is not possible to collect				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	90%	Reported annually in Q4	Reported annually in Q4	Reported annually in Q4	94%
2021/22	90%	Reported annually in Q4	Reported annually in Q4	N/A - reported annually in Quarter 4.	100%
2022/23	90%	100% (annual return in Q4 22/23)	100% (annual return in Q4 22/23)	100% (annual return in Q4 22/23)	
<b>Performance Overview - Quarterly Update</b> As in previous years a separate report will be presented to E&DS Committee at the meeting prior to Christmas where the full details of S106 performance will be considered in the Infrastructure Funding Statement. Overall the Council is successfully applying the need for			<b>Actions to sustain or improve performance</b> Continued cross department monitoring of performance and reporting annually in the Infrastructure Funding Statement		



S106 contributions in line with policy and collecting payments when they are due.	
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**Priority: Our People**

**P2.1 With partners encourage independent living and keep residents healthy and happy in their homes.**

<b>Measure and Reference</b>	<b>P2.1B Continue to undertake interventions per year to keep families out of fuel poverty</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Number of interventions made by the Council (and partners over whom the Council has influence) to improve fuel efficiency in residential properties.	<b>Why this is Important</b>	Fuel poverty is a public health observatory key performance indicator and reflects both the thermal efficiency of housing stock and the affluence of the population		
<b>What Good Looks Like</b>	Increasing the numbers of fuel efficiency interventions to directly contribute to reductions in the numbers of families in fuel poverty.				
<b>History of this Indicator</b>	The Council has never previously collated data on the different measures taken to take families out of fuel poverty.				
<b>2019/20 Baseline Data</b>	7.9% (3,393 households) estimated to be in fuel poverty. In 2019/20 an estimated 90 interventions were made to help residents reduce fuel poverty				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	300 interventions	111	216	247	276
2021/22	210 interventions	30	102	172	241
2022/23	>160 Interventions	48	104	161	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
<p>Target number of interventions – 115. Number of interventions achieved - 161.</p> <p>In a collaborative project with other Derbyshire Councils to ensure that private rented properties are meeting legal energy efficiency standards, 21 private rented properties were identified in quarter three as non-compliant and action was taken by Council officers to make them legally compliant.</p>			<p>A bid for £2.17million has been submitted to Midland Net Zero Hub for a two-year project from April 2023 to fund low carbon home improvements in off-gas, low-income households with poor energy efficiency.</p>		



**Priority: Our People**

**P2.4 Support social mobility to ensure people have the opportunity to access skilled jobs, higher and further education.**

<b>Measure and Reference</b>	<b>P2.4A Deliver the objectives identified in the Supporting Aspirations Action Plan</b>	<b>Committee</b>	E&DS		
<b>Definition</b>	Delivery against the key themes identified in the Supporting Aspirations Action Plan.	<b>Why this is Important</b>	Social Mobility aims to ensure that everyone has the opportunity to build a good life for themselves regardless of geography or family background.		
<b>What Good Looks Like</b>	Deliver against the Supporting Aspirations Action Plan to help improve Social Mobility for disadvantaged young people in South Derbyshire.				
<b>History of this Indicator</b>	South Derbyshire has performed poorly on a number of indicators of Social Mobility for disadvantaged young people in recent years.				
<b>2019/20 Baseline Data</b>	The Social Mobility Commission's Social Mobility Index ranked South Derbyshire 311/324 local authority in 2017				
<b>Reporting Year</b>	<b>Annual Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
2020/21	Ranked >311 on the Social Mobility Index	Reported in Q4	Reported in Q4	Reported in Q4	Research and data analysis
2021/22	Develop the Social Mobility Action Plan	Reported in Q4	Research and Data analysis	Preparation of Action Plan	Supporting Aspirations Action Plan adopted.
2022/23	Deliver the year one objectives identified in the Supporting Aspirations Action Plan	Reported in Q4	Reported in Q4	Reported in Q4	
<b>Performance Overview - Quarterly Update</b>			<b>Actions to sustain or improve performance</b>		
Activities contributing to the Supporting Aspirations Action Plan in Quarter 3, included promotion of careers events for East Midlands Airport, SmartParc, Pride Park and Toyota, together with recruitment events for individual local employers and the emergency services. There have also been awareness raising activities for apprenticeships, support available to employers recruiting people with disabilities or long-term health conditions, and careers in the health and social care sector.			Not applicable.		

